

Delivery Program 2022 - 2025 Operational Plan 2022 - 2023



Acknowledgment of Country

Ngayan marrungku paran wiyan Wanaruah, mirumalikan para ani parraykupa, ngatan ngayan marrung wiyan Ngarrakay paranpa yurakaykal ngatan pangaykal.

We acknowledge the Wanaruah people, traditional keepers of this land, and we pay our respects to their Elders, past and present.

Translation by Aunty Sharon Edgar-Jones

Access, Equity and Inclusion Statement

The Upper Hunter Shire community and Upper Hunter Shire Council are committed to welcoming all people who choose to live, work or visit our region. We welcome and celebrate diversity and believe it fosters growth. Community connections are integral to everything we do.

We commit to build a sense of place and belonging in our community. We will work collaboratively with the whole of the community to achieve the collective vision for the future.

We will acknowledge and address inequity, work to reduce and remove barriers and champion belonging in our community. We understand inclusion and participation are key to building a strong community. Access and inclusion make communities liveable for everyone.

We are committed to preserving the dignity of all people and to ensure services, facilities and public spaces are openly inviting and fully accessible.

Sustainability Statement

The Upper Hunter Shire community and Upper Hunter Shire Council are committed to improving sustainability outcomes in our region. We will work with and alongside the community towards implementing the best practices around sustainability and celebrating the outcomes.

We value open spaces and creating opportunities for community to connect and enjoy the very best of the Upper Hunter Shire.

As well as setting targets to reduce emissions, we are acting to achieve our environmental goals and ensure the Shire remains a wonderful place to live, work and play.

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Mayor and General Manager Message

Our Delivery Program and Operational Plan provide an essential framework and guidelines for the operation of all major Council activities.

This Delivery Program and Operational Plan is part of Council's suite of documents and it illustrates how Council proposes to deliver on the Priorities and Strategic Directions in the Community Strategic Plan.

As always, we find ourselves subject to competing expectations and resident priorities that must be consistently managed according to the greatest need and availability of resources. However, I am proud of the way this Council continues to move forward and working towards the best possible outcomes for the Upper Hunter Shire.

Council's proposed Capital Works program is estimated to be about \$52 million and as such, long-term infrastructure projects remain a key focus for Council.

Council has a variety of major projects set for this financial year, including the Scone CBD revitalisation, Cameron's Bridge replacement, Moonan Brook Rd upgrade, waste facility upgrades and many more.

Council is forecasting a balanced budget for the Operational Plan and will continue to strive to meet the service expectations for the community while maintaining fiscal sustainability.

We don't work in isolation and I want to take the time to acknowledge all the government and non-government organisations and stakeholders who work to ensure the Upper Hunter Shire remains a great place to live, work and play. I encourage you to get involved and understand how the Delivery Program and Operational Plan have been set up to be able to deliver sustainably and consistently for the community.



Cr Maurice Collison Mayor

As the community and Council continues to recover from the effects of the pandemic, this Delivery Program and Operating Plan forms the basis of our day-to-day roles in delivering services to you.

The Operational Plan's actions are driven by our community objectives that have been outlined in the Community Strategic Plan.

The Delivery Program sets out the roadmap for the electoral period and the Operational Plan is year one of this.

The plan identifies the diversity of our services but also acknowledges the challenges Council, as a delivery body, operates within.

Infrastructure, which includes roads, remains our Shire's biggest challenge. With more than 2000 kilometres of road that stretches from Cassilis to the Barrington Tops, this is one area where we continue to look at ways to improve the service and the standard.

As with all our services, Council has identified funding opportunities and will continue to work towards finding ways to deliver better infrastructure outcomes for the community. As well as roads, we continue to deliver a multitude of services such as parks and reserves, sporting fields, libraries and cemeteries. We also are responsible for drinking water and sewerage services, domestic waste and managing landfill sites. We also provide avenues for youth and the aged to receive the care they need

However, as well as providing the dayto-day services, we must also look to the future to secure the Shire's position as one of the best places to live, work and play.

As well as being the place where we can make the most impact, identifying the issues for our community and planning for them, are the components that can hold us in good stead as we work through this plan.

Ensuring our community's needs are met is important but it must be delivered in a way that respects the constrained financial capacity Council works within. We have a lower rate-paying base than other LGAs, however, we do not let this deter us. We will continue to partner with all levels of government to help us to continue to grow the economic base and solidify opportunities for the Shire.

The key to delivering this Operational Plan includes collaboration, delivery on time and within budget, quality service, fiscal responsibility and moving towards a sustainable future for the LGA.



Greg McDonald General Manager

About the Upper Hunter Shire

Upper Hunter Shire is located in the Hunter region of New South Wales, about 250 kilometres north of Sydney. It is bounded by Liverpool Plains Shire and the Tamworth Regional Council area in the north, Gloucester and Dungog Shires in the east, the Singleton Council area and Muswellbrook Shire in the south and the Mid-Western Regional Council area and Warrumbungle Shire in the west. The Upper Hunter Shire is a predominantly rural area and encompasses a total land area of about 8000 square kilometres, of which a large proportion is national park and nature reserves. Most of the rural area is used for grazing, dairy farming, horse studs and general farming. The main township is Scone, with smaller townships at Aberdeen, Merriwa and Murrurundi.

The Shire is a major cattle, crop, goat, pig, poultry and sheep producer, has an increasing number of vineyards, an abattoir which supplies the Australian and overseas markets, and the best and friendliest rural community within easy travelling distance from Sydney and Newcastle.



Councillors





Cr Maurice Collison Mayor



Cr James Burns Deputy Mayor



Cr Allison McPhee



Cr Lee Watts





Cr Ron Campbell



Cr Sue Abbott



Cr Elizabeth Flaherty



Cr Adam Williamson



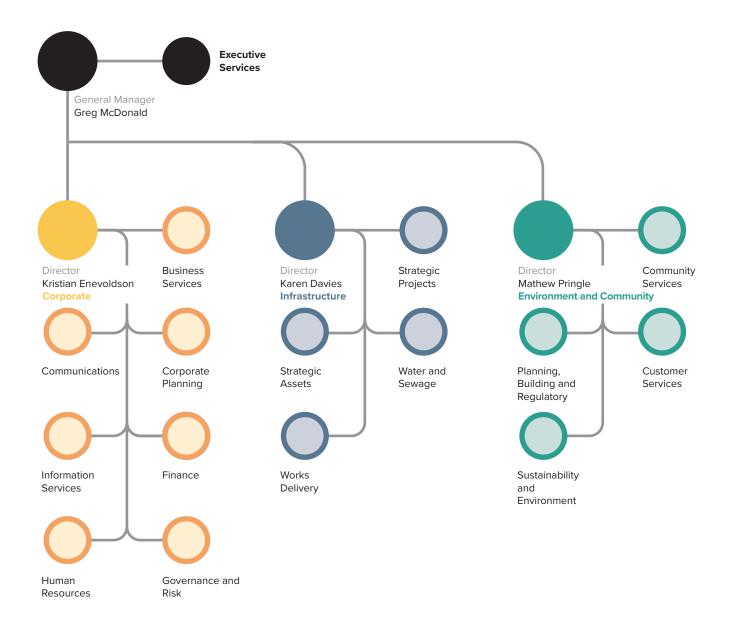
Cr Tayah Clout

Upper Hunter Shire Council consists of nine Councillors who have been elected by the Shire to represent the community for the next three years.

Corporate Values and Structure

Values

- Mutural respect for people and cultures.
- Ensure staff and community safety.
- Efficient, effective and reliable service.
- Honest, open and accountable.
- Deliver on our commitments.
- Improved Environmental Responsibility.

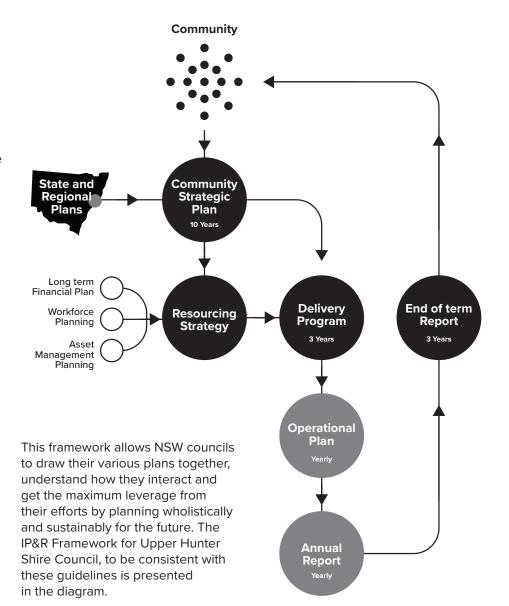


Structure

Integrated Planning and Reporting Framework

Local Governments in NSW are required to undertake their planning and reporting activities in accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2005. In 2009, the Local Government Act was amended to create an Integrated Planning and Reporting (IP&R) requirement. A greater emphasis is placed on longer term planning with key elements including a Community Strategic Plan setting out the strategic directions (minimum of 10 years), Delivery Program outlining how Council will deliver on these directions (4-year period) and an annual Operational Plan. As at June 30, 2012, NSW councils are required to be working within the IP&R Framework.

The Office of Local Government provides guidelines and information to assist councils in meeting their requirements. The IP&R framework recognises that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for education and employment, and reliable infrastructure. The difference lies in how each Community responds to these needs. It also recognises that council plans and policies should not exist in isolation - that they are interconnected.



Measuring Progress

Community Strategic Plan

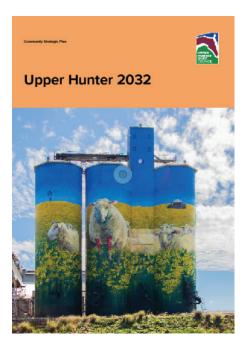
Upper Hunter 2032 is not a Council plan. There are many components and stakeholders, such as government departments, agencies and individuals who will help to deliver Upper Hunter 2032. The plan distills the community's aspirations and guides the decision making of Council.

Delivery Program

The Delivery Program turns the aspirations outlined in Upper Hunter 2032 into actionable outcomes for the current 3 year electoral period. It provides a roadmap to Council's project and service delivery.

Operational Plan

The first year of the Delivery Program is called the Operational Plan. The Operational Plan is developed annually throughout the budget process to ensure we have the resources and capacity to continue to implement Council services and projects responsibly. When you have a look at our Operational Plan you'll see what's happening in 2022-23, including ongoing Council services, long term planning for sustainable growth, community development and exciting infrastructure projects. Importantly, you'll see how the work we have planned links back to what you told us you wanted for the future in Upper Hunter 2032.





Climate Change



Upper Hunter Shire Council's declaration of a Climate Emergency and subsequent target of becoming carbon neutral by 2030 reflect the significance it places on the impacts of climate change. Council continues on its journey to reduce its environmental footprint. Key steps taken in 2021 include Council adopting:

- Climate Change Strategy and Action Plan
- 2021-2031 Waste Strategy

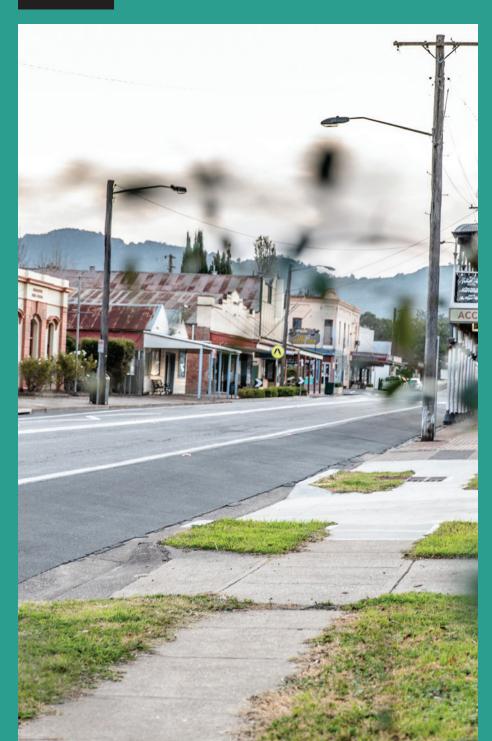
Both of these strategies contain a range of actions which support Councils environmental goals as well as supporting the broader community to improve the regions environmental performance. Activities recently completed or underway include:

- Entering into a Power Purchase Agreement whereby electricity supplied to Councils large sites and street lighting is sourced from renewable energy projects
- Upgrading street lighting to LEDs to reduce electricity consumption
- Introducing a kerbside food and garden organics collection service to reduce landfilling
- Undertaking a climate change risk assessment
- Developing an Emissions Reduction Masterplan

The Upper Hunter is increasingly being identified as a potential location for renewable energy projects. Such endeavours will not only help national efforts to increase renewable energy supply, but also represent opportunities for local employment and business.

Community Vision

A quality rural lifestyle in a vibrant, caring and sustainable community.



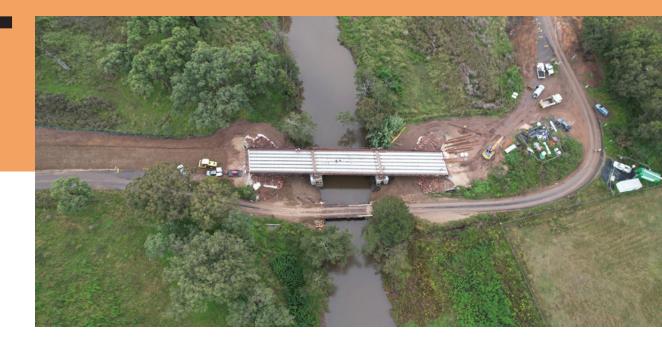
The Community Vision reflects what matters most to the people of the Upper Hunter. The vision was developed through consultation with community members.

Strong partnerships with community members, groups, local businesses and State and Federal Government will be essential to successfully achieving the vision.

Murrurundi

Community Priorities

Upper Hunter 2032 is the Community Strategic Plan for the Upper Hunter LGA. It defines the community's vision and is our roadmap for the future. It brings together extensive community feedback to set key directions and priorities. Developing the Community Strategic Plan for the Upper Hunter has been a unique opportunity to understand the aspirations and concerns of the community. Upper Hunter 2032 aims to enhance the day-to-day lives and opportunities of the community through effective decision-making, planning and service delivery across all areas. The product of an extensive community consultation process, Upper Hunter 2032 has been built around five community priorities that reflect the needs and values of the people who live in our region.



These priorities will underpin our future work. The Council and the Community will be able to clearly see how we are working to achieve each of the Community's priorities as each with link to a key focus area, goals and strategic directions.

Connected Community

Developing and deepening connections of people to each other and their community.

Protected Environment

Ensuring the ongoing protection of our environment and natural resources.

Thriving Economy

Strengthening our vibrant industries and economy while seizing emerging opportunities.

Quality Infrastructure

Maintaining and developing our infrastructure network to meet the ongoing needs of our population.

Responsible Governance

Providing efficient and responsible governance in order to effectively serve the community.

Strategic Objectives

Upper Hunter 2032 sets a series of strategic objectives which drive the descision making at Council. The Delivery Program and Operational Plan translates these aspirations into actions; setting Councils agenda over the next three years.

A connected Community Strategic Objectives

11

Advocate for and increase the availability and affordability of health services.

1.2

Work collaboratively to address social disadvantage.

1.3

Increase promotion of healthy lifestyle.

1.4

Enhance partnerships to maintain a safe community.

1.5

Advocate for, support and provide services and facilities for the community.

1.6

Provide and support a range of community events, festivals and celebrations.

1.7

Acknowledge and respect our Aboriginal culture, heritage and people.

Protected Environment Strategic Objectives

2.1

Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.2

Encourage and support community participation to care for our environment.

2.3

Ensure all actions, decisions and policy response to natural hazards and climate change remain current.

2.4

Implement and regularly review Strategic Land Use Plans, Environmental Planning Instruments and Development Controls, which reflect the needs and expectations of the broad Community.

2.5

Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly', responsive and environmentally responsible.

2.6

Plan, facilitate and provide for a changing population for current and future generations.

2.7

Provide efficient and effective waste and recycling services and support improved waste minimisation and recycling practices.

2.8

Implement policies to ensure the protection of strategic agricultural lands, equine critical industry clusters, natural resources and heritage.

Thriving Economy Strategic Objectives

3.1

Broaden and promote the range of business and industry sectors.

3.2

Encourage retail and commercial business to increase local employment opportunities.

3.

Provide attractive and functional town centres and support revitalisation of the towns and villages including investment in built heritage and improvement of existing buildings.

3.4

Provide diversity in tourist attractions and experiences.

3.5

Promote the Upper Hunter's unique brand identity.

3.6

Facilitate and support increased and innovative tourism and marketing opportunities.

Quality Infrastructure Strategic Objectives

4.1

Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

4.2

Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.

4.3

Provide safe and reliable water and sewerage services to meet the demands of current and future generations.

4.4

Upgrade and maintain the road network and bridges.

4.5

Advocate and improve access to communication services.

Responsible Governance Strategic Objectives

5.1

Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, community engagement, action and response.

5.2

Council is focused on innovation and continuous improvement to ensure a high quality of service which is aligned with business needs and community priorities.

5.3

Effective financial and asset management to ensure council's long-term sustainability.

5.4

Open and effective communication methods and technology are utilised to share information about Council plans, intentions, actions and progress.

5.5

Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.

5.6

Develop and maintain effective reporting systems that enable Council to measure and report on performance.

5.7

Effective management of risk underpins all Council decisions, service delivery and behaviours.

5.8

Develop leadership skills and build networks through a range of formal and informal opportunities.

5.9

Ensure Council is a great place to work by supporting Council employees in maximising their contribution.

5.10

Encourage and build strong partnerships between the Community, business and all levels of government to support implementation of the CSP 2032 and to deliver the Community priorities.

5.11

To participate and encourage regional coordination and planning between Councils and other organisations.

5.12

Provide timely and effective advocacy and leadership on key community issues and priorities.

Ongoing Major Projects



Barrington Forest Road

Two stage improvement project for safety and drainage issues along road. Stage 1 includes initial seal and widening of 6.4km roadway from Moonan Brook Road intersection with a further 2.5km extension in Stage 2.

Moonan Brook Road

Initial seal and widening of 5.4km roadway from the intersection along Hunter Road to Moonan Brook camping grounds designed to improve safety and drainage.

Hunter Road (Naracote to Genmore)

Initial seal and widening of roadway along Hunter Road. Secured about 50 per cent of funding from Federal Government with additional funding required from State Government to complete project.

Scone CBD Revitalisation

Commencement of construction to upgrade for Scone CBD district. Attractive vibrant design to be implemented from along Kelly Street between Kingdon and Susan Streets with the inclusion of an open public space area at St Aubins green and public amenities.

Merriwa Footpath Extension

Extension of footpath/cycleway with project designed to connect township of Merriwa to existing pathways to sporting facilities, parks, river walk, the town CBD area which will provide opportunities for exercise and community building.

Scone Library Development

Relocation and fit-out of existing Scone library into purpose-built facility within the Campbells Corner complex. The new facility will provide state of the art learning and reading opportunities for the community.

Upgrade of Merriwa and Scone Pool amenity facilities

The upgrade to the existing change room facilities at Merriwa and Scone and Merriwa Swimming Pool will directly benefit all current users and increase usage of the facilities by the community and visitors. The refurbished change rooms will also meet all disability standards and the need for safe and accessible genderneutral facilities, ensuring inclusivity of gender-diverse communities and visitors.

Ongoing Major Projects



Scone Tennis Club Courts Upgrade

Resurfacing of courts and availability of storage facilities will provide additional opportunities for social and competitive games, increasing total courts from four to seven which will increase a range of sports participation including tennis, hockey and futsal.

Expansion of Aberdeen Waste Facility

Landfill feasibility design and masterplan currently in progress with future expansion of existing site at Aberdeen to be explored.

Merriwa and Murrurundi Waste Transfer Stations

Installation of waste transfer stations at the town localities as a replacement for landfill sites that are at capacity and require capping and closure.

Sewerage Relining Program

An ongoing program to renew old and degraded sewer mains (pipes) to ensure long-term serviceability for the community.

Waste Treatment Enhancement Program

Potential UV, foridation and chlorination plant enhancement to improve the drinking water safety in Aberdeen, Murrurundi and Scone.

Water Mains Replacement and Renewals Program

An ongoing program to renew old and degraded water mains (pipes) to ensure long-term serviceability for the community.

Road Resealing and Gravel Resheeting Program

An ongoing enhancement program to improve the quality, serviceability and reduction of maintenance for the Council's substantial sealed and unsealed road network.

Service Summaries and Activity Budgets

General Fund

The 2022/2023 budget has been prepared with the inclusion of the following asumptions:

- An IPART approved rate pegging of 2.0% for the general rate revenue;
- Increases for other annual charges based on CPI, cost recovery or statutory legislation;
- Increase for user fees and charges based on CPI, cost recovery or statutory legislation;
- Assumption of possible government grant funding opportunities and other community and business contributions;
- Increases in operational expenditure based on CPI or employee award stipulations; and
- Proposed infrastructure projects.

Over the next three (3) year period of the Delivery Program and Operational Plan Council anticipates the following cash budget results:

Year	Net budgeted cash surplus (deficiency) \$'000 \$
2022/23	(1)
2023/24	1
2024/25	(1)

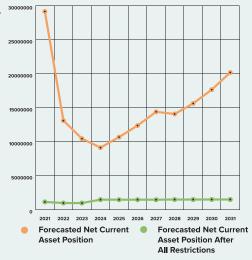
Council applied to the Independent Pricing and Regulatory Tribunal (IPART) for an Additional Special variation to its general rate peg percentage (%) in order to continue to deliver services to the community in a satisfactory manner. IPART approved this application thereby increasing the rate peg from 0.7% to 2.0%. It is noted that this % is still expected to be below CPI levels for the 2022/2023 year which will continue to provide Council with significant challenges to deliver the services to the community. As a result of Council's limited revenue streams, as highlighted by the level of general rate peg % recommended by IPART and the ever present reliance upon Government funding to delivery infrastructure projects for the community it is anticipated that Council will need to seek a Special Rate Variation (SRV) within the next 2 to 5 years. The expectation of an implementing an SRV is not taken lightly by Council and considerable consultation will be undertaken with the Community highlighting the requirements and the purpose of the potential SRV. Primarily, the SRV will be designed to maintain the level of funding required for the increasing costs to deliver services and maintain its infrastructure for the community.

Council maintains both external and internal restricted assets (reserves) which are established for defined purposes and represents the prudent financial management of Council. These restricted assets are categorised as:

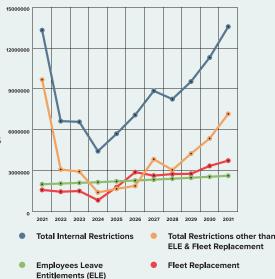
- External representing those funds that are defined by legislation, specific unexpended grant funding and other specified utility funds such as Water and Sewerage; and
- Internal representing those funds that Council's discretionarily isolated towards specified future expenditures, facilities and service areas.

The graph charts the level of the internal restricted assets over the period 2021 to 2032. Councils forecasted internal restricted assets to 30 June 2022 are estimated to be \$14.2m.

4Net Current Assets Position -General Fund



Internal Restrictions on General Fund - Net Current Assets



The budget for the 2022/2023 year provides for a continued satisfactory level of restricted assets and a continued focus on Council's core service delivery and infrastructure works.

Water Fund

Scone/Aberdeen, Cassilis/ Merriwa, Murrurundi

Council's revenue policy for water consumption reflects the best practice as recommended by the NSW Office of Water. of 75% water usage fees and 25% water access charges. For the 2022/2023 year, Council's revenue policy recognises an increase of CPI for the water usage consumption fees and charges. Council has made a conservative estimate of revenues for the 2022/2023, which are 75% dependent on the level residential and commercial water usage consumption. It is noted, with the continual wet weather events, achieving the recommended ratio has been difficult, however based on an average ratio over the last 5 years a satisfactory ratio has been maintained by Council.

With the aging of the water network within the Shire, Council has been proactive and increased its renewal and replacement program over the 2021/2022 budget year, which will continue into the 2022/2023 budget year. This emphasis is to renew old and degraded water mains (pipes) to ensure the long-term serviceability for the community.

With the operation of the Scone to Mururundi pipeline and the increase in rural network connections to the water source, Council has continued to hold a number of Community consultations meeting with residents in order to gain interest for the possibility of village reticulation networks along the pipeline in order to provide an optimal water supply to these villages. These consultation meetings will continue into the early part of the 2022/2023 year with implementation of the recommendations expected over the course of the next 2 years.

Apart from the renewal and replacement program, Council will continue with major augmentation infrastructure works including the potential upgrade of the Scone Water Treatment to include ultra violet, fluoridation and chlorination, which should ensure improved drinking water safety in Aberdeen, Murrurundi and Scone. It is expected over the next 10 year cycle that a major renewal/replacement of the Scone Water Treatment Plant will be required with the proposed project expected to be funded by a combination of Government grants, loan funding and Council's cash reserves.

In addition to the above projects, Council will continue its water supply infrastructure works in line with its 10 year Water Supply Asset Management Plan to ensure the optimal supply of water to its residents. These works will be funded from utilising accumulated reserves along with possible NSW State Government Subsidies and Ioan funding. **Budget Overview**

Sewer Fund

Scone/Aberdeen, Merriwa, Murrurundi

Fees and charges have only been increase by CPI for the 2021/2022 year as consideration for the ongoing COVID-19 pandemic and effects on both residents and businesses in the shire. Generally, the annual access charge has increased by 5.0% in line with the cost increases and recommendations from the independent review of Council's Water and Sewerage long term plans.

Similarly with the water network, due to the aging of the sewer network within the Shire Council has been proactive and increased its relining, renewal and replacement program over the 2021/2022 budget year, which will continue into the 2022/2023 budget year. This emphasis is to renew old and degraded sewer mains (pipes) to ensure the long-term serviceability for the community.

The fund is predicted to decline during the period 2023 to 2025 with a number of major infrastructure works planned to be completed which is in line with the 10 year Sewerage Services Asset Management Plan. The projects will include the potential major upgrade of the Scone Treatment Plant, with the expectation that the project will have a funding combination of Government grants, loan funding and Council's cash reserves. With the anticipated reintroduction of the 5% increase in annual access charges from the 2023/2024 year, following the reduction over the last two years due to COVID-19, the addition funds will only partially mitigate the expected decline in fund's reserves over the next 5 years. However, following the period of decline the increased charges will assist in rebuilding the fund's reserves in order to undertake future infrastructure works as outlined in the Sewerage Services Asset Management Plan.

Key Community Service Costs

Council provides a range of facilities and programs within its Community Services and Educational, Recreation and Cultural, and Public Order and Safety services. In keeping with Council's adopted revenue policy, the provision of these services involves a partial recovery of the cost associated with the delivery of these services to individual users, supplemented by revenue generating activities. This partial cost recovery comes through grant funding, contributions from community organisations and the payment of fees to use the service.

The expenditure as shown in the following table is inclusive of both operational and capital expenditure on infrastructure project which is normally included into the Council's asset registers at year end. It is noted that with Council's budgeting process all cash type expenditure are included to provide a cash position of Council at the end of each year, therefore items of expenditure of a non-cash basis such as depreciation are removed from the net results of each service provision.

2022/2023 Budget

	revenue \$'000	expenditure \$'000	cost of service \$'000
Public Libraries	602	1,438	836
Swimming Pools	406	1,209	803
Emergency and Fire Services Levy & Protection	187	915	728
Youth Services	208	465	257
Parks & Gardens	97	1,008	911
Sporting Grounds & Venues	447	1,401	954

Included in both the revenue and expenditure for the above services are capital work projects that have approved funding or expected to be funded by Government grant funding opportunities. Excluded from the revenue and expenditure are non-operating items and depreciation in order to show the cash only service costs.

General Fund

Overall Budget Summary

nary	Bu	udget	2022/23 DPOP Budget		2024/25 Budget
nue					
	(1)	120 975)	(1 4 2 4 6 7 4)	(1740 424)	(11701E0)

Operating Revenue				
Administration	(1,120,875)	(1,424,674)	(1,749,434)	(1,179,150)
Community Services & Education	(4,131,691)	(3,819,525)	(3,974,859)	(4,133,281)
Economic Affairs	(1,994,217) (2,290,392)	(1,720,302)	(1,860,722)
Environment	(6,163,933)	(6,158,500)	(5,780,507)	(6,104,160)
General Purpose Revenues	(16,022,891) (14,502,881)	(15,935,358)	(16,339,296)
Health	(216,990)	(215,980)	(222,459)	(228,577)
Housing & Community Amenities	(819,449)	(761,590)	(718,467)	(731,182)
Mining, Manufacturing & Construction	(190,650)	(180,350)	(185,665)	(190,682)
Public Order & Safety	(607,254)	(232,050)	(239,012)	(245,584)
Recreation & Culture	(1,525,267)	2,383,097)	(2,076,937)	(982,594)
Transport & Communication	(32,173,482) (2	27,235,993)	(47,202,608)	(28,914,326)
Operating Revenue	(65,254,335)(59	9,205,032)	(79,805,607)(60,909,553)

Non Operating Revenue

(7,065,453)	(7,486,283)	(7,641,397)	(8,768,433)
(208,525)	(431,229)	(309,789)	(260,446)
(1,142,760)	(1,078,949)	(1,052,331)	(957,138)
(1,300,837)	(1,477,023)	(3,363,476)	(2,363,476)
(2,116,477)	(2,692,524)	(1,725,622)	(1,777,391)
(110,000)	0	0	(100,000)
(94,176)	(95,056)	(55,056)	(55,056)
(372,984)	(459,557)	(418,868)	(430,198)
(110,673)	(577,498)	(72,386)	(72,386)
(1,725,009)	(2,031,072)	(2,022,831)	(1,245,278)
(15,064,040)	(22,290,973)	(12,262,259)	(9,233,060)
(29,310,934)	(38,620,163)	(28,924,014) (25,262,861)
	(208,525) (1,142,760) (1,300,837) (2,116,477) (110,000) (94,176) (372,984) (10,673) (1,725,009) (15,064,040)	(208,525) (431,229) (1,142,760) (1,078,949) (1,300,837) (1,477,023) (2,116,477) (2,692,524) (110,000) 0 (94,176) (95,056) (372,984) (459,557) (110,673) (577,498) (1,725,009) (2,031,072) (15,064,040) (22,290,973)	(208,525) (431,229) (309,789) (1,142,760) (1,078,949) (1,052,331) (1,300,837) (1,477,023) (3,363,476) (2,116,477) (2,692,524) (1,725,622) (110,000) 0 0 (94,176) (95,056) (55,056) (372,984) (459,557) (418,868) (110,673) (577,498) (72,386)

Operating Expenditure

Administration	6,212,457	6,245,610	6,719,053	7,238,414
Community Services & Education	4,481,994	4,757,465	4,858,356	5,008,764
Economic Affairs	3,228,104	3,381,267	3,368,492	3,418,159
Environment	6,780,618	6,766,413	6,944,711	7,177,682
General Purpose Revenues	246,206	268,664	278,067	287,800
Governance	877,636	804,628	831,387	998,173
Health	307,443	341,009	352,961	365,313
Housing & Community Amenities	1,429,412	1,412,526	1,322,659	1,362,852
Mining, Manufacturing & Construction	669,363	753,536	778,140	802,848
Public Order & Safety	1,302,732	1,555,594	1,390,848	1,430,337
Recreation & Culture	4,587,796	4,885,847	4,958,877	5,045,407
Transport & Communication	17,092,948	15,123,119	15,992,500	15,702,471
Operating Expenditure	47,216,709	46,295,677	47,796,052	48,838,220

Revised 2022/23 2023/24 2024/25

Budget Overview

Overall Budget Summary

Sammary	Revised Budget 2021/22	DPOP Budget	2023/24 Budget	2024/25 Budget
General Fund				
Non Operating Expenditure				
Administration	1,496,218	2,298,349	2,275,380	2,286,408
Community Services & Education	195,880	61,818	58,864	76,471
Economic Affairs	738,688	1,186,354	640,106	664,012
Environment	652,863	202,000	1,873,652	588,111
General Purpose Revenues	2,969,072	1,725,622	1,999,489	2,113,798
Governance	0	40,000	40,000	0
Housing & Community Amenities	202,100	187,100	187,100	187,100
Mining, Manufacturing & Construction	65,484	65,000	105,292	107,859
Recreation & Culture	821,282	166,022	170,304	174,684
Transport & Communication	12,893,636	2,512,792	2,137,157	2,104,378
Non Operating Expenditure	20,617,859		9,487,344	8,302,821
Capital Expenditure				
Administration	464,383	367,000	396,398	422,761
Community Services & Education	317,334	99,500	83,350	37,667
Economic Affairs	376,206	65,500	20,000	20,000
Environment	831,000	1,437,392	1,180,000	1,800,000
Governance	16,750	0	0	10,000
Housing & Community Amenities	109,349	102,500	51,155	80,806
Mining, Manufacturing & Construction	50,000	100,000	10,000	10,000
Public Order & Safety	103,706	0	5,000	0
Recreation & Culture	1,201,521	2,815,810	2,589,430	708,354
Transport & Communication	23,259,756	37,778,070		25,942,500
Capital Expenditure		43,085,772		29,032,088
General Fund	4,304	1,309	(878)	715
Water Fund				
Operating Revenue	(5,094,840)	(6,406,970)	(6,221,154)	(5,309,882)
Non Operating Revenue	(1,900,468)	(4,522,596)	(2,548,537)	(1,663,157)
Operating Expenditure	4,438,109	4,819,107	4,927,834	5,022,131
Non Operating Expenditure	850,936	832,434	613,588	633,658
Capital Expenditure	1,706,263	5,278,025	3,228,271	1,317,249
Water Fund	0	0	0	0
Sewer Fund				
Operating Revenue	(3,979,449)	(3,648,738)	(3,703,325)	(3,879,252)
Non Operating Revenue		(3,389,634)	(903,580)	
Operating Expenditure	3,020,173	3,374,924	3,291,363	3,515,027
Non Operating Expenditure	1,110,153	126,660	741,692	437,190
Capital Expenditure	1,022,750		573,850	1,029,074
Sewer Fund	0	0	0	0
Report Total	4,304	162,439	(877)	715
				20

Revis	sed 2	022/23	2023/24	2024/25
Budg	get	DPOP	Budget	Budget
2021/	1/22 I	Budget		

Operating Revenue

Asset Management	(95,000)	(125,800)	(129,503)	(133,336)
Customer Service	(84,500)	(74,500)	(76,735)	(78,845)
Depot Operations	(53,000)	(53,000)	(53,000)	(53,000)
Financial Services	(2,700)	(2,700)	(2,781)	(2,857)
Fleet Management	(544,000)	(909,000)	(1,246,000)	(666,000)
Governance & Risk	(15,000)	0	0	0
Human Resources	(93,000)	(95,000)	(95,000)	(95,000)
Information Services	(1,000)	(3,000)	(3,090)	(3,175)
Revenue Services	(125,000)	(134,500)	(138,175)	(141,645)
Stores/Purchasing Services	(8,000)	(5,000)	(5,150)	(5,292)
Sustainability	(99,675)	(22,174)	0	0
Operating Revenue	(1,120,875)	(1,424,674)	(1,749,434)	(1,179,150)

Non Operating Revenue

Asset Management	(92,248)	(48,321)	(50,013)	(51,763)
Communications	(45,000)	0	0	0
Depot Operations	(134,752)	(154,171)	(154,171)	(154,171)
Financial Services	(427,567)	(437,064)	(437,364)	(437,648)
Fleet Management	(6,020,622)	(6,559,727)	(6,769,849)	(7,894,852)
Governance & Risk	(15,000)	(20,000)	(20,000)	(20,000)
Human Resources	(90,000)	(60,000)	(60,000)	(60,000)
Information Services	(87,000)	(57,000)	0	0
Infrastructure Support	(3,264)	0	0	0
Revenue Services	(50,000)	(50,000)	(50,000)	(50,000)
Sustainability	(100,000)	(100,000)	(100,000)	(100,000)
Non Operating Revenue	(7,065,453)	(7,486,283)	(7,641,397)	(8,768,433)

Budget Summary

Administration

Budget Summary

Budget DPOP Budget Budget 2021/22 Budget

Operating Expenditure

Asset Management	187,248	174,121	179,515	185,099
Communications	12,771	0	0	0
Corporate Services	0	0	0	0
Customer Service	87,500	74,500	76,735	78,845
Depot Operations	166,592	172,171	171,073	169,993
Financial Services	208,612	196,852	185,373	172,051
Fleet Management	5,028,234	5,193,727	5,715,848	6,235,851
General Management	0	0	0	0
Governance & Risk	30,000	20,000	20,000	20,000
Human Resources	183,000	155,000	155,000	155,000
Information Services	50,500	3,000	3,090	3,175
Infrastructure Support	0	0	0	0
Revenue Services	175,000	184,500	188,175	191,645
Stores/Purchasing Services	8,000	0	151	291
Sustainability	75,000	71,739	74,092	76,462
Operating Expenditure	6,212,457	6,396,020	6,619,870	6,714,642
Non Operating Expenditure				
Financial Services	221,655	232,912	244,472	257,870
Fleet Management	1,149,888	2,025,000	2,026,467	2,025,000
Sustainability	124,675	40,437	5,908	3,538
Non Operating Expenditure	1,496,218	2,298,349	2,276,847	2,286,408
Capital Expenditure				
Communications	32,229	0	0	0
Depot Operations	4,890	35,000	36,098	37,178
Financial Services	0	10,000	10,300	10,583
Fleet Management	386,500	250,000	275,000	300,000
Information Services	37,500	57,000	50,000	50,000
Infrastructure Support	3,264	0	0	0
Stores/Purchasing Services	0	5,000	5,000	5,000
Sustainability	0	10,000	20,000	20,000
Capital Expenditure	464,383	367,000	396,398	422,761

(13,270)

0

0

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Asset Management

Directorate Infrastructure Services

Services

- Asset Management Plan and Policies.
- A comprehensive maintenance and renewal strategy for all Council assets.
- Long term asset renewal and enhancement programs.
- Asset information, construction, survey and design service

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
4.1 Provide for replacement, improvement and additional Community and open space infrastructure through	Completion of survey and design work for future Capital Works Program	•	•	•
investment, best practice and risk management.	Provide a coordinated Asset Management Program for the Upper Hunter Shire Council, with a focus on transport, water and sewer strategic assets.	•	۰	•
Provide inviting public spaces that are clean, green,				
properly maintained, well designed, encourage active participation, family friendly and accessible to all.	Manage the Local Traffic Committee in conjunction with local police, Roads and Maritime Services (RMS) and Community	•	۰	•
(4.3) Provide safe and reliable water and sewerage services to meet the demands of current and future generations.	Development of Roads Safety Programs to improve safety on road network and provide education for road users.	•	۰	0
4.4 Upgrade and maintain the road network and bridges.	Annual Revaluation of Council Assets: Operational land and buildings.	•		
51 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with	Annual Revaluation of Council Assets: Roads, bridges, footpaths and stormwater drainage			•
an emphasis on transparency, community engagement, action and response.				

න් 2022 / 2023 Performance Measurement	22/23
Major review and update of Asset Management Plans (Bridges, Buildings, Open Spaces, Roads, Sewerage, Stormwater, water and Swimming Pools, Aerodrome and Saleyard).	30/6/23
Capital Works Program Survey and Design preparation finalised.	As per baseline program stated on 01/07/2022
Provide Asset Management inspection schedule.	30/6/23
Review infrastructure asset inspections regimes and procedures	30/6/23

Asset Management

Budget Summary

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(54,000)	(74,000)	(75,890)	(77,846)
0140. Contributions	(41,000)	(51,800)	(53,613)	(55,489)
Operating Revenue	(95,000)	(125,800)	(129,503)	(133,336)
Non Operating Revenue				
6004. Cont from Water/Waste/Sewer	(92,248)	(48,321)	(50,013)	(51,763)
Non Operating Revenue	(92,248)	(48,321)	(50,013)	(51,763)
Operating Expenditure				
0301. Administration Costs	467,500	454,923	470,490	486,476
0350. General Expenses	31,500	36,500	37,595	38,629
0438. Road Safety - Spot Joe Rider	0	4,200	4,200	4,200
0439. Road Safety - Safer Motorcycle Routes	0	1,500	1,500	1,500
0443. Road Safety - K-6 Bicycle Workshops	0	1,000	1,000	1,000
0446. Road Safety Officer	112,850	119,200	123,270	127,473
0447. Upper Hunter, Local Rds, Speed Project	0	1,500	1,500	1,500
0449. Road Safety - Fatigue, Free Cuppa	0	4,200	4,200	4,200
0453. Road Safety - Safety Around Schools	0	1,000	1,000	1,000
0457. Road Safety - Helping Learner Driver	0	2,400	2,400	2,400
0459. Road Safety - Safer Shift Workers	0	4,200	4,200	4,200
0896. Industrial Rail Overpass	30,000	0	0	0
0980. Administration Overheads	(454,602)	(456,502)	(471,840)	(487,479)
Operating Expenditure	187,248	174,121	179,515	185,099
Asset Management	0	0	0	0

Communications

Directorate Corporate Services

Services

- Internal and external communication, including media releases.
- Website management and maintenance.
- Corporate branding
- Community Engagement
- Marketing
- Graphic Design
- Advertising
- Digital Engagement

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
51 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with	Improve accessibility, functionality and content of website and intranet through the development of a new website.	•	20/24	24/20
an emphasis on transparency, Community engagement, action and response.	Make useful information available to the Community through media releases, newsletters, e newsletters, brochures and posters.	•	٠	۰
Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.	Improve corporate branding and visual presentation to the Community.	•	۰	0
	Develop and improve Communications Plan for Council Projects, to ensure consistent community engagement and communications protocol for all projects (Council wide responsibility).	٠	٠	٠
ოგ 2022 / 2023 Performance Measurement		22/23		

べる 2022 / 2023 Performance Measurement	22/23
Number of proactive media releases and news updates	>150
Increase website visits annually, by improving content, navigation and accessibility	>5%
Increase social media followers annually by continuing to post engaging content	>5%

Communications

Budget Summary

Non Operating Revenue	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
	(15,000)	0	0	0
6618. F-19016.8514.6656 Council Website	(30,000)	0	0	0
Non Operating Revenue	(45,000)	0	0	0
Operating Expenditure				
0301. Administration Costs	226,904	238,460	246,786	255,394
0350. General Expenses	4,860	11,580	11,927	12,255
0467. Newsletters	4,000	2,000	2,060	2,117
0618. Community Survey	15,250	0	0	15,000
0980. Administration Overheads	(238,243)	(252,040)	(260,774)	(284,766)
Operating Expenditure	12,771	0	0	0
Capital Expenditure				
5500. Council Website Design	30,000	0	0	0
5502. Design Specific Desktop Computer	2,229	0	0	0
Capital Expenditure	32,229	0	0	0
Communications	0	0	0	0

Yr 1

Yr 2

Yr 3

Administration

Corporate Services

Directorate Corporate Services

CSP Strategic Objectives

Services

- Advice and policy development that supports decision making.
- Facilitate Internal Audit.
- Service Improvement.
- Risk and insurance management.
- Ensuring regulatory and statutory compliance.

		22/23	23/24	24/25
5.1 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with	Facilitate meetings of the Audit, Risk and Improvement Committee.	•	٠	٠
an emphasis on transparency, Community engagement, action and response.	Provide and submit the annual Code of Conduct complaints report in accordance with Office of Local government requirements.	•	•	۰
5.2 Council is focused on innovation and continuous improvement to ensure a high quality of service whichis aligned with business needs and community priorities.	Produce and submit the annual Government Information Public Access (GIPA) Report in accordance with the GIPA Act requirements.	•	۰	۰
(5.5) Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and	Coordinate lodgement of annual Disclosure of Interest Returns.	•	٠	۰
future of the Upper Hunter Shire.	Report on Public Interest Disclosures (PID)	•	٠	٠
5.6 Develop and maintain effective reporting systems that enable Council to measure and report on performance.	All policies of Council to be reviewed in the term of Council			۰
_	All Integrated Planning and Reporting timeframes met	•	•	٠
5.9 Ensure Council is a great place to work by supporting Council employees in maximising their contribution.				
≁a′ Performance Measurement		22/23		
Audit, Risk and Improvement Committee Meetings.		>4		
Compliance with Integrated Planning and Reporting (IP&R)	requirements	100%		

Operational Plan Actions

Corporate Services

Budget Summary

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Expenditure				
0301. Administration Costs	246,391	250,409	259,009	267,894
0350. General Expenses	7,350	7,500	7,725	7,937
0464. Corporate Planning	50,000	0	0	0
0980. Administration Overheads	(303,741)	(172,909)	(181,734)	(190,831)
0989. Efficency Gains	0	(85,000)	(85,000)	(85,000)
Operating Expenditure	0	0	0	0
Corporate Services	0	0	0	0

Customer Services

Directorate Environment and Community Services

Services

- Management of Council's Customer Request System.
- A first point of contact service.
- Processes to manage enquiries for processing and referral to appropriate staff.
- A robust Customer Service with the ability to be able to investigate options for better delivery of customer service.
- A service that identifies customer service needs, shares information and provide opportunities for active participation and community consultation.

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of face to face Customer Service at 3 locations across the Upper Hunter Shire.	•	•	•
Provision of online Customer Service Support.	•	•	•
Provision of Customer Support Services via telecommunications.	•	۰	•
Provide Service NSW Agency at Merriwa Council office.	•	•	٠
Customer Service Strategy continual implementation of Action Plan 2017-2020.	•		•
Review and develop a new Customer Service Strategy 2022/2023 - 2025/2026.	•		
	22/23		
	across the Upper Hunter Shire. Provision of online Customer Service Support. Provision of Customer Support Services via telecommunications. Provide Service NSW Agency at Merriwa Council office. Customer Service Strategy continual implementation of Action Plan 2017-2020. Review and develop a new Customer Service Strategy	Provision of face to face Customer Service at 3 locations across the Upper Hunter Shire. • Provision of online Customer Service Support. • Provision of Customer Support Services via telecommunications. • Provide Service NSW Agency at Merriwa Council office. • Customer Service Strategy continual implementation of Action Plan 2017-2020. • Review and develop a new Customer Service Strategy 2022/2023 - 2025/2026. •	Provision of face to face Customer Service at 3 locations across the Upper Hunter Shire. • Provision of online Customer Service Support. • Provision of Customer Support Services via telecommunications. • Provide Service NSW Agency at Merriwa Council office. • Customer Service Strategy continual implementation of Action Plan 2017-2020. • Review and develop a new Customer Service Strategy 2022/2023 - 2025/2026. •

Median response time for correspondence requiring action and response (days)	<14
Review and develop new customer strategy 2022/2023 to 2025/2026	30/06/23

Customer Services

Budget Summary

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0130. Other Income	(84,500)	(74,500)	(76,735)	(78,845)
Operating Revenue	(84,500)	(74,500)	(76,735)	(78,845)
Operating Expenditure				
0301. Administration Costs	508,054	518,054	536,152	554,870
0980. Administration Overheads	(420,554)	(443,554)	(459,417)	(476,025)
Operating Expenditure	87,500	74,500	76,735	78,845
Customer Service	3,000	0	0	0

Depot Operations

Budget Summary

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget	
Operating Revenue					
0110. User Fees & Charges	(53,000)	(53,000)	(53,000)	(53,000)	
Operating Revenue	(53,000)	(53,000)	(53,000)	(53,000)	
Non Operating Revenue					
0920. Depreciation	(93,592)	(104,171)	(104,171)	(104,171)	
6008. F-19016.8514.6383 Fleet Replacement	(40,000)	(50,000)	(50,000)	(50,000)	
6009. F-19016.8514.6384 Trade Waste	(1,160)	0	0	0	
Non Operating Revenue	(134,754)	(154,171)	(154,171)	(154,171)	
Operating Expenditure					
0351. Trade Waste Operations	15,000	15,000	15,450	15,875	
0415. Utilities	57,500	56,000	57,680	59,266	
0425. Cleaning Costs	40,500	44,000	45,375	46,715	
0530. Building Maintenance	39,600	40,000	41,275	42,536	
0680. Depreciation	93,592	104,171	104,171	104,171	
0980. Administration Overheads	(99,600)	(107,000)	(113,478)	(119,736)	
0995. Radio Towers & 2 Way Radio	20,000	20,000	20,600	21,167	
Operating Expenditure	166,592	172,171	171,073	169,993	
Capital Expenditure					
1200. Scn Depot Yard Upgrades	3,730	20,000	20,630	21,254	
4206. Merriwa Depot Upgrade	1,160	15,000	15,468	15,924	
Capital Expenditure	4,890	35,000	36,098	37,178	
Depot Operations	(16,270)	0	0	0	

Financial Services

Directorate Corporate Services

Services

- Effective and efficient statutory reporting systems.
- Timely, efficient and accurate payment of suppliers and staff.
- A service which is able to monitor allocation of revenues & expenses in the general ledger for reporting processes.
- Reporting systems to ensure "Fit for the Future" benchmarks and any improvement program instigated are maintained for Council's financial sustainability.

CSP Strategic Objectives	Operational Plan Actions	Yr 1	Yr 2	Yr 3	
		22/23	23/24	24/25	
5.1	Monitor and accurately report on Council's financial position	•	•	•	
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with	in accordance with Local Government Act requirements.				_
an emphasis on transparency, Community engagement,	Manage Council's investment portfolio to optimise	•	•	•	
action and response.	investment returns within the constraints of the policy, the				
5.5	Local Government Act and Regulations.				_
Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and	Develop Annual Operational Plan budget.	•	•	•	_
future of the Upper Hunter Shire.	Review Delivery Program budget	•	•	•	_
	Review and update Long Term Financial Plan	•	•	•	_
	Prepare monthly Financial Reports for the Corporate	•	•	•	
	Services Committee.				_
	Preparation and lodgement of the annual Statutory Financial	•	•	•	
	Statements and returns to Office of Local Government.				

Financial Services

ペ Performance Measurement	22/23
Operating performance ratio.	>0%
Own Source operating revenue.	>60%
Infrastructure renewals ratio	>100%
Infrastructure backlog ratio	<2%
Maintenance ratio	>100%
Debt service ratio	>2x
Finalise and lodge Annual Financial Statements to the Office of Local Government	31/10/22
Prepare annual budget	30/06/23
Monthly operating results to budget reported to Council	10
Investments held reported to Council	Monthly
Annual review of investment policy	30/06/23

Financial Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(1,500)	(1,500)	(1,545)	(1,587)
0130. Other Income	(1,200)	(1,200)	(1,236)	(1,270)
Operating Revenue	(2,700)	(2,700)	(2,781)	(2,857)
Non Operating Revenue				
0920. Depreciation	(252,567)	(252,064)	(252,064)	(252,064)
6002. F-19016.8514.6373 Council Admin	0	(10,000)	(10,300)	(10,583)
6003. F-19016.8523.6445 Special Projects	(50,000)	(50,000)	(50,000)	(50,000)
6004. Cont from Water/Waste/Sewer	(95,000)	(95,000)	(95,000)	(95,000)
6280. Surplus Dividend from Water Fund	(15,000)	(15,000)	(15,000)	(15,000)
6281. Surplus Dividend from Sewer Fund	(15,000)	(15,000)	(15,000)	(15,000)
Non Operating Revenue	(427,567)	(437,064)	(437,364)	(437,647)
Operating Expenditure				
0301. Administration Costs	271,014	339,023	350,847	363,066
0308. Payroll Group	180,413	188,074	194,633	201,410
0350. General Expenses	131,180	136,480	140,574	144,440
0380. Bank Charges	68,000	70,000	72,100	74,083
0396. Scn Admin Centre Loan -NAB	102,793	91,536	79,977	66,579
0415. Utilities	108,000	109,500	112,785	115,887
0425. Cleaning Costs	76,000	81,000	83,530	85,984
0527. Administration Centres Exp	66,000	67,000	69,120	71,204
0605. Fringe Benefits Tax	50,000	50,000	50,000	50,000
0680. Depreciation	252,567	252,064	252,064	252,064
0980. Administration Overheads	(1,097,355)	(1,187,825)	(1,220,257)	(1,252,666)
Operating Expenditure	208,612	196,852	185,373	172,051
Non Operating Expenditure				
0396. Scn Admin Centre Loan -NAB	171,655	182,912	194,472	207,870
7148. T-19016.8514.6377 Provision for ELE	50,000	50,000	50,000	50,000
Non Operating Expenditure	221,655	232,912	244,472	257,870
Capital Expenditure				
0727. Admin Capital Works - Scn	0	10,000	10,300	10,583
Capital Expenditure	0	10,000	10,300	10,583
Financial Services	0	0	0	0

Fleet Management

Directorate Corporate Services

Services

- Provision and maintenance of Council's plant fleet in accordance with the 10 year Asset Replacement Program.
- Monitor plant operating costs; maintain a mechanical workshop and associated staff and equipment.
- Ensure all plant and vehicle items are inspected for RMS registration

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
21 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future	Ensure plant purchases are in line with plant replacement program (10 year)	•	٠	٠
generations.	Manage and maintain Council's Plant and Fleet to support the operational activities of Council (4 year)	•	۰	•
Encourage and support community participation to care for our environment.	Strategic review of Fleet management operations, hirer rates and utilisation	•	٠	•
2.6				

Plan, facilitate and provide for a changing population for current and future generations.

べ Performance Measurement	22/23	
Percentage of Plant replacement achieved according to the plant replacement schedule.	>80%	
Fleet vehicles servicing undertaken within 28 days of 5000km of manufacturers specifications.	>95%	_
Undertake review of Plant Replacement Program.	30/06/23	_

Fleet Management

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0130. Other Income	(132,000)	(110,000)	(110,000)	(110,000)
0951. Proceeds sale of Plant & Equipment Operating Revenue	(412,000) (544,000)	(799,000) (909,000)	(1,136,000) (1,246,000)	(556,000) (666,000)
Non Operating Revenue				
0920. Depreciation	(1,820,622)	(1,678,135)	(1,678,135)	(1,678,135)
0975. Fleet Hire Recovery (Internal)	(4,200,000)	(4,800,000)	(4,944,000)	
6008. F-19016.8514.6383 Fleet Replacement	0	(81,592)	(147,714)	(1,124,397)
Non Operating Revenue	(6,020,622)	(6,559,727)	(6,769,849)	(7,894,852)
Operating Expenditure				
0301. Administration Costs	26,635	27,168	28,119	29,103
0305. Plant Expenses	1,397,936	1,825,636	2,295,154	2,794,260
0310. Staff Training	40,000	40,000	41,320	42,648
0410. Insurance 0641. Fuel	275,000 978,673	280,000 825,000	288,400 849,750	296,331 873,118
0642. Supervision	72,811	74,091	76,641	79,269
0643. Electricity	8,000	7,000	7,210	7,408
0644. Telephone	7,200	7,200	7,416	7,620
0645. Registration	164,000	165,000	169,950	174,624
0680. Depreciation	1,820,622	1,678,135	1,678,135	1,678,135
0980. Administration Overheads	237,357	264,497	273,754	283,336
Operating Expenditure	5,028,234	5,193,727	5,715,848	6,235,851
Non Operating Expenditure				
7003. T-19016.8523.6445 Special Projects	0	2,000,000	2,000,000	2,000,000
7008. T-19016.8514.6383 Fleet Replacement	1,124,888	0	0	0
7269. Cont to UH Sustainability	25,000	25,000	25,000	25,000
Non Operating Expenditure	1,149,888	2,025,000	2,025,000	2,025,000
Capital Expenditure				
4133. 1.Plant Purchases Capital Expenditure	386,500	250,000	275,000	300,000
Capital Expenditure	386,500	250,000	275,000	300,000
Fleet Management	0	0	0	0

General Management

Directorate General Manager Director Corporate Services

Services

- Support for the Mayor and Councillors to fulfill their respective roles.
- A 10 year Community Strategic Plan and 10 year Financial Plan.
- Annual Delivery Program and Operational Plan including the Annual Budget and Revenue Policy.
- Integrated Planning and Reporting framework that meets external requirements.
- A system where policies and procedures are reviewed on a regular basis.
- Leadership that reviews Council operations and Council wide continuous service improvement

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
5.1 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with	Develop forums for Councillors and staff to engage with the Community.	•	۰	۰
an emphasis on transparency, Community engagement, action and response.	All agenda documents are circulated to Councillors at least three days prior to each Council meeting.	•	0	۰
5.2 Council is focused on innovation and continuous improvement to ensure a high quality of service which is aligned with business needs and community priorities.	Ensure the distribution and reporting of annual disclosure of pecuniary and other interests for Councillors and designated persons by 30 September.	٠	٥	٠
anglied with busiless needs and commany prontes.	Facilitate the ordinary local government election.			0
	Ensure the distribution, completion and reporting of section 449 Returns for Councillors and designated persons by 30 September.	•	۰	۰
	Ensure 100% compliance with statutory reporting deadlines.	•	0	٠
	Facilitate the agreed professional development program with the Mayor and Councillors as required by the Local Government Act.	•	•	۰
	Convene meetings with local business chambers for the Mayor and Senior Staff.	•	0	•
	Participate in the Hunter Joint Organisation of Councils.	•	•	

General Management

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Expenditure				
0301. Administration - Salaries & Oncosts	325,992	337,693	349,387	361,487
0350. General Expenses	13,100	11,100	11,433	11,747
0980. Administration Overheads	(339,092)	(348,793)	(360,820)	(373,234)
Operating Expenditure	0	0	0	0
General Management	0	0	0	0

Governance and Risk

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0150. Risk Management Revenue	(15,000)	0	0	0
Operating Revenue	(15,000)	0	0	0
Non Operating Revenue				
6004. Cont from Water/Waste/Sewer	(15,000)	(20,000)	(20,000)	(20,000)
Non Operating Revenue	(15,000)	(20,000)	(20,000)	(20,000)
Operating Expenditure				
0301. Administration Costs	121,094	123,543	127,840	132,271
0350. General Expenses	10,360	10,360	10,671	10,964
0360. Audit Services	97,500	98,000	100,940	103,716
0410. Insurance	303,150	335,000	345,050	354,539
0980. Administration Overheads	(502,104)	(546,903)	(564,501)	(581,490)
Operating Expenditure	30,000	20,000	20,000	20,000
Governance & Risk	0	0	0	0

Human Resources

Directorate Corporate Services

Services

- The facilitation of recruitment, selection and onboarding for the organisation.
- Advice and support to management on human resources and industrial relations matters.
- Facilitate learning and development opportunities including compliance training and organisational training plan.
- A process to review and ensure the implementation of workforce planning strategies.

- Administration of Council salary system, job evaluation and annual review system.
- Systems, policies and plans to ensure Council's Equal Employment Opportunity requirements are met.
- The ongoing review and implementation of organisational human resources policies and procedures.
 - A work health safety management system that is compliant and provides a safe and healthy environment for all workers across the organisation.

Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Implement a policy and program for employment of apprenticeships, professionals, cadets and traineeships and/or developing traineeships.	•	۰	•
Review and implement workplace strategies and processes to continue to improve the employee experience.	•	٠	٠
Implement workplace strategies and processes to continue to improve Work, Health and Safety, including implementation of online WH&S management system.	•	٥	٠
Implement workplace strategies and processes to continue to improve Learning and Development, including acess to online learning and development.	•	۰	٠
Develop and implement Council's annual training plan.	•	٠	•
Implement comprehensive Human Resources Information system, to improve recruitment and selection, onboarding (induction and placement), training and development and performance management.	•	٠	٠
Promote Council as an employer of choice by ensuring a focused promotion on the benefits of working for Council.	•	٠	٠
Review and implement Workforce Management Plan annually.	•	۰	٠
Develop and finalise updated Workforce Management Plan, which will form part of the Resourcing Strategy for the Community Strategic Plan.			٠
Undertake employee engagement survey and implement appropriate actions/strategies based on feedback.		•	

5.1

CSP Strategic Objectives

Effectively and efficiently manage the business of Council while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

5.9

Ensure Council is a great place to work by supporting Council employees in maximising their contribution.

Human Resources

ペ Performance Measurement	22/23
Annual review of Workforce Management Plan.	30/6/23
Annual Employee turnover percentage, as reported quarterly.	<15%
Successful recruitment to be completed within 8 weeks of commencement	>80%

Human Resources

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(30,000)	(30,000)	(30,000)	(30,000)
0125. Reimbursements	(5,000)	(5,000)	(5,000)	(5,000)
0130. Other Income	(58,000)	(60,000)	(60,000)	(60,000)
Operating Revenue	(93,000)	(95,000)	(95,000)	(95,000)
Non Operating Revenue				
6176. Cont from Oncosts - RTW Co-ordinator	(60,000)	(60,000)	(60,000)	(60,000)
6279. F-19016.8514.6591 Salary/Performance	(30,000)	0	0	0
Non Operating Revenue	(90,000)	(60,000)	(60,000)	(60,000)
Operating Expenditure				
0301. Administration Costs	307,921	372,479	385,487	398,938
0320. Trainee Costs	145,140	127,497	131,934	136,513
0325. Workplace Health & Safety/Return to	178,455	191,832	198,407	205,140
0350. General Expenses	29,050	29,750	30,643	31,485
0693. HR Projects	42,000	42,000	43,260	44,450
0980. Administration Overheads	(519,566)	(608,558)	(634,732)	(661,526)
Operating Expenditure	183,000	155,000	155,000	155,000
Human Resources	0	0	0	0

Information Services

Directorate Corporate Services

Services

- An efficient IT communications link between Council's sites.
- Hardware and software applications that meets the needs of the organisation.
- Effective mapping and information management systems.
- Appropriate utilisation of mobile data systems to meet Council's changing needs.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
5.1 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with	Renew technology infrastructure to provide secure and responsive information and technology systems.	•	0	•
an emphasis on transparency, Community engagement, action and response.	Undertake a gap analysis on our Cyber Security Policies and implement suitable policies and procedure in line with best practice to the extent that Council can afford.	•		
5.4 Open and effective communication methods and technology are utilised to share information about Council plans, intentions, actions and progress.	Undertake delivery of information and Technology projects that arise.	•	۰	۰
	Provide timely and effective Geographic Information Systems (GIS).	•	٠	٠
	Review information systems in partnership with the various business units and determine future options.	•	•	۲
	Review and upgrade core financial, property and administrative information and technology systems.	•	۰	•
	Ongoing review of the Information and Communication Technologies (ICT) Strategic Plan.	•		٠
	Improve utilisation of mobile device technology to improve real time process, reporting and response for field staff.	•	۰	۰
	Investigate options for migrating key systems to the cloud and development of an action plan for implementation.	•	۰	۰
	Facilitate the Information Services Steering Committee with appropriate contributions being provided by its members.	•	٠	۲
	Provision of an efficient document management function to ensure compliance and accountability of business records consistent with legislation.	•	٠	۲

Information Services

✓d Performance Measurement	22/23
Review ICT Strategic Plan annually	30/6/23
Facilitate ICT Steering Committee Meetings Annually	4

Information Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0130. Other Income Operating Revenue	(1,000) (1,000)	(3,000) (3,000)	(3,090) (3,090)	(3,175) (3,175)
Non Operating Revenue				
6010. F-19016.8514.6378 Information	(72,500)	(57,000)	0	0
6018. F-19016.8518.6410 Council Elections	(14,500)	0	0	0
Non Operating Revenue	(87,000)	(57,000)	0	0
Operating Expenditure				
0301. Administration Costs	434,806	446,355	461,896	477,951
0302. Records Management	332,033	409,038	422,581	436,178
0355. Information Systems Management	582,958	638,061	657,203	675,276
0356. Communications Management	212,305	275,666	283,936	291,744
0980. Administration Overheads	(1,511,602)	(1,766,120)	(1,872,526)	(1,927,973)
Operating Expenditure	50,500	3,000	(46,910)	(46,825)
Capital Expenditure				
2048. Projectors & screen	0	22,000	0	0
2058. Network computer equipment upgrade	37,500	35,000	50,000	50,000
Capital Expenditure	37,500	57,000	50,000	50,000
Information Services	0	0	0	0

Infrastructure Support

Directorate Infrastructure Services

Services

- Management of the Infrastructure Services activities of Council.
- Effective financial control in relation to the Maintenance and Capital Works Programs set out in Council's Delivery Program and Operational Plan.
- A responsive customer requests service.
- Management of the public liability risk management exposure of the Department.
- Administrative and technical assistance to Department's managers.
- System development to enhance infrastructure delivery.
- The development and management of major capital projects

CSP Strategic Objectives	Operational Plan Actions	Yr 1	Yr 2	Yr 3
		22/23	23/24	24/25
(2.6) Plan, facilitate and provide for a changing population for	Undertake a review of the cemetary register.	•	٠	•
current and future generations.	Undertake an audit of our key security system.	٠	٠	۰

5.1

Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

ペ Performance Measurement	22/23
Completed cemetery register	31/12/22
Completed key security system audit	30/06/23
Number of customer complaints received regarding Council's infrastructure (consolidated)	<106

Infrastructure Support

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Non Operating Revenue				
6227. F-19016.8514.6547 Key Audit	(3,264)	0	0	0
Non Operating Revenue	(3,264)	0	0	0
Operating Expenditure				
0301. Administration Costs	249,489	262,603	271,643	280,932
0350. General Expenses	8,000	9,600	9,888	10,160
0980. Administration Overheads	(257,489)	(272,203)	(281,531)	(291,092)
Operating Expenditure	0	0	0	0
Capital Expenditure				
0877. Implementation New Key System	3,264	0	0	0
Capital Expenditure	3,264	0	0	0
Infrastructure Support	0	0	0	0

Revenue Services

Directorate Corporate Services

Services

- The issue, reconciling and recovery of Accounts Receivable amounts.
- The timely collection and instigation where necessary of legal recovery action against outstanding debts greater than 90 days (without arrangements or outside of other policies).
- Accounts Receivable, Water, Rates and Property enquiry service.
- Provision of a parcel based property database with a (limited) mapping interface to generate a visual representation of land based features.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
51) Effectively and efficiently manage the business of Council,	Issue rates notices within statutory timeframes.	•	•	•
while encouraging an open and participatory Council with an emphasis on transparency, Community engagement,	Management of outstanding debtors and implement recovery action as per Council policy.	•	٠	٠
action and response.				

ペ Performance Measurement	22/23	
Rates follow-up work undertaken promptly to ensure minimum outstanding at year end	<10%	
Average days per quarterly water billing cycle.	<95 days	
Value of unarranged Accounts Receivable greater than 90 days old.	<\$200,000	

Revenue Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(115,000)	(122,500)	(126,175)	(129,645)
0130. Other Income	(10,000)	(12,000)	(12,000)	(12,000)
Operating Revenue	(125,000)	(134,500)	(138,175)	(141,645)
Non Operating Revenue				
6004. Cont from Water/Waste/Sewer	(50,000)	(50,000)	(50,000)	(50,000)
Non Operating Revenue	(50,000)	(50,000)	(50,000)	(50,000)
Operating Expenditure				
0301. Administration Costs	190,472	200,974	207,983	215,226
0350. General Expenses	80,880	82,300	84,769	87,100
0365. Legal & Debt Recovery Costs	70,000	72,500	74,675	76,729
0980. Administration Overheads	(166,352)	(171,274)	(179,252)	(187,410)
Operating Expenditure	175,000	184,500	188,175	191,645
Revenue Services	0	0	0	0

Stores/Purchasing Services

an emphasis on transparency, Community engagement,

Directorate Corporate Services

action and response.

Services

- A supply contract administration, purchasing, storage and distribution facility which is cost effective.
- Joint purchasing and contract functions with Hunter Councils and other prescribed entities whenever possible and where applicable.
- Purchasing and contracts to ensure most cost effective results are obtained.
- A mechanism to review the inventory to identify opportunities to ensure stock levels are appropriate and that stock holdings are minimised where possible.

CSP Strategic Objectives	Operational Plan Actions	Yr 1	Yr 2	Yr 3
		22/23	23/24	24/25
5.1	Strategic review and ongoing improvement of	٠	•	•
Effectively and efficiently manage the business of Council,	procurement process for stores and purchasing.			
while encouraging an open and participatory Council with				

ペ Performance Measurement	22/23
Stocktakes completed during year.	2
Maximum value of Stock on Hand.	<\$820,000
Percentage of stock lines with variances of Stocktake.	<10%

Stores/Purchasing Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0130. Other Income	(8,000)	(5,000)	(5,150)	(5,292)
Operating Revenue	(8,000)	(5,000)	(5,150)	(5,292)
Operating Expenditure				
0301. Administration Costs	131,388	158,764	164,248	169,921
0350. General Expenses	27,950	27,250	28,068	28,839
0980. Administration Overheads	(151,338)	(186,014)	(192,166)	(198,468)
Operating Expenditure	8,000	0	150	292
Capital Expenditure				
4013. Upgrade Storage Facilities	0	5,000	5,000	5,000
Capital Expenditure	0	5,000	5,000	5,000
Stores/Purchasing Services	0	0	0	0

Directorate

Sustainability

Environment and Community Services

Services

- Facilitate and support programs that protect and sustain our • environment.
- Support and encourage Community participation in the protection of the environment.

CSP Strategic Objectives	Operational Plan Actions	Yr 1	Yr 2
		22/23	23/24
2.1	Implementation of Climate Change Strategy and Action	•	•
Advocate for, facilitate and support programs that	Plan		
protect and sustain our diverse environment for future			
generations.	Continual implementation of Sustainability Action Plan	•	•

Ensure all actions, decisions and policy response to natural hazards and climate change remain current.

2.6

2.3

Plan, facilitate and provide for a changing population for current and future generations.

2.6

Implement policies to ensure the protection of strategic agricultural lands, equine critical industry clusters, natural resources and heritage.

5.10

Encourage and build strong partnerships between the Community, business and all levels of government to 2032 and to deliver the Community priorities.

5.10

To participate and encourage regional coordination and planning between Councils and other organisations.

べ Performance Measurement

Reduction of Council's green house gas emissions (based on 2018/19 Corporate Greenhouse Gas Emissions Inventory) 25%

22/23

Yr 3 24/25

•

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Sustainability

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0130. Other Income	(99,675)	(22,174)	0	0
Operating Revenue	(99,675)	(22,174)	0	0
Non Operating Revenue				
6004. Cont from Water/Waste/Sewer	(100,000)	(100,000)	(100,000)	(100,000)
6562. F-19016.8514.6627 - Renewable	0	0	0	0
Non Operating Revenue	(100,000)	(100,000)	(100,000)	(100,000)
Operating Expenditure				
0301. Administration Costs	81,913	86,400	89,373	92,441
0350. General Expenses	28,950	21,200	21,836	22,436
0980. Administration Overheads	(35,863)	(35,861)	(37,117)	(38,415)
Operating Expenditure	75,000	71,739	74,092	76,462
Non Operating Expenditure				
7592. T-19016.8514.6627 Renewable Projects	124,675	40,435	5,908	3,538
Non Operating Expenditure	124,675	40,435	5,908	3,538
Capital Expenditure				
5470. Energy Master Plan & Financial Strategy	0	10,000	20,000	20,000
Capital Expenditure	0	10,000	20,000	20,000
Sustainability	0	0	0	0

Budget Summary

Community Services and Education

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
Administration & Education	(156,680)	(159,800)	(164,594)	(169,120)
Aged Care - Gummun Place Hostel	(1,390,003)	(1,414,613)	(1,478,909)	(1,545,451)
Aged Care - Independent Living Units	(375,800)	(109,370)	(112,651)	(115,749)
Children`s Services - Before & After School Care	(95,703)	0	0	0
Children`s Services - Early Learning Centre	(1,183,627)	(1,124,000)	(1,180,000)	(1,238,800)
Children`s Services - Family Day Care	(689,120)	(785,200)	(806,716)	(827,031)
Social Protection	(21,455)	(19,000)	(19,000)	(19,000)
Youth Services	(219,303)	(207,542)	(212,988)	(218,130)
Operating Revenue	(4,131,691)	(3,819,525)	(3,974,859)	(4,133,281)
Non Operating Revenue				
Aged Care - Gummun Place Hostel	(64,150)	(117,514)	(102,912)	(86,998)
Aged Care - Independent Living Units	(43,001)	(46,645)	(36,645)	(36,645)
Children's Services - Early Learning Centre	(62,562)	(160,017)	(117,131)	(79,498)
Children`s Services - Family Day Care	(5,019)	(14,631)	(18,279)	(22,483)
Social Protection	(2,746)	(61,946)	(4,346)	(4,346)
Youth Services	(31,047)	(30,476)	(30,476)	(30,476)
Non Operating Revenue	(208,525)	(431,229)	(309,789)	(260,446)
Operating Expenditure				
Administration & Education	530,224	543,188	562,310	582,049
Aged Care - Gummun Place Hostel	1,390,682	1,512,127	1,561,221	1,611,282
Aged Care - Independent Living Units	118,843	113,047	115,424	117,734
Children`s Services - Before & After School Care	9,085	0	0	0
Children's Services - Early Learning Centre	1,197,556	1,185,667	1,222,390	1,259,987
Children`s Services - Family Day Care	694,139	799,831	824,995	849,514
Social Protection	54,281	107,916	61,282	62,198
Youth Services	487,184	495,689	510,733	526,001
Operating Expenditure	4,481,994	4,757,465	4,858,356	5,008,764

Budget Summary

Community Services and Education

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Non Operating Expenditure				
Aged Care - Gummun Place Hostel	33,471	0	0	0
Aged Care - Independent Living Units	28,358	10,968	5,623	20,660
Children's Services - Before & After School Care	86,618	0	0	0
Children's Services - Early Learning Centre	39,933	50,850	53,241	55,811
Social Protection	7,500	0	0	0
Non Operating Expenditure	195,880	61,818	58,864	76,471
Capital Expenditure				
Aged Care - Gummun Place Hostel	30,000	20,000	20,600	21,167
Aged Care - Independent Living Units	271,600	32,000	28,250	14,000
Children's Services - Early Learning Centre	8,700	47,500	21,500	2,500
Youth Services	7,034	0	13,000	0
Capital Expenditure	317,334	99,500	83,350	37,667
Community Services & Education	654,992	668,029	715,922	729,174

Administration and Education

Directorate Environment and Community Services

Services

- A range of Community and capacity building activities that meet State Government Community Service targets.
- Assistance to Community organisations and individuals to participate in programs to enhance the physical environment.
- Representation in local and regional networks and interagencies to encourage collaboration and advocate on community issues and related social justice issues affecting local and regional communities.
- Community social and physical infrastructure to support community activities.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
(1.2)Work collaboratively to address social disadvantage.(1.5)	Facilitate,network and support provision of services, referrals and partnerships for the sector responsible for vulnerable people, ageing and inclusion.	•	٠	٠
Advocate for, support and provide services and facilities for the community.	Coordinate the implementation of the Disability Inclusion Action Plan (DIAP).	٠	٠	٠
2.2 Encourage and support community participation to care	Carry out review of the current DIAP.	•		
for our environment.	Develop new DIAP, in consultation with key stakeholders and the Community	•		

ペ Performance Measurement	22/23
Engagements with organisations in partnership activities per annum.	>110
Number of grant applications to enhance community physical and social infrastructure per annum.	>10

Administration and Education

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(156,680)	(159,800)	(164,594)	(169,120)
Operating Revenue	(156,680)	(159,800)	(164,594)	(169,120)
Operating Expenditure				
0301. Administration Costs	377,016	385,010	398,391	412,221
0350. General Expenses	6,590	7,760	7,993	8,213
0980. Administration Overheads	141,118	154,018	159,409	164,988
0989. Efficency Gain	0	(7,500)	(7,500)	(7,500)
5011. Clean up Australia Expenses	4,300	3,900	4,017	4,127
5028. Community Svces Committee	1,200	0	0	0
Operating Expenditure	530,224	543,188	562,310	582,049
Administration & Education	373,544	383,388	397,716	412,928

Aged Care – Gummun Place Hostel

Directorate Environment and Community Services

Services

- High quality residential care to the aged.
- An accredited Aged Hostel in accordance with Commonwealth guidelines.
- Policies, procedures and standards to ensure Aged Care Accreditation is achieved at each 3-year review.
- A facility that operates within approved Food Standards and Food Accreditation.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
1.2 Work collaboratively to address social disadvantage.	Maintain Gummun Place Hostel as an accredited 16 bed care facility in Merriwa.	•	•	•
1.4 Enhance partnerships to maintain a safe community.	Provision of aged care specialist to facilitate accreditation compliance.	•	0	٠
1.5 Advocate for, support and provide services and facilities for the community.				

5.1

Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

∕α′ Performance Measurement	22/23
Percentage of year that rooms are occupied.	>95%
Government funding per calendar day per bed.	>\$120
Overall satisfaction rating.	>90%

Aged Care – Gummun Place Hostel

Budget Summary	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(299,475)	(305,464)	(314,628)	(323,280)
0115. Grants	(1,081,028)	(1,102,649)	(1,157,781)	(1,215,671)
0120. Interest & Investment Income	(5,000)	(2,500)	(2,500)	(2,500)
0130. Other Income	(4,500)	(4,000)	(4,000)	(4,000)
Operating Revenue	(1,390,003)	(1,414,613)	(1,478,909)	(1,545,451)
Non Operating Revenue				
0920. Depreciation	(64,150)	(65,041)	(65,041)	(65,041)
6015. F-49016.8515.6393 Mwa Hostel	0	(52,473)	(37,871)	(21,957)
Non Operating Revenue	(64,150)	(117,514)	(102,912)	(86,998)
Operating Expenditure				
0301. Administration Costs	165,000	170,753	176,722	182,898
0310. Staff Training	16,000	0	0	0
0321. Personal Care	571,194	669,104	692,523	716,761
0322. Cooking & Ancillary	85,957	102,875	106,476	110,202
0323. Registered Nurse	85,200	88,886	91,997	95,217
0350. General Expenses	201,100	206,350	212,541	218,401
0415. Utilities	58,000	51,500	53,045	54,504
0510. Grounds Maintenance	21,000	23,000	23,765	24,548
0530. Building Maintenance	43,200	47,300	48,844	50,388
0653. Fundraising Other Expenses	3,000	3,000	3,000	3,000
0680. Depreciation	64,150	65,041	65,041	65,041
0980. Administration Overheads	76,881	84,318	87,269	90,324
Operating Expenditure	1,390,682	1,512,127	1,561,221	1,611,282
Non Operating Expenditure				
7015. T-49016.8515.6393 Hostel Working	33,471	0	0	0
Non Operating Expenditure	33,471	0	0	0
Capital Expenditure				
1101. Hostel Air Conditioning Upgrade	10,000	0	0	0
1102. Hostel Expansion	6,310	0	0	0
4043. Hostel Room Upg on Changeover	2,500	5,000	5,150	5,292
4552. Bed & Furniture Replacement	10,000	0	0	0
4805. Hostel equipment upgrades	1,190	15,000	15,450	15,875
Capital Expenditure	30,000	20,000	20,600	21,167

Aged Care – Independent Living Units

Directorate Environment and Community Services

Services

- The overseeing of maintenance and upkeep of 16 units and one cottage (8 units – Merriwa; 8 units and one house – Murrurundi).
- Facilities that operate in accordance with Residential Tenancies Act.
- Annual Inspections to determine any works that need to be completed to ensure appropriate living conditions are available.

CSP Strategic Objectives 12 Work collaboratively to address social disadvantage.	Operational Plan Actions Oversee rental, maintenance and upkeep of 16 units and one cottage (Merriwa 8 units and Murrurundi 8 units and 1 house) and Emergency House in Scone.	Yr 1 22/23 •	Yr 2 23/24 ●	Yr 3 24/25 ●
(1.4)Enhance partnerships to maintain a safe community.(1.5)	Provide information and link tenants with support service if needed.	•	٠	۰
Advocate for, support and provide services and facilities for the community.				
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.				
ැර Performance Measurement		22/23		
Percentage of year that units are tenanted.		>95%		
Independent Living Units inspected annually		100%		

Aged Care – Independent Living Units

Budget Summary	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Aged Care - Gummun Place Hostel Operating Revenue	0	0	0	0
0110. User Fees & Charges	(109,700)	(109,370)	(112,651)	(115,749)
0130. Other Income	(266,100)	0	0	0
Operating Revenue	(375,800)	(109,370)	(112,651)	(115,749)
Non Operating Revenue				
0920. Depreciation	(43,001)	(36,645)	(36,645)	(36,645)
6026. F-19016.8515.6392 ILUs Vennacher St,	0	0	0	0
6027. F-19016.8515.6391 ILUs Liverpool	0	0	0	0
Non Operating Revenue	(43,001)	(36,645)	(36,645)	(36,645)
Operating Expenditure				
0350. General Expenses	300	300	309	317
0415. Utilities	37,250	37,320	38,440	39,497
0530. Building Maintenance	36,120	36,400	37,565	38,723
0680. Depreciation	43,001	36,645	36,645	36,645
0980. Administration Overheads	2,172	2,382	2,465	2,552
Operating Expenditure	118,843	113,047	115,424	117,734
Non Operating Expenditure				
7026. T-19016.8515.6392 ILUs Mwa	14,779	484	2,811	10,330
7027. T-19016.8515.6391 ILUs Mdi	13,579	484	2,812	10,330
Non Operating Expenditure	17,158	968	5,623	20,660
Capital Expenditure				
1027. Mdi ILU Replace Floor Coverings	4,000	2,500	3,000	0
1028. Mdi ILU Kitchen Upgrades	0	6,000	6,000	0
1029. Mwa ILU Replace Air Conditioner	0	0	1,500	0
1034. Mdi ILU Painting	0	2,000	3,000	0
1035. Mwa ILU Painting	0	2,000	3,000	0
1037. Mdi ILU Replace Air Conditioner	0	1,500	1,500	0
1040. Mwa ILU Kitchen Upgrades	0	6,000	0	0
1042. Mwa ILUs Bathroom upgrades	0	0	4,500	0
1149. Mdi ILU Design 2 x Addtnl Units	266,100	0	0	0
1293. Mwa ILU Carport Installation	0	10,000	0	0
4832. Mwa ILU Floor Coverings & Blinds	4,200	0	0	3,000
4833. Mdi ILU Bathroom Upgrades	0	0	0	9,000
4834. Mdi ILU Blinds	0	0	3,750	0
4836. Mdi ILU Stormwater Upgrade	0	0	0	0
4838. Mdi ILU Tank Stand Upgrades	0	2,000	2,000	2,000
4840. Mwa ILU Plumbing Upgrades	0	0	0	0
5429. MWA ILU Fire Alarm Systems	0	0	0	0
Capital Expenditure	271,600	32,000	28,250	14,000

Children's Services – Early Learning Centre

Services

- Long Day Care for up to 51 weeks per year.
- Operation of the Upper Hunter Early Learning Centre in accordance with the approved National Quality Framework and council's policies.

Directorate Environment and Community Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
1.2 Work collaboratively to address social disadvantage.	Implement Quality Improvement Plan under the National Quality Standards.	•	•	•
1.4 Enhance partnerships to maintain a safe community.	Continue to provide childcare and education at the Early Learning Centre (ELC).	•	•	•
1.5 Advocate for, support and provide services and facilities for the community.	Implement playground improvements at the ELC.	•	٥	•

5.1

Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

✓d Performance Measurement	22/23
Average utilisation as a percentage of the base 43 children per day capacity	>97.5%
Satisfied or highly satisfied user feedback on annual survey	>95%

Children's Services – Early Learning Centre

Larry Learning Centre				
Budget Summary	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Aged Care - Independent Living Units	0	0	0	0
Operating Revenue				
0110. User Fees & Charges	(512,426)	(470,000)	(493,500)	(518,175)
0130. Other Income	(3,000)	(3,000)	(3,000)	(3,000)
0140. Contributions	(1,000)	(1,000)	(1,000)	(1,000)
0155. Childcare Subsidy	(667,201)	(650,000)	(682,500)	(716,625)
Operating Revenue	(1,183,627)	(1,124,000)	(1,180,000)	(1,238,800)
Non Operating Revenue				
0920. Depreciation	(27,216)	(35,135)	(35,135)	(35,135)
6119. F-19016.8515.6395 Upper Hunter ELC	(17,449)	(117,382)	(84,996)	(44,363)
6278. F-19015.8511.6590 National	(1,500)	0	0	0
6299. F-19015.8511.6605 ELC Start Strong	(18,500)	0	0	0
6305. F19015-8511.6649 Drought Support	(5,397)	0	0	0
Non Operating Revenue	(70,062)	(152,517)	(120,131)	(79,498)
Operating Expenditure				
0301. Administration Costs	951,130	921,975	954,211	987,559
0310. Staff Training	11,000	11,000	11,355	11,706
0350. General Expenses	38,060	34,800	35,844	36,830
0415. Utilities	14,000	19,000	19,570	20,108
0425. Cleaning Costs	17,750	40,000	41,200	42,333
0530. Building Maintenance	18,600	20,100	20,741	21,374
0680. Depreciation	27,216	35,135	35,135	35,135
0980. Administration Overheads	67,500	87,671	90,739	93,915
5098. Fundraising expenses	1,500	1,500	1,500	1,500
5153. Start Strong Funding Costs	18,500	0	0	0
5287. Drought Support Program	5,397	0	0	0
5495. Landcare Project	1,500	0	0	0
6901. NAB - Loan - ELC	25,403	14,486	12,095	9,526
Operating Expenditure	1,197,556	1,185,667	1,222,390	1,259,987
Non Operating Expenditure				
6901. NAB - Loan - ELC	39,933	50,850	53,241	55,811
Non Operating Expenditure	39,933	50,850	53,241	55,811
Capital Expenditure				
1030. ELC Painting Works	0	7,500	0	0
1112. Playground development	1,200	22,500	10,000	0
1290. Additional furniture and equipment	10,000	10,000	2,500	2,500
4820. Air Conditioner Replacement	0	0	12,000	0
555.4 ELC Office and Staff Room Upgrade	15,000	0	12,000	0
Capital Expenditure	16,200	40,000	24,500	2,500

Children's Services – Family Day Care

Services

• A Family Day Care (UHFDC) scheme that operates in accordance with the approved National Quality Framework and council's policies.

Directorate Environment and Community Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
1.2 Work collaboratively to address social disadvantage.	Implement Quality Improvement Plan under the National Quality Standards.	•	•	•
1.4 Enhance partnerships to maintain a safe community.	Support the provision of Family Day Care and small business operators for 0-13 years.	•	•	٠
1.5 Advocate for, support and provide services and facilities for the community.				
51 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.				
ペ Performance Measurement		22/23		
Average Full Time Equivalent (FTE) utilisation.		>45		

Satisfied or highly satisfied user feedback on annual survey.

>95%

Children's Services – Family Day Care

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Children's Services - Early Learning Centre	0	0	0	0
Operating Revenue				
0110. User Fees & Charges	(169,120)	(162,200)	(172,216)	(176,952)
0115. Grants	(70,000)	(68,000)	(68,000)	(68,000)
0155. Childcare Subsidy	(450,000)	(550,000)	(566,500)	(582,079)
Operating Revenue	(689,120)	(785,200)	(806,716)	(827,031)
Non Operating Revenue				
6118. F-19016.8515.6394 Family Day Care	(5,019)	(14,631)	(18,279)	(22,483)
Non Operating Revenue	(5,019)	(14,631)	(18,279)	(22,483)
Operating Expenditure				
0301. Administration Costs	218,472	223,267	231,051	239,107
0350. General Expenses	7,280	7,450	7,674	7,885
0393. Carer Payments - CCS Entitlements	450,000	550,000	566,500	582,079
0394. Educators	3,750	2,500	2,575	2,646
0980. Administration Overheads	14,637	16,614	17,195	17,797
Operating Expenditure	694,139	799,831	824,995	849,514
Children`s Services - Family Day Care	0	0	0	0

Social Protection

Directorate Environment and Community Services

Services

- Promote and facilitate social programs on behalf of the community.
- The promotion of awareness of services and facilities available to vulnerable members of the community.
- Partnership with Government and local organisations to identify and develop solutions to address anti- social and criminal behaviours in the Shire.
- The implementation and encouragement of healthy lifestyle opportunities

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
1.2 Work collaboratively to address social disadvantage.	Continue to promote and facilitate social programs	•	•	•
1.4 Enhance partnerships to maintain a safe community.	Continue advocacy to retain social protection services and facilities	•	٠	٠
 Advocate for, support and provide services and facilities 	Provide up to date information on Social Protection services for the Community	•	٠	٠
for the community.				

5.1

Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

ペ Performance Measurement	22/23
Number of social protection meetings where Council is represented.	>45
Number of support meetings for the Access and Inclusion Group per year	4

Social Protection

Operating Boyonue	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(20,955)	(18,500)	(18,500)	(18,500)
0130. Other Income	(500)	(500)	(500)	(500)
Operating Revenue	(21,455)	(19,000)	(19,000)	(19,000)
Non Operating Revenue				
0920. Depreciation	(4,346)	(4,346)	(4,346)	(4,346)
6196. F-19015.8511.6535 Local Dom Violence	1,500	(4,000)	0	0
6200. F-19015.8515.6623 Social Potection Programs	6,100	(6,100)	0	0
6246. F -19015.8511.6564 Crime Prevention	0	(10,000)	0	0
6483. F-19016.8515.6665 Social Housing Study	0	(7,500)		
6603. F-19016.8515.6630 Disability Action Plan	(2,900)	(10,000)	0	0
6615. F-19015.8511.6654 Bushfire Hall Crawl	(3,100)	(20,000)	0	0
Non Operating Revenue	(2,746)	(61,946)	(4,346)	(4,346)
Operating Expenditure				
0350. General Expenses	4,355	3,550	3,657	3,758
0415. Utilities	825	1,000	1,030	1,058
0680. Depreciation	4,346	4,346	4,346	4,346
5001. International Women's Day Exp	7,680	12,860	12,860	12,860
5012. Senior Citizens Week Exp	5,850	10,900	10,900	10,900
5131. Crime Prevention	2,000	10,000	0	0
5144. Disability Action and Audit	3,160	18,160	18,705	19,222
5147. Seniors Expo Forum	500	500	515	529
5148. Family Fun Day Events	4,500	4,500	4,635	4,762
5152. Mental Health	2,555	6,500	2,060	2,117
5301. Early Childhood Network Development	1,010	1,000	1,030	1,058
5390. Domestic Violence Prevention Project	0	5,500	1,545	1,587
5455. Hunter LLS Cultural Acknowledgement	0	1,600	0	0
5494. Heatwave Strategy Plan	7,500	0	0	0
5496. Social Housing Consultation Study	0	7,500	0	0
5501. Community Hall Crawl Event	10,000	20,000	0	0
Operating Expenditure	54,281	107,916	61,282	62,198
Non Operating Expenditure				
7483. T-19016.8515.6666 Social Housing Study	7,500	0	0	0
Non Operating Expenditure	7,500	0	0	0
Social Protection	37,580	26,970	37,936	38,852

Youth Services

Directorate Environment and Community Services

Services

- The planning, promotion and implementation of a range of social, educational and recreational programs that are run in consultation with the youth.
- Early Intervention programs which meet service specifications.
- Opportunities for young people to enhance leadership and key life skills.
- Partnerships with schools and organisations to promote wellbeing, safety, connectedness and community recognition of our youth

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
(1.2) Work collaboratively to address social disadvantage.	Continue to support Upper Hunter Youth Council.	•	•	•
 1.4 Enhance partnerships to maintain a safe community. 	Continue to coordinate 3 Upper Hunter Youth Centres at Scone, Merriwa and Murrurundi.	•	٠	٠
 Advocate for, support and provide services and facilities 	Facilitate a range of programs to support vulnerable youth and families	•	•	•
for the community.	Facilitate leadership and development programs for young adults and youth	٠	٠	٠
5.1 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement,				

action	and	response.

ペ Performance Measurement	22/23	
Number of social and educational programs run through Youth Centres each year (per centre)	12	
Early Intervention Program targets (units) met per annum	>250	
Working partnerships implemented with schools/community organisations per annum.	>24	
Social media posts for Youth Centres and Youth Council (per month)	2	
Undertake events and leadership programs to provide social and personal development opportunities for youth of the Shire.	>6	

Community Services and Education

Youth Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(9,700)	(8,500)	(8,725)	(8,937)
0115. Grants	(202,603)	(192,042)	(197,263)	(202,193)
0140. Contributions	(7,000)	(7,000)	(7,000)	(7,000)
Operating Revenue	(219,303)	(207,542)	(212,988)	(218,130)
Non Operating Revenue				
0920. Depreciation	(28,047)	(30,476)	(30,476)	(30,476)
6237. F-19015.8511.6558 Yth Country Arts	(3,000)	0	0	0
Non Operating Revenue	(31,047)	(30,476)	(30,476)	(30,476)
Operating Expenditure				
0415. Utilities	8,034	10,313	10,622	10,915
0425. Cleaning Costs	8,498	5,100	5,253	5,397
0512. Youth Centre Building Maintenance	13,753	13,384	13,827	14,279
0663. Youth Council Expenses	2,478	2,565	2,642	2,715
0666. Yth Services Drop In	181,897	198,717	205,548	212,553
0667. Yth Services EIPP	167,382	168,674	174,377	180,187
0680. Depreciation	28,047	30,476	30,476	30,476
0980. Administration Overheads	11,731	14,760	15,277	15,811
5047. Youth Leadership Programs	24,100	25,100	25,853	26,566
5049. Youth Week Program Exp	8,464	8,600	8,858	9,102
5104. Country Arts Support Program	6,300	3,000	3,000	3,000
5156. Rural & Regional Youth Participation	1,500	0	0	0
5511. Youth Winter Holiday Program	5,000	5,000	5,000	5,000
5520. Youth Summer Holiday Program	10,000	10,000	10,000	10,000
5562. Youth Autumn Holiday Program	10,000	0	0	0
Operating Expenditure	487,184	495,689	510,733	526,001
Capital Expenditure				
1031. Md. Youth Centre Furn & Equip	3,727	0	0	0
1032. Scn. Youth Centre Furn & Equip	3,307	0	0	0
1167. Yth Ctr - Painting	0	0	13,000	0
Capital Expenditure	7,034	0	13,000	0
Youth Services	243,868	257,671	280,269	277,394

Budget Summary

Economic Affairs

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
Camping Areas & Caravan Parks	(84,464)	(54,392)	(56,024)	(57,564)
Community Connect Services	(22,035)	(18,297)	(18,846)	(19,364)
Economic Promotion	(78,000)	(22,000)	(7,000)	(7,000)
Private Works	(100,000)	(100,000)	(105,000)	(110,250)
Real Estate	(833,751)	(1,108,808)	(482,872)	(496,151)
Saleyards	(646,093)	(789,156)	(847,647)	(962,594)
Scone Golf Course	(179,006)	(192,469)	(197,643)	(202,528)
Tourism & Area Promotion	(50,868)	(5,270)	(5,270)	(5,270)
Operating Revenue	(1,994,217)	(2,290,392)	(1,720,302)	(1,860,722)
Non Operating Revenue				
Camping Areas & Caravan Parks	(8,242)	(8,242)	(8,242)	(8,242)
Community Connect Services	(20,922)	(20,922)	(20,922)	(20,922)
Economic Promotion	(20,000)	(20,000)	(20,000)	(20,000)
Real Estate	(308,278)	(170,518)	(170,518)	(170,518)
Saleyards	(744,785)	(827,615)	(800,997)	(705,804)
Tourism & Area Promotion	(40,533)	(31,652)	(31,652)	(31,652)
Non Operating Revenue	(1,142,760)	(1,078,949)	(1,052,331)	(957,138)
Operating Expenditure				
Camping Areas & Caravan Parks	104,732	121,049	124,780	128,526
Community Connect Services	77,857	81,052	83,187	85,412
Economic Promotion	443,377	364,410	360,862	372,668
Private Works	93,914	96,130	99,220	102,306
Real Estate	753,137	834,617	789,900	792,328
Saleyards	1,001,129	1,213,042	1,219,694	1,226,193
Scone Golf Course	303,425	271,186	279,765	288,151
Tourism & Area Promotion	450,533	399,781	411,083	422,575
Operating Expenditure	3,228,104	3,381,267	3,368,492	3,418,159
Non Operating Expenditure				
Real Estate	348,940	782,625	223,157	233,807
Saleyards	389,749	403,729	416,949	430,205
Non Operating Expenditure	738,688	1,186,354	640,106	664,012
Capital Expenditure				
Camping Areas & Caravan Parks	24,096	0	0	0
Real Estate	350,110	62,500	5,000	5,000
Saleyards	0	0	12,000	12,000
Tourism & Area Promotion	2,000	3,000	3,000	3,000
Capital Expenditure	376,206	65,500	20,000	20,000
Economic Affairs	1,206,021	1,263,780	1,255,966	1,284,311
				70

Camping Areas and Caravan Parks

Directorate Corporate Services

Services

• A caravan park and camping areas with a basic level of services to users of the facilities.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
1.3 Increase promotion of healthy lifestyle.	Implement priority actions for camping areas and caravan parks identified in the Economic Development and Tourism Strategy.	•	•	•
(1.5) Advocate for, support and provide services and facilities for the community.	Continue to maintain campgrounds situated at Moonan Flat and Stewarts Brook and caravan park at Merriwa.	•	٠	•
4.1 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.	Review and develop new Economic Development and Tourism Strategy, including review of current caravan park business.			۰

ペ Performance Measurement	22/23
Number of caravan park site nights booked annually	>1500
Number of camping ground site nights occupied per annum.	>300

Camping Areas and Caravan Parks

Operating Revenue	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
0115. Grants	(24,096)	0	0	0
0273. Camping Grounds Revenue	(19,560)	(18,000)	(18,540)	(19,050)
0274. Caravan Park Revenue	(40,808)	(36,392)	(37,484)	(38,515)
Operating Revenue	(84,464)	(54,392)	(56,024)	(57,564)
Non Operating Revenue				
0920. Depreciation	(8,242)	(8,242)	(8,242)	(8,242)
Non Operating Revenue	(8,242)	(8,242)	(8,242)	(8,242)
Operating Expenditure				
0415. Utilities	23,528	21,650	22,300	22,913
0473. Camping Grounds Expenses	8,765	6,904	7,114	7,314
0474. Caravan Park Expenses	48,432	65,939	68,197	70,509
0500. RV Camping Expenses	0	1,000	1,030	1,058
0530. Building Maintenance	6,350	6,950	7,171	7,388
0680. Depreciation	8,242	8,242	8,242	8,242
0980. Administration Overheads	9,415	10,364	10,727	11,102
Operating Expenditure	104,732	121,049	124,780	128,526
Capital Expenditure				
4846. Caravan Attendants Site Office	24,096	0	0	0
Capital Expenditure	24,096	0	0	0
Camping Areas & Caravan Parks	36,122	58,415	60,515	62,720

Community Connect Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0275. CCS Operations	(22,035)	(18,297)	(18,846)	(19,364)
Operating Revenue	(22,035)	(18,297)	(18,846)	(19,364)
Non Operating Revenue				
0920. Depreciation	(20,922)	(20,922)	(20,922)	(20,922)
Non Operating Revenue	(20,922)	(20,922)	(20,922)	(20,922)
Operating Expenditure				
0415. Utilities	4,500	4,500	4,635	4,762
0475. CCS Operations	31,794	32,641	33,836	35,101
0680. Depreciation	20,922	20,922	20,922	20,922
0980. Administration Overheads	20,641	22,989	23,794	24,626
Operating Expenditure	77,857	81,052	83,187	85,412
Community Connect Services	34,900	41,833	43,418	45,125

Economic Promotion

Directorate Corporate Services

Services

- Provision of a Community Grants Officer to assist in obtaining grant funding that supports economic activities.
- Encouragement for the sustainable economic development in the Upper Hunter Shire.
- Relationships with key stakeholders to enhance economic development activities within the shire.
- An Upper Hunter Shire Economic Development and Tourism Plan that is consistent with Council's Community Strategic Plan.
- Provision of investment and marketing material to encourage investment and employment in the Shire

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Broaden and promote the range of business and industry sectors.	Finalise new Economic Development and Tourism Strategic Plan and incoprporate findings from small business survey and revised DMP. Identify and implement priority strategies from Economic Development and Tourism Plan.	•	۰	٠
Encourage retail and commercial business to increase local employment opportunities.	Identify Community grant funding opportunities and support community grant applications.	•	۰	•
Provide attractive and functional town centres and support revitalisation of the towns and villages including investment in built heritage and improvement of existing	Develop and implement Council grant application framework.	•	۰	٠
buildings. 3.4 Provide diversity in tourist attractions and experiences.	Work closely with local business networks and organisations to build capacity and facilitate growth of existing enterprises.	•	٥	•

3.5

Promote the Upper Hunter's unique brand identity.

3.6

Facilitate and support increased and innovative tourism and marketing opportunities.

ペ Performance Measurement	22/23
Council and Community external grant funding secured.	>\$5m
Implementation of Economic Development and Tourism Plan priority strategies.	30/6/23

Economic Promotion

Operating Revenue	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
0115. Grants	(67,000)	(17,000)	(2,000)	(2,000)
0140. Contributions	(11,000)	(17,000)	(2,000)	(2,000)
Operating Revenue	(1,000) (78,000)	(22,000)	(3,000) (7,000)	(7,000)
Non Operating Revenue				
6004. Cont from Water/Waste/Sewer	(20,000)	(20,000)	(20,000)	(20,000)
Non Operating Revenue	(20,000)	(20,000)	(20,000)	(20,000)
Operating Expenditure				
0350. General Expenses	12,100	10,100	10,403	10,692
0371. CBD Shop Front Assistance Fund	10,000	5,000	5,000	5,000
0391. Business Development Expenses	192,438	185,908	192,370	199,041
0477. Grants Officer	51,943	55,010	56,925	58,903
0980. Administration Overheads	71,746	79,192	81,964	84,832
0989. Efficiency Gain	0	(7,500)	(7,500)	(7,500)
5062. Scn Chamber of Commerce	2,150	2,200	2,200	2,200
5069. Marketing Projects incl Country Week	5,000	5,000	5,000	5,000
5072. Mwa Progress Association	500	500	500	500
5078. Live Work Invest Project	8,500	0	0	0
5128. NSW Small Business Month Initiative	2,000	2,000	2,000	2,000
5277. "We Live Here" Project	22,000	10,000	10,000	10,000
5474. Summer Fund - Xmas on Kelly	0	2,000	2,000	2,000
5487. Mdi Art Gallery & Indigenous Ctr	50,000	0	0	0
5518. Festival of Place - Summer Night Fund	15,000	15,000	0	0
Operating Expenditure	443,377	371,910	368,362	380,168
Economic Promotion	345,377	322,410	333,862	345,668

Private Works

Services

- Infrastructure design and construction for developers, business, individuals and other government departments.
- Road/driveway maintenance and construction activities.

Directorate Infrastructure Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1	Yr 2	Yr 3
		22/23	23/24	24/25
21	Respond to Private Works requests and provide services if	٠	•	٠
Advocate for, facilitate and support programs that	resources available.			
protect and sustain our diverse environment for future				

2.1

generations.

Plan, facilitate and provide for a changing population for current and future generations.

3.1

Broaden and promote the range of business and industry sectors.

3.2

Encourage retail and commercial business to increase local employment opportunities.

5.1

Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

ペ Performance Measurement	22/23
Level of surplus achieved in terms of revenue of total project expenditure.	>20%

Private Works

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(100,000)	(100,000)	(105,000)	(110,250)
Operating Revenue	(100,000)	(100,000)	(105,000)	(110,250)
Operating Expenditure				
0695. Private Works	70,000	70,000	72,175	74,315
0980. Administration Overheads	23,914	26,130	27,045	27,991
Operating Expenditure	93,914	96,130	99,220	102,306
Private Works	(6,086)	(3,870)	(5,780)	(7,944)

Real Estate

Directorate Corporate Services

Services

- Cost effective development and sale of residential land.
- The purchase, tenancy and maintenance of residential and commercial properties as required.
- Strategic property management of Council's property portfolio to ensure it meets the needs of the Community

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.1 Plan, facilitate and provide for a changing population for current and future generations.	Manage Council's portfolio of commercial, residential and land real estate.	•	•	•
3.1 Broaden and promote the range of business and industry	Develop and deliver Crown Land Management Plan project.		۰	
sectors.	Review and continued development of policies and procedures property management, disposal, development and acquisition	•	۰	٠
Encourage retail and commercial business to increase local employment opportunities.	Investigate options for automating management of real estate assets.	•	۰	0
	Undertake continual strategic review of Property portfolio.	•	٠	•
	Land Register reviewed and updated	•	٠	٠

ペ Performance Measurement	22/23
Percentage of all commercial and residential leases in place for Council owned property.	>80%
Achieved budgeted lease revenue.	>80%
Complete review and update of land register	30/06/23
Annual strategic review of property portfolio.	30/6/23

Real Estate

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(225,110)	0	0	0
0130. Other Income	(5,000)	0	0	0
0270. Campbells Corner Revenue	(210,000)	(239,800)	(246,994)	(253,786)
0280. Commercial Properties Revenue	(189,958)	(187,778)	(193,411)	(198,730)
0281. Residential Properties Revenue	(35,815)	(36,350)	(37,441)	(38,470)
0287. Land Development Revenue	(163,000)	(640,000)	0	0
0290. Vacant Land Properties Revenue	(4,868)	(4,880)	(5,026)	(5,165)
Operating Revenue	(833,751)	(1,108,808)	(482,872)	(496,151)
Non Operating Revenue				
0920. Depreciation	(183,278)	(170,518)	(170,518)	(170,518)
6611. F-19016.8516.6644 Campbells Corner	(125,000)	0	0	0
Non Operating Revenue	(308,278)	(170,518)	(170,518)	(170,518)
Operating Expenditure				
0301. Administration Costs	0	90,233	90,271	93,407
0350. General Expenses	1,500	6,500	2,500	2,500
0398. Scn Medical Ctr Loan - Wpac	63,141	59,757	56,132	52,250
0399. Scn Medical Ctr Ext Loan	17,665	16,174	14,639	12,773
0401. Campbells Corner Scone - Loan	108,856	99,445	95,073	90,172
0415. Utilities	112,719	139,700	143,891	147,848
0425. Cleaning Costs	27,640	47,802	49,250	50,632
0444. Crown Lands - Plan of Management	62,765	8,000	8,240	8,469
0480. Other Commercial Properties	49,500	39,000	9,090	9,175
0482. Land Development Maintenance	14,000	8,500	8,768	9,028
0530. Building Maintenance	62,610	79,550	82,017	84,416
0611. Land Development Other Expenses	8,000	24,500	13,000	13,000
0680. Depreciation	183,278	170,518	170,518	170,518
0980. Administration Overheads	41,463	44,938	46,511	48,139
Operating Expenditure	753,137	834,617	789,900	792,328

Real Estate

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Non Operating Expenditure				
0398. Scn Medical Ctr Loan - Wpac	47,504	50,888	54,512	58,395
0399. Scn Medical Ctr Ext Loan	17,727	19,218	20,754	22,620
0401. Campbells Corner Scone - Loan	134,108	143,519	147,891	152,792
7011. T-19016.8516.6402 Bottlebrush PI Units	10,000	0	0	0
7013. T-19016.8516.6404 YHA, Segenhoe	5,000	0	0	0
7197. T-19016.8516.6521 Land Development	134,600	569,000	0	0
Non Operating Expenditure	348,940	782,625	223,157	233,807
Capital Expenditure				
0981. Aberdeen Heights Subdivision - Stg 7	0	35,000	0	0
4150. Residential Capital Works	0	20,000	0	0
4810. Youth Hostel Segenhoe - Air	0	2,500	0	0
4909. 7 Bottlebrush Place Scone	0	5,000	5,000	5,000
4952. Campbells Corner Scone	125,000	0	0	0
5476. Campbells Corner Roofing	175,110	0	0	0
5516. Campbells Corner Business Case	50,000	0	0	0
Capital Expenditure	350,110	62,500	5,000	5,000
Real Estate	310,158	400,416	364,667	364,465

Saleyards

Directorate Corporate Services

Services

- An efficient and cost effective saleyards facility that meets customer needs.
- The implementation and management of Environmental Management & WHS systems within the saleyards facility.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.1 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future	Deliver and maintain saleyard operations in accordance with relevant legislation and safety requirements.	•	٠	۰
generations.	Identify and deliver high quality livestock events.	•	٠	•
2.6 Plan, facilitate and provide for a changing population for	Obtain National Saleyards Quality Assurance (NSQA).	•	٠	0
current and future generations.	Improve management of waste product and investigate options of reuse.	•	•	٠
Broaden and promote the range of business and industry sectors.	Continue to meet accreditation of Meat Standards Australia (MSA) and European Union Cattle Accreditation Scheme (EACAS).	•	٠	٥
Encourage retail and commercial business to increase local employment opportunities.	Increase number of cattle sold through the facility.	•	•	•
51 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.				

ペ Performance Measurement	22/23
Cattle sales per annum.	>38,000
Number of non-compliance incidents recorded per annum	<4

Saleyards

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(639,875)	(779,879)	(838,091)	(952,776)
0130. Other Income	(6,218)	(9,277)	(9,555)	(9,818)
Operating Revenue	(646,093)	(789,156)	(847,647)	(962,594)
Non Operating Revenue				
0920. Depreciation	(82,622)	(365,995)	(365,995)	(365,995)
6049. F-19016.8516.6408 Saleyards	(662,163)	(461,620)	(435,002)	(339,809)
Non Operating Revenue	(744,785)	(827,615)	(800,997)	(705,804)
Operating Expenditure				
0301. Administration Costs	6,000	6,000	6,180	6,353
0354. Operational Costs	328,035	394,044	406,867	419,676
0415. Utilities	64,532	86,646	89,245	91,700
0508. Yards & Facility Maintenance	155,830	25,152	25,907	26,638
0635. Truck Wash Costs	60,141	39,800	40,994	42,179
0668. Beast Destruction/Removal	1,250	750	773	794
0680. Depreciation	82,622	365,995	365,995	365,995
0945. Loan Repayments	51,346	47,143	42,722	38,485
0946. Saleyards Redevelopment Loan No1	191,601	181,824	173,025	164,007
0980. Administration Overheads	59,772	65,688	67,987	70,367
Operating Expenditure	1,001,129	1,213,042	1,219,694	1,226,193
Non Operating Expenditure				
0945. Loan Repayments	46,564	50,767	55,188	59,425
0946. Saleyards Redevelopment Loan No1	343,185	352,962	361,761	370,780
Non Operating Expenditure	389,749	403,729	416,949	430,205
Capital Expenditure				
4809. Saleyards Replacement Pumps &	0	0	12,000	12,000
Capital Expenditure	0	0	12,000	12,000
Saleyards	0	0	0	0

Scone Golf Course

Operating Revenue	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
0113. Scone Golf Course Revenue	(179,006)	(192,469)	(197,643)	(202,528)
Operating Revenue	(179,006)	(192,469)	(197,643)	(202,528)
Operating Expenditure				
0428. Scone Golf Course Costs	303,425	271,186	279,765	288,151
Operating Expenditure	303,425	271,186	279,765	288,151
Scone Golf Course	124,419	78,717	82,122	85,622

Tourism and Area Promotion

Directorate Corporate Services

Services

- Three visitor information centres.
- Promotion of the Upper Hunter Shire as a tourist destination.
- Partnerships between Council and Upper Hunter Country Tourism stakeholders.
- Partnerships with community event organisers in the Upper Hunter, and co-ordinate tourism events.
- Increased number and scale of tourism events

CSP Strategic Objectives	Operational Plan Actions Review model of delivering Visitor Information services.	Yr 1 22/23 ●	Yr 2 23/24	Yr 3 24/25
Facilitate and support increased and innovative tourism and marketing opportunities.	Develop, implement and continual review of Economic Development and Tourism Strategic Plan.	•	•	•
5.1 Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.	Promote local growth and opportunities within and outside region.	•	•	٠
	Partner with internal, local and regional stakeholders and participate in collaborative event programs.	•	•	٠
	Develop and deliver a calendar of community events.	•	٠	•

ペ Performance Measurement	22/23
Number of visitors through the Visitor Information Centres.	>7,500
Referrals to accommodation	>1,800
Referrals to local attractions including stud tours.	>6000

Tourism and Area Promotion

Budget Summary

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(14,956)	0	0	0
0130. Other Income	(35,912)	(5,270)	(5,270)	(5,270)
Operating Revenue	(50,868)	(5,270)	(5,270)	(5,270)
Non Operating Revenue				
0920. Depreciation	(33,058)	(31,652)	(31,652)	(31,652)
6051. F-19016.8516.6406 Festival of Fleeces	(7,475)	0	0	0
Non Operating Revenue	(40,533)	(31,652)	(31,652)	(31,652)
Operating Expenditure				
0301. Administration Costs	206,348	187,690	194,223	200,968
0350. General Expenses	23,606	11,430	11,773	12,097
0415. Utilities	17,750	23,757	24,470	25,143
0510. Grounds Maintenance	14,200	14,180	14,626	15,065
0530. Building Maintenance	8,950	28,000	28,910	29,814
0680. Depreciation	33,058	31,652	31,652	31,652
0980. Administration Overheads	51,815	57,072	59,070	61,137
5013. Promotion Expenses	19,500	12,000	12,360	12,700
5021. Mwa Festival of Fleeces	25,100	6,000	6,000	6,000
5022. Scn Horse Festival	22,956	8,000	8,000	8,000
5023. Abn Highland Games	6,000	6,000	6,000	6,000
5024. Other Small Festivals Contributions	5,000	2,000	2,000	2,000
5025. Mdi King of the Ranges	6,000	6,000	6,000	6,000
5052. Scn Monthly Markets Promotions Exp	4,250	0	0	0
5353. Scone Literary Long Weekend	6,000	6,000	6,000	6,000
Operating Expenditure	450,533	399,781	411,083	422,575
Capital Expenditure				
4843. Town Christmas Lights	2,000	3,000	3,000	3,000
Capital Expenditure	2,000	3,000	3,000	3,000

361,132

365,859

377,162

388,653

Budget Summary

Environment

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
Stormwater Management	(98,088)	(98,575)	(98,575)	(98,575)
Waste Management	(6,065,845)	(6,059,925)	(5,681,933)	(6,005,584)
Operating Revenue	(6,163,933)	(6,158,500)	(5,780,508)	(6,104,159)
Non Operating Revenue				
Stormwater Management	(185,963)	(275,951)	(125,951)	(125,951)
Street Cleaning	(42,000)	(42,000)	(42,000)	(42,000)
Waste Management	(1,072,874)	(1,159,072)	(3,195,525)	(2,195,525)
Non Operating Revenue	(1,300,837)	(1,477,023)	(3,363,476)	(2,363,476)
Operating Expenditure				
Noxious Plants & Insect/Vermin Control	189,678	192,886	198,673	204,136
Stormwater Management	479,084	485,922	498,328	511,048
Street Cleaning	175,000	196,000	201,905	207,499
Waste Management	5,936,856	5,891,605	6,045,805	6,254,999
Operating Expenditure	6,780,618	6,766,413	6,944,711	7,177,682
Non Operating Expenditure				
Stormwater Management	212,000	42,000	42,000	42,000
Waste Management	440,863	160,000	1,831,652	546,111
Non Operating Expenditure	652,863	202,000	1,873,652	588,111
Capital Expenditure				
Stormwater Management	70,000	290,000	180,000	400,000
Waste Management	761,000	1,167,392	1,000,000	1,400,000
Capital Expenditure	831,000	1,457,392	1,180,000	1,800,000
Environment	799,711	800,282	854,380	1,098,158

Noxious Plants and Insect/Vermin Control

Operating Expenditure	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
5058. Noxious Weed Control Exp	189,678	192,886	198,673	204,136
Operating Expenditure	189,678	192,886	198,673	204,136
Noxious Plants & Insect/Vermin Control	189,678	192,886	198,673	204,136

Stormwater Management

Directorate Infrastructure Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.6 Plan, facilitate and provide for a changing population for current and future generations.	Manage customer request process and response for stormwater infrastructure.	•	•	•
41 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.	Inspect stormwater infrastructure consistent with inspection program.	•	•	•
 5.10 Encourage and build strong partnerships between the Community, business and all levels of government to 2032 and to deliver the Community priorities. 5.11 				

To participate and encourage regional coordination and planning between Councils and other organisations.

ペ Performance Measurement	22/23
Completion of planned inspections of the stormwater network using CCTV.	>90%
Completion of maintenance program budget spend.	>90%
Complete all funded stormwater capital works within budget and timeframe.	>90%

Stormwater Management

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue		5		
0110. User Fees & Charges	(98,088)	(98,575)	(98,575)	(98,575)
Operating Revenue	(98,088)	(98,575)	(98,575)	(98,575)
Non Operating Revenue				
0920. Depreciation	(125,963)	(125,951)	(125,951)	(125,951)
6100. F-19016.8519.6475 Stormwater C/o	(60,000)	(150,000)	0	0
Non Operating Revenue	(185,963)	(275,951)	(125,951)	(125,951)
Operating Expenditure				
0570. Stormwater Drainage Maintenance	191,500	196,500	202,835	209,271
0680. Depreciation	125,963	125,951	125,951	125,951
0980. Administration Overheads	161,621	173,471	179,542	185,826
0989. Efficiency Gain	0	(10,000)	(10,000)	(10,000)
Operating Expenditure	479,084	485,922	498,328	511,048
Non Operating Expenditure				
7100. T-19016.8519.6475 Stormwater C/o	170,000	0	0	0
7101. Cont to Street Cleaning	42,000	42,000	42,000	42,000
Non Operating Expenditure	212,000	42,000	42,000	42,000
Capital Expenditure				
4439. Belmore St Channel	0	200,000	0	0
4922. Satur Rd (Gray St to Airport)	0	0	0	400,000
4956. Segenhoe & Graeme Sts Abn	70,000	30,000	0	0
4970. Stormwater Replacement Program	0	60,000	80,000	0
5411. Abn Stormwater Drainage Study &	0	0	100,000	0
Capital Expenditure	70,000	290,000	180,000	400,000
Stormwater Management	477,033	443,396	495,802	728,523

Street Cleaning

Directorate Infrastructure Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.1 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future	Urban roads swept 4 times during the year which covers 464 kilometres.	•	۲	۰
generations.	The removal of graffiti from public places.	•	٠	•
2.2 Encourage and support community participation to care for our environment.	Empty bins and removal of litter in street and public places.	•	۰	۰
2.6 Plan, facilitate and provide for a changing population for				

current and future generations.

3.6

Provide attractive and functional town centres and support revitalisation of the towns and villages including investment in built heritage and improvement of existing buildings.

4.2

Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.

ペ Performance Measurement

Length of Urban and CBD roads swept annually

22/23

>464km

Street Cleaning

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Non Operating Revenue				
6101. Cont from Stormwater Drainage	(42,000)	(42,000)	(42,000)	(42,000)
Non Operating Revenue	(42,000)	(42,000)	(42,000)	(42,000)
Operating Expenditure				
0625. Street & Gutter Cleaning	175,000	196,000	201,905	207,499
Operating Expenditure	175,000	196,000	201,905	207,499
Street Cleaning	133,000	154,000	159,905	165,499

Waste Management

Directorate Environment and Community Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.1 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.	Deliver education programs on waste management to increase community awareness and promote behaviour change to divert waste and recycling or reprocessing.	•	۰	۰
2.2 Encourage and support community participation to care	Contract administered for kerbisde waste and recycling services including bulky waste collection.	•	۰	۰
for our environment.	Continued delivery of "problem" waste strategies including Community Recycling Centre (CRC).	•	۰	•
Plan, facilitate and provide for a changing population for current and future generations.	Operation of waste facilities in accordance with EPA license, legislation and waste S88 reporting requirements.	•	•	۰
2.7 Provide efficient and effective waste and recycling	Develop closure plans for individual landfills.	٠	0	0
services and support improved waste minimisation and recycling practices.	Implementation of 10 year Waste Strategy.	٠	•	۰
5.10Encourage and build strong partnerships between the	Provide waste management facilities at Aberdeen, Scone, Murrurundi, Merriwa and Cassilis.	•	•	۰
Community, business and all levels of government to 2032 and to deliver the Community priorities.	Implement kerbside Food Organics / Garden Organics collection service	•	•	۰
5.11 To participate and encourage regional coordination and planning between Councils and other organisations.				
べ Performance Measurement		22/23		
Conduct community education initiatives (inc, media and jo minimisation composting and recycling, including problem		>6		
Kerbside collection services are provided to timetable unle	ess notified (eg Christmas holidays) (% bins)	>95%		
Kerbside waste diverted from landfill.		>50%		

Total waste diverted from landfill.

>25%

Waste Management

Operating Boyonue	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(418,000)	(590,500)	(91,710)	(92,944)
0135. Capital Grants Received	0	0	0	(200,000)
0283. Commercial Waste Revenue	(314,570)	(320,152)	(326,188)	(335,158)
0284. Domestic Waste User Fees & Charges	(3,337,025)	(3,358,821)	(3,425,997)	(3,494,517)
0285. Other Waste Revenue	(322,500)	(204,274)	(204,274)	(204,274)
0286. Landfill Collection Revenue	(1,673,750)	(1,586,178)	(1,633,763)	(1,678,692)
Operating Revenue	(6,065,845)	(6,059,925)	(5,681,932)	(6,005,584)
Non Operating Revenue				
0920. Depreciation	(982,874)	(995,525)	(995,525)	(995,525)
0940. Loan Funding Received	0	0	(2,000,000)	0
6035. F-19016.8519.6412 Other Waste	0	(78,502)	0	0
6037. F-19015.8512.6349 Domestic Waste	0	(85,045)	0	0
6284. F-19015.8511.6592 Weighbridge	(40,000)	0	0	0
6614. F-19015.8511.6647 Waste Transfer	(50,000)	0	(200,000)	0
6622. F-9016.8519.6667 Waste Facility Upgrades	0	0	0	(1,200,000)
Non Operating Revenue	(1,072,874)	(1,159,072)	(3,195,525)	(2,195,525)
Operating Expenditure				
0301. Administration Costs	203,508	208,164	215,244	222,478
0364. Waste Mgmt Facilities Upgrades	0	0	0	59,172
0415. Utilities	9,000	9,885	10,182	10,462
0456. Illegal Rubbish Dumping	13,500	12,235	12,622	13,005
0468. Organics Collection	0	895,000	921,850	947,201
0469. Landfill Operations- Mwa/Cassilis	264,823	256,673	264,705	272,507
0484. MGB Waste Collection	2,309,675	1,498,000	1,542,940	1,585,371
0486. Landfill Operations- Scn	776,242	834,810	862,174	890,038
0487. Landfill Operations- Abn	341,730	317,515	327,909	338,420
0488. Landfill Operations- Mdi	138,062	144,625	149,306	153,946
0632. State Govt Waste Levy	556,920	410,360	422,671	434,294
0633. Kerbside Bulk Collection	135,875	138,580	142,737	146,663
	982,874	995,525	995,525	995,525
0680. Depreciation	302,07 1			
0680. Depreciation 0980. Administration Overheads	204,647	220,233	227,941	235,919
•		220,233 (50,000)	227,941 (50,000)	235,919 (50,000)

Waste Management

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Non Operating Expenditure				
0364. Waste Mgmt Facilities Upgrades	0	0	0	74,175
7019. T-19015.8512.6349 Domestic Waste	146,049	0	245,259	162,207
7032. T-19016.8519.6412 Other Waste	134,814	0	226,393	149,729
7081. Cont to Loan Repayments	25,000	25,000	25,000	25,000
7131. Cont to Urban Rds Maintenance	125,000	125,000	125,000	125,000
7269. Cont to UH Sustainability	10,000	10,000	10,000	10,000
7622. T-9016.8519.6667 Waste Facility Upgrades	0	0	1,200,000	0
Non Operating Expenditure	440,863	160,000	1,831,652	546,111
Capital Expenditure				
0816. Waste Mdi - Upgrade & Capping	25,000	0	500,000	700,000
0817. Better Waste Program	60,000	0	0	0
1173. Scn - Landfill Development Extension	19,000	0	0	0
1347. Aberdeen Waste Facility Expansion	63.000	468,000	0	0
1947. Aberdeen Waster deinty Expansion	00,000			•
4562. Abn - Weighbridge	150,000	0	0	0
		0	0 0	-
4562. Abn - Weighbridge	150,000		-	0
4562. Abn - Weighbridge 4575. Environmental Management Plan	150,000 4,000	0	0	0
4562. Abn - Weighbridge 4575. Environmental Management Plan 4744. Waste Mwa - Upgrade & Capping	150,000 4,000 25,000	0	0	0 0 700,000
4562. Abn - Weighbridge 4575. Environmental Management Plan 4744. Waste Mwa - Upgrade & Capping 4874. Green Lid Waste Bins Introduction	150,000 4,000 25,000 375,000	0 0 0	0 500,000 0	0 0 700,000 0
4562. Abn - Weighbridge 4575. Environmental Management Plan 4744. Waste Mwa - Upgrade & Capping 4874. Green Lid Waste Bins Introduction 4932. Mwa - Transfer Station	150,000 4,000 25,000 375,000 10,000	0 0 0 278,801	0 500,000 0 0	0 0 700,000 0 0
 4562. Abn - Weighbridge 4575. Environmental Management Plan 4744. Waste Mwa - Upgrade & Capping 4874. Green Lid Waste Bins Introduction 4932. Mwa - Transfer Station 4933. Mdi - Transfer Station 	150,000 4,000 25,000 375,000 10,000 5,000	0 0 278,801 275,591	0 500,000 0 0	0 0 700,000 0 0

Budget Summary

General Purpose Revenues

Budget Summary

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
Rates, Grants & Interest Revenues	(16,022,891)	(14,502,881)	(15,935,358)	(16,339,296)
Operating Revenue	(16,022,891)	(14,502,881)	(15,935,358)	(16,339,296)
Non Operating Revenue				
Rates, Grants & Interest Revenues	(2,116,477)	(2,692,524)	(1,725,622)	(1,777,391)
Non Operating Revenue	(2,116,477)	(2,692,524)	(1,725,622)	(1,777,391)
Operating Expenditure				
Rates, Grants & Interest Revenues	246,206	268,664	278,067	287,800
Operating Expenditure	246,206	268,664	278,067	287,800
Non Operating Expenditure				
Rates, Grants & Interest Revenues	2,969,072	1,725,622	1,999,489	2,113,798
Non Operating Expenditure	2,969,072	1,725,622	1999,489	2,113,798
Consul Rumana Raussura	(44.024.020)	(45.004.440)	(45 202 424)	45 745 000

General Purpose Revenues

(14,924,090) (15,201,119) (15,383,424) (15,715,089)

Rates, Grants and Interest Revenues

Directorate Corporate Services

Services

- The issuing of rates and charges in a timely manner.
- Investment of Council's surplus funds to maximize income.
- Means to advocate for appropriate levels of income that are received through the distribution of the Federal Grants.

Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Manage the rates process consistent with statutory requirements.	٠	٠	٠
All rate notices issued within statutory timeframes.	۲	٠	•
Annual review of the Investment Policy	•	•	•
Review and obtain optimal return on Council's investment unds	•	٠	٠
v 	Annual review of the Investment Policy Review and obtain optimal return on Council's investment	22/23 Manage the rates process consistent with statutory equirements. All rate notices issued within statutory timeframes. Annual review of the Investment Policy Review and obtain optimal return on Council's investment	22/23 23/24 Manage the rates process consistent with statutory equirements. • • All rate notices issued within statutory timeframes. • • Annual review of the Investment Policy • • Review and obtain optimal return on Council's investment • •

ペ Performance Measurement	22/23
All eligible rate payer notices to be distributed by 31 July each year	31/7/22
To achieve the benchmark return on Council's investments	100%
Review Investment Policy annually	30/6/23

General Purpose Revenues

Rates, Grants and Interest Revenues

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0100. Rates & Charges	(11,548,958)	(11,816,039)	(12,121,058)	(12,425,048)
0115. Grants	(4,373,933)	(2,566,842)	(3,690,700)	(3,787,249)
0120. Interest & Investment Income	(100,000)	(120,000)	(123,600)	(126,999)
Operating Revenue	(16,022,891)	(14,502,881)	(15,935,358)	(16,339,296)
Non Operating Revenue				
0989. Efficency Gains	(425,000)	0	0	0
6050. F-19016.8517.6409 FAG	(1,666,477)	(2,692,524)	(1,725,622)	(1,777,391)
6616. F-19016.8517.6657 Special Proj Cost	(25,000)	0	0	0
Non Operating Revenue	(2,116,477)	(2,692,524)	(1,725,622)	(1,777,391)
Operating Expenditure				
0980. Administration Overheads	246,206	268,664	278,067	287,800
Operating Expenditure	246,206	268,664	278,067	287,800
Non Operating Expenditure				
	2,692,524	1,725,622	1,777,391	1,826,269
7616. T-19016.8517.6657 Special Proj Cost	276,548		0	0
Non Operating Expenditure	1,941,895	1,725,622	1,777,391	1,826,269
Rates, Grants & Interest Revenues	(14,924,090)	(15,201,119)	(15,383,424)	(15,715,089)

Budget Summary

Governance

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Non Operating Revenue				
Council Services	(110,000)	0	0	(100,000)
Non Operating Revenue	(110,000)	0	0	(100,000)
Operating Expenditure				
Council Services	877,636	804,628	831,387	998,173
Operating Expenditure	877,636	804,628	831,387	998,173
Non Operating Expenditure				
Council Services	0	40,000	40,000	0
Non Operating Expenditure	0	40,000	40,000	0
Capital Expenditure				
Council Services	16,750	0	0	10,000
Capital Expenditure	16,750	0	0	10,000
Governance	784,386	844,628	871,387	908,173

Yr 2

Yr 3

24/25

Council Services

Directorate **Corporate Services**

5.1

CSP Strategic Objectives

Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

5.2

Council is focused on innovation and continuous improvement to ensure a high quality of service whichis aligned with business needs and community priorities.

5.5

Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.

5.6

Develop and maintain effective reporting systems that enable Council to measure and report on performance.

5.10

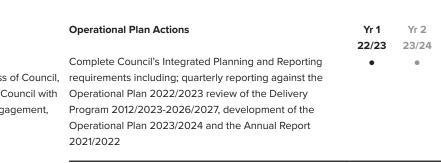
Encourage and build strong partnerships between the Community, business and all levels of government to 2032 and to deliver the Community priorities.

5.11

To participate and encourage regional coordination and planning between Councils and other organisations.

න් Performance Measurement	22/23
Preparation of Integrated Planning and Reporting documents. Delivery Program and Operational Plan.	30/06/23
Complete Annual Report	30/11/22

, I	Complete Council's Integrated Planning and Reporting requirements including; quarterly reporting against the Operational Plan 2022/2023 review of the Delivery Program 2012/2023-2026/2027, development of the Operational Plan 2023/2024 and the Annual Report 2021/2022		•	•
	Conduct planning for Business Units in conjunction with Service Reviews to ensure services are aligned to community needs, delivering high quality and cost effective outcomes to the community.	1	•	•
	Provide progress reports on implementation of the Delivery Program in accordance with Local Government Act requirements.		•	•
	Finalise the one year Operational Plan in accordance with Local Government Act requirements.		•	•



Governance

Council Services

Budget Summary

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Non Operating Revenue				
6018. F-19016.8518.6410 Council Elections	(110,000)	0	0	(100,000)
Non Operating Revenue	(110,000)	0	0	(100,000)
Operating Expenditure				
0301. Administration Costs	163,342	182,747	189,093	195,660
0330. Mayor & Elected Member Expenses	172,405	197,175	203,090	208,696
0335. Election Expenses	140,000	0	0	140,000
0345. Meals Entertainment & Other Functions	8,000	8,000	8,240	8,467
0350. General Expenses	27,500	35,500	36,565	37,571
0694. Additional Costs for Health Risks	8,000	0	0	0
0980. Administration Overheads	261,319	291,206	301,398	311,947
0989. Efficency Gains	0	(10,000)	(10,000)	(10,000)
5016. s356 Contributions Expenses	34,000	34,000	35,020	35,983
5088. Cont - Local Government NSW	32,000	34,000	35,020	35,983
5127. Cont - Hunter Council Joint Organisation	31,070	32,000	32,960	33,866
Operating Expenditure	877,636	804,628	831,387	998,173
Non Operating Expenditure				
7018. T-19016.8518.6410 Council Elections	0	40,000	40,000	0
Non Operating Expenditure	0	40,000	40,000	0
Capital Expenditure				
0714. Asset Purchases	16,750	0	0	10,000
Capital Expenditure	16,750	0	0	10,000
Council Services	784,386	844,628	871,387	908,173

Budget Summary

Health

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
Health Services	(216,990)	(215,980)	(222,459)	(228,577)
Operating Revenue	(216,990)	(215,980)	(222,459)	(228,577)
Operating Expenditure				
Health Services	307,443	341,009	352,961	365,313
Operating Expenditure	307,443	341,009	352,961	365,313
Health	90,453	125,029	130,501	136,736

Health

Health Services

Directorate Environment and Community Services

Services

- Public health education, complaints investigation, inspections of regulated premises and related services.
- Ongoing implementation of requirements of on-site waste disposal legislation and On-site Sewage Management Strategy 2015.
- An inspection program of all on-site waste management systems within the Shire to ascertain their impact on the environment.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
1.4 Enhance partnerships to maintain a safe community.	Carry out audit and inspection program in accordance with On-site Sewage Management Strategy.	•	•	•
2.6 Plan, facilitate and provide for a changing population for current and future generations.	Carry out audit and inspection program in partnership with the requirements of the food regulation partnership.	•	۰	٠
2.5 Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly',	Regulate and inspect licensed health businesses consistent with the requirements of NSW Health.	•	۰	٠
responsive and environmentally responsible.	Provide education services to the community on food handling.	٠	٠	٠
51 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.	-			

r∕d Performance Measurement	22/23
Number of health inspections undertaken per annum.	>120
Number of On-site Sewer Management Systems (OSMS) inspections undertaken per annum	>375

Health

Health Services

Budget Summary

Revised	2022/23	2023/24	2024/25
Budget	DPOP	Budget	Budget
2021/22	Budget		

Operating Revenue

Health Services	90,453	125,029	130,501	136,736
Operating Expenditure	307,443	341,009	352,961	365,313
5059. Food Handling Course Exp	500	500	515	529
0989. Efficency Gains	0	(5,000)	(5,000)	(5,000)
0980. Administration Overheads	58,597	64,804	67,072	69,420
0624. Onsite Sewerage Management	105,544	128,844	133,271	137,849
0497. Health Inspections	61,861	69,861	72,243	74,700
0350. General Expenses	2,000	2,000	2,060	2,117
0304. Customer Services	78,941	80,000	82,800	85,698
Operating Expenditure				
Operating Revenue	(216,990)	(215,980)	(222,459)	(228,577)
0110. User Fees & Charges	(150,290)	(145,280)	(149,638)	(153,753)
0105. Statutory Fees & Charges	(66,700)	(70,700)	(72,821)	(74,824)

Budget Summary

Housing and Community Amenities

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue		2		
Emergency Housing	(32,500)	(2,600)	(2,600)	(2,600)
Low Income Housing	(15,500)	(10,400)	(10,400)	(10,400)
Public Cemeteries	(142,500)	(135,000)	(139,050)	(142,874)
Public Conveniences	(9,349)	0	0	0
Street Lighting	(56,000)	(56,000)	(56,000)	(56,000)
Town Planning	(563,600)	(557,590)	(510,417)	(519,308)
Operating Revenue	(813,449)	(761,590)	(718,467)	(731,182)
Non Operating Revenue				
Emergency Housing	(40,000)	0	0	0
Low Income Housing	(8,523)	(8,980)	(8,980)	(8,980)
Public Cemeteries	(14,158)	(13,170)	(13,170)	(13,170)
Public Conveniences	(31,495)	(32,906)	(32,906)	(32,906)
Street Lighting	0	(40,000)	0	0
Non Operating Revenue	(94,176)	(95,056)	(55,056)	(55,056)
Operating Expenditure				
Emergency Housing	10,550	9,600	9,888	10,160
Low Income Housing	24,353	23,580	24,029	24,461
Public Cemeteries	168,870	170,992	176,174	181,432
Public Conveniences	210,208	215,727	221,797	227,966
Street Lighting	275,000	250,000	257,500	264,581
Town Planning	740,431	747,627	638,271	659,252
Operating Expenditure	1,429,412	1,417,526	1,327,659	1,367,852
Non Operating Expenditure				
Town Planning	9,000	0	0	0
Low Income Housing	187,100	187,100	187,100	187,100
Non Operating Expenditure	202,100	187,100	187,100	187,100
Capital Expenditure				
Emergency Housing	70,000	0	0	0
Low Income Housing	9,000	5,000	3,500	7,000
Public Cemeteries	30,000	37,500	27,655	52,806
Public Conveniences	9,349	0	0	0
Street Lighting	0	60,000	20,000	21,000
Capital Expenditure	118,349	102,500	51,155	80,806
Housing & Community Amenities	827,236	850,480	792,392	849,521

Emergency Housing

Budget Summary

Revised	2022/23	2023/24	2024/25
Budget	DPOP	Budget	Budget
2021/22	Budget		

Operating Revenue

Emergency Housing	8,050	7,000	7,288	7,560
Capital Expenditure	70,000	0	0	0
5450. Renovation Works	70,000	0	0	0
Capital Expenditure				
Operating Expenditure	10,550	9,600	9,888	10,160
0530. Building Maintenance	5,450	4,800	4,944	5,080
0510. Grounds Maintenance	1,000	0	0	0
0415. Utilities	4,100	4,800	4,944	5,080
Operating Expenditure				
Non Operating Revenue	(40,000)	0	0	0
6619. F-19016.8519.6658 Emergency Housing	(40,000)	0	0	0
Non Operating Revenue				
Operating Revenue	(32,500)	(2,600)	(2,600)	(2,600)
0140. Contributions	(30,000)	0	0	0
0110. User Fees & Charges	(2,500)	(2,600)	(2,600)	(2,600)

Directorate

Environment and Community Services

Low Income Housing

Services

- Low income housing and allocated emergency accommodation.
- Units that are maintained to a safe and comfortable standard.
- Annual inspections carried out to determine any works that need to be completed.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
1.2 Work collaboratively to address social disadvantage.	Continue to provide low income housing at two units in Merriwa through Upper Hunter Homelessness Support	•	•	•
	Continue to support the Scone Emergency Housing project through Upper Hunter Homeless Support	•	۰	•

∧d Performance Measurement	22/23
Inspection of low income housing and Emergency Housing annually	100%
Review partnership agreement with UHHS	30/6/23
Review tenancy data for LIH & emergency house	>2/yr

Low Income Housing

Budget Summary

Revised	2022/23	2023/24	2024/25
Budget	DPOP	Budget	Budget
2021/22	Budget		

Operating Revenue

0110. User Fees & Charges	(15,500)	(10,400)	(10,400)	(10,400
Operating Revenue	(15,500)	(10,400)	(10,400)	(10,400)
Non Operating Revenue				
0920. Depreciation	(8,523)	(8,980)	(8,980)	(8,980
Non Operating Revenue	(8,523)	(8,980)	(8,980)	(8,980)
Operating Expenditure				
0301. Administration Costs	1,000	0	0	C
0415. Utilities	5,530	5,600	5,768	5,927
0530. Building Maintenance	9,300	9,000	9,281	9,555
0680. Depreciation	8,523	8,980	8,980	8,980
Operating Expenditure	24,353	23,580	24,029	24,46
Non Operating Expenditure				
7024. T-19016.8519.6421	9000	0	0	C
Non Operating Expenditure	9,000	0	0	C
Capital Expenditure				
1036. Low income Housing Painting	0	1,500	0	5,000
1039. Low Income Replace Floor coverings	0	2,000	2,000	2,000
4842. Low Income Housing Air-Conditioner	0	1,500	1,500	C
8540. Laundry Upgrades	0	0	0	C
8541. Electrical Upgrades	0	0	0	C
Capital Expenditure	0	5,000	3,500	7,000

Public Cemeteries

Directorate

Infrastructure Services

Services

- A maintained Council's cemetery facilities and cemetery record database.
- Improved aesthetic impact of cemeteries and facilities.
- Cemeteries monitored in accordance with adopted Cemetery
 Monument Care Guide

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.6 Plan, facilitate and provide for a changing population for current and future generations.	Provision of Inspection program for cemeteries and facilities across the Shire consistent with maintenance program.	•	•	•
(4.1) Provide for replacement, improvement and additional Community and open space infrastructure through	Cemetery operations and maintenance program delivered.	•	۰	•
investment, best practice and risk management.	Facilitate delivery of funded capital works priorities for cemeteries across the Shire.	•	۰	٠
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement,	Manage customer request process and response for cemetery infrastructure.	•	•	٠
action and response.	Pre-planning of cemetery capital works projects for future requirements.	•	٠	٠
	Develop and implement a Volunteer Program to assist with the maintenance of public amenities and facilities.	•	٠	٠

ペ Performance Measurement	22/23
Delivery of funded capital work priorities for cemeteries completed within allocated time frames.	>90%

Public Cemeteries

Low Income Housing	Revised Budget 2021/22 9,330	2022/23 DPOP Budget 9,200	2023/24 Budget 8,149	2024/25 Budget 12,081
Operating Revenue				
0110. User Fees & Charges Operating Revenue	(142,500) (142,500)	(135,000) (135,000)	(139,050) (139,050)	(142,874) (142,874)
Non Operating Revenue				
0920. Depreciation Non Operating Revenue	(14,158) (14,158)	(13,170) (13,170)	(13,170) (13,170)	(13,170) (13,170)
Operating Expenditure				
0415. Utilities	12,500	10,500	10,815	11,112
0630. Cemetery Maintenance	124,500	129,500	133,770	138,124
0647. Grave Excavation - Mwa & Mdi	6,000	5,000	5,160	5,320
0648. Cemetery Plaques	2,000	2,250	2,318	2,381
0680. Depreciation	14,158	13,170	13,170	13,170
0980. Administration Overheads Operating Expenditure	9,712 168,870	10,572 170,992	10,942 176,174	11,325 181,432
Capital Expenditure				
0702. Scone Lawn Cemetery Extension	0	20,000	0	25,000
1261. Tree Planting	5,000	5,000	5,155	5,306
1336. Mwa Lawn Cemetery Extension	25,000	0	0	0
1337. Mdi Lawn Cemetery Extension	0	0	0	17,500
1338. Abn Lawn Cemetery Extension	0	0	22,500	0
5806. Cemetery Furniture Capital Expenditure	0 30,000	12,500 37,500	0 27,655	5,000 52,806
Public Cemeteries	42,212	60,322	51,610	78,194

Public Conveniences

Services

• Clean, accessible and safe public toilets..

Directorate Infrastructure Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
4.1 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.	Provision of inspection program for public conveniences and facilities across the Shire consistent with cleaning and maintenance program.	•	•	•
4.2 Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active	Cleaning of public toilets across the Shire, consistent with agreed levels of service. Public convenience operations and maintenance program delivered.	•	۰	۰
participation, family friendly and accessible to all.	Facilitate delivery of funded capital works priorities for public conveniences across the Shire.	•	۰	٠
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement,	Manage customer request process and response for public conveniences.	•		•
action and response.	Pre-planning of public conveniences capital works projects for future requirements .	•	۰	•

ペ Performance Measurement	22/23
Number of customer requests of unsatisfactory cleanliness of public conveniences annually.	<10
Number of requests responded to within 24hrs	<40

Public Conveniences

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(9,349)	0	0	0
Operating Revenue	(9,349)	0	0	0
Non Operating Revenue				
0920. Depreciation	(31,495)	(32,906)	(32,906)	(32,906)
Non Operating Revenue	(31,495)	(32,906)	(32,906)	(32,906)
Operating Expenditure				
 0415. Utilities	9,650	7,650	7,880	8,096
0531. Public Amenities Maintenance	157,750	163,000	168,415	173,926
0680. Depreciation	31,495	32,906	32,906	32,906
0980. Administration Overheads	11,313	12,171	12,597	13,038
Operating Expenditure	210,208	215,727	221,797	227,966
Capital Expenditure				
5446. Abbotsford Park Wingen New Toilet	9,349	0	0	0
Capital Expenditure	9,349	0	0	0
Public Conveniences	178,713	182,821	188,891	195,060

Street Lighting

Directorate Infrastructure Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.6 Plan, facilitate and provide for a changing population for current and future generations.	Manage customer request process and response for street lighting.	•	•	•
(4.1) Provide for replacement, improvement and additional	Targeted investigation into sustainability street lighting options at priority sites.	•	۰	٠
Community and open space infrastructure through investment, best practice and risk management.	Street Lighting operations and maintenance program delivered.	•	۰	•
4.2 Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.				

ペ Performance Measurement	22/23
Number of customer requests of faulty and broken street lighting annually	<30

Street Lighting

Budget Summary

Revised	2022/23	2023/24	2024/25
Budget	DPOP	Budget	Budget
2021/22	Budget		

Operating Revenue

Street Lighting	219,000	214,000	221,500	229,581
Capital Expenditure	0	60,000	20,000	20,000
1350. Vennacher St Mwa - Lighting Ped Cross	0	60,000	0	0
0765. Street & Public Lighting Capital Works	0	0	20,000	21,000
Capital Expenditure				
Operating Expenditure	275,000	250,000	257,500	264,581
0415. Utilities	275,000	250,000	257,500	264,581
Operating Expenditure				
Non Operating Revenue	0	(40,000)	0	0
6061. F-19016.8523.6444 Street Lighting	0	(40,000)	0	0
Non Operating Revenue				
Operating Revenue	(56,000)	(56,000)	(56,000)	(56,000)
0115. Grants	(56,000)	(56,000)	(56,000)	(56,000)

Town Planning

Directorate **Environment and Community Services**

Services

- Assessment of planning applications. •
- Advisory service to the community, including heritage conservation. •
- Preparation of planning proposals, flood studies and associated • management plans.
- Issue of Subdivision Certificates and Planning Certificates. .
- Review of strategic planning documents. •
- Development compliance monitoring.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
21 Advocate for, facilitate and support programs that	Undertake general review of Local Environment Plan (LEP).	•	•	•
protect and sustain our diverse environment for future generations.	Facilitate Environmental and Community Services Committee.	•	۰	۲
2.3 Ensure all actions, decisions and policy response to natural hazards and climate change remain current.	Review and update the Scone Floodplain Risk Management Study and Plan (multiple year project).	•	•	•
	Facilitate Flooplain Management Committee.	•	٠	٠
Implement and regularly review Strategic Land Use Plans, Environmental Planning Instruments and Development Controls, which reflect the needs and expectations of the	Provision of Heritage Advisory services and Local Heritage Assistance Grant fund.	٠	۰	۰
broad Community.	Quality check of all planning strategies and policies as they relate to climate emergency response.	•	۰	۰
Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly',	Local Strategic Planning Statement implementation.	•	٠	٠
responsive and environmentally responsible.	Review and update Upper Hunter Land Use Strategy	٠		

2.6

Plan, facilitate and provide for a changing population for current and future generations.

2.6

Implement policies to ensure the protection of strategic agricultural lands, equine critical industry clusters, natural resources and heritage.

ペ Performance Measurement	22/23
Median time taken to determine Applications (days)	<40
Average 10.7 planning Certificate processing time (days).	<5
Average Subdivision Certificate processing time (days).	<14

Town Planning

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0105. Statutory Fees & Charges	(305,100)	(291,600)	(300,348)	(308,608)
0110. User Fees & Charges	(10,700)	(10,800)	(11,124)	(11,430)
0115. Grants	(54,700)	(68,090)	(11,845)	(12,171)
0140. Contributions	(193,100)	(187,100)	(187,100)	(187,100)
Operating Revenue	(563,600)	(557,590)	(510,417)	(519,308)
Operating Expenditure				
0304. Customer Services	99,178	99,178	102,635	106,206
0493. Planning	415,774	377,834	390,605	403,614
0656. Heritage Advisor	22,000	22,000	22,660	23,283
0658. Local Heritage	5,500	11,000	11,000	11,000
0980. Administration Overheads	84,179	92,180	95,406	98,746
0989. Efficency Gains	0	(5,000)	(5,000)	(5,000)
0996. Aberdeen Flood Warning System	10,000	10,500	10,815	11,112
0997. Land Use Strategy Review	20,000	50,000	0	0
1332. Community Heritage	18,000	9,900	0	0
1343. Scone Floodplain Mgt Plan Review	37,800	70,035	0	0
1349. Planning Portal Integration	4,000	0	0	0
2062. Scone Flood Warning System	14,000	5,000	5,150	5,292
4994. DCP Update	10,000	0	0	0
Operating Expenditure	740,431	742,627	633,271	654,252
Non Operating Expenditure				
7074. T-19015.8510.6305 s94A Contributions	186,000	180,000	180,000	180,000
7272. T-19015.8510.6585 S94 Rec & Open	5,000	5,000	5,000	5,000
7273. T-19015.8510.6586 S94 Com & Cultural	2,000	2,000	2,000	2,000
7274. T-19015.8510.6587 S94 Plan Mgt &	100	100	100	100
Non Operating Expenditure	193,100	187,100	187,100	187,100
Town Planning	369,931	372,137	309,954	322,044

Budget Summary

Mining, Manufacturing and Construction

	Revised Budget	2022/23 DPOP	2023/24 Budget	2024/25 Budget
	2021/22	Budget		
Operating Revenue				
Building Control	(190,650)	(180,350)	(185,665)	(190,682)
Operating Revenue	(190,650)	(180,350)	(185,665)	(190,682)
Non Operating Revenue				
Quarry Operations	(372,984)	(459,557)	(418,868)	(430,198)
Non Operating Revenue	(372,984)	(459,557)	(418,868)	(430,198)
Operating Expenditure				
Building Control	411,863	458,979	474,564	490,509
Quarry Operations	257,500	294,557	303,576	312,339
Operating Expenditure	669,363	753,536	778,140	802,848
Non Operating Expenditure				
Quarry Operations	65,484	65,000	105,292	107,859
Non Operating Expenditure	65,484	65,000	105,292	107,859
Capital Expenditure				
Quarry Operations	50,000	100,000	10,000	10,000
Capital Expenditure	50,000	100,000	10,000	10,000
Mining, Manufacturing & Construction	221,213	278,629	288,899	299,827

Building Control

Services

• A building assessment, certification, inspection and advisory services.

Directorate Environment and Community Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
21 Advocate for, facilitate and support programs that	Continue to provide a Building Certification Service	•	•	•
protect and sustain our diverse environment for future generations.	Provision of accredited staff under the requirements of the Building Professionals Act	•		•
2.2 Encourage and support community participation to care for our environment.	Disseminate building regulations information to builders using the Building Certificate Service	٠	۰	•
	Undertake fire safety audits of commercial buildings	•	٠	•
2.5 Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly', responsive and environmentally responsible.				
5.1 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.				

r∕c∕Performance Measurement	22/23
Median time taken to process construction certificates (days).	>14
Median time taken to process occupation certificates (days).	>14

Building Control

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0105. Statutory Fees & Charges	(187,450)	(177,150)	(182,465)	(187,482)
0110. User Fees & Charges	(3,000)	(3,000)	(3,000)	(3,000)
0130. Other Income	(200)	(200)	(200)	(200)
Operating Revenue	(190,650)	(180,350)	(185,665)	(190,682)
Operating Expenditure				
0304. Customer Services	92,452	92,452	95,688	99,037
0494. Building Services	237,047	275,607	284,773	294,077
0980. Administration Overheads	82,364	90,920	94,102	97,396
Operating Expenditure	411,863	458,979	474,564	490,509
Building Control	221,213	278,629	288,899	299,827

Quarry Operations

Directorate Environment and Community Services

investment, best practice and risk management.

Services

- Operation of quarries in accordance with relevant regulations and license agreements.
- Ongoing review of Council's gravel production to improve final product.
- Continued review of mine safety management plan

CSP Strategic Objectives	Operational Plan Actions	Yr 1	Yr 2	Yr 3
		22/23	23/24	24/25
4.1	Manage quarry operations to ensure all construction and	•	•	٠
Provide for replacement, improvement and additional	maintenance sites have required materials.			
Community and open space infrastructure through				

ペ Performance Measurement	22/23
Review current Mine Safety Management Plan consistent with mine guidelines.	30/6/23

Quarry Operations

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Non Operating Revenue				
0910. Quarry Revenue	(285,000)	(400,000)	(412,000)	(423,330)
0920. Depreciation	(12,984)	(6,868)	(6,868)	(6,868)
6138. F-19016.8520.6422 Gravel Pit Rehab	(75,000)	(52,689)	0	0
Non Operating Revenue	(372,984)	(459,557)	(418,868)	(430,198)
Operating Expenditure				
0415. Utilities	5,000	5,000	5,150	5,292
0640. Quarry Operations	210,000	250,000	257,725	265,162
0680. Depreciation	12,984	6,868	6,868	6,868
0980. Administration Overheads	29,516	32,689	33,833	35,017
Operating Expenditure	257,500	294,557	303,576	312,339
Non Operating Expenditure				
7132. Cont to Rds Maintenance	65,000	65,000	65,000	65,000
7138. T-19016.8520.6422 Gravel Pit Rehab	484	0	40,292	42,859
Non Operating Expenditure	65,484	65,000	105,292	107,859
Capital Expenditure				
0806. Gravel Exploration	50,000	100,000	10,000	10,000
Capital Expenditure	50,000	100,000	10,000	10,000
Quarry Operations	0	0	0	0

Budget Summary

Public Order and Safety

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
Animal Control	(20,300)	(20,600)	(21,218)	(21,801)
Emergency Services	(367,648)	(8,500)	(8,755)	(8,996)
Fire Service Levy & Fire Protection	(437,542)	(178,150)	(183,495)	(188,541)
LG Regulation Enforcement	(24,400)	(24,800)	(25,544)	(26,246)
Operating Revenue	(849,890)	(232,050)	(239,012)	(245,584)
Non Operating Revenue				
Animal Control	(6,291)	(6,306)	(6,306)	(6,306)
Emergency Services	(69,658)	(348,104)	(31,356)	(31,356)
Fire Service Levy & Fire Protection	(34,724)	(223,088)	(34,724)	(34,724)
Non Operating Revenue	(110,673)	(577,498)	(72,386)	(72,386)
Operating Expenditure				
Animal Control	162,422	167,821	173,287	178,868
Emergency Services	109,356	124,425	110,109	112,499
Fire Service Levy & Fire Protection	838,806	1,061,290	898,443	922,793
LG Regulation Enforcement	192,148	202,058	209,010	216,177
Operating Expenditure	1,302,732	1,555,594	1,390,848	1,430,337
Non Operating Expenditure				
Emergency Services	300,000	0	0	0
Fire Service Levy & Fire Protection	242,636	0	0	0
Non Operating Expenditure	542,636	0	0	0
Capital Expenditure				
Animal Control	0	0	5,000	0
Emergency Services	386,950	300,000	0	0
Fire Service Levy & Fire Protection	76,756	0	0	0
Capital Expenditure	463,706	300,000	5,000	0
Public Order & Safety	988,511	1,046,046	1,084,450	1,112,367

Environment and Community Services

an emphasis on transparency, Community engagement,

action and response.

Directorate

Animal Control

Services

- Administration of the Companion Animals Act.
- An efficient and effective complaint investigation system relating to companion animals and stock.
- An emergency-only after-hours animal control service.

CSP Strategic Objectives Operational Plan Actions Yr 1 Yr 2 Yr 3 22/23 23/24 24/25 2.2 Continue to provide animal control services including • • • Encourage and support community participation to care emergency after hours service. for our environment. Ongoing management of Animal Shelter at Scone and . . . 2.5 holding facilities at Merriwa and Murrurundi. Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly', Provide responsible pet ownership program. . . . responsive and environmentally responsible. Response and management of native and feral animals • • 5.1 impacting on urban environments. Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with

∕ත් Performance Measurement	22/23
Percentage of impounded animals released or rehomed.	>80%
Percentage of urgent customer complaints/ inquiries responded to within 24 hours.	>90%

Animal Control

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0295. Animal Control Revenue Operating Revenue	(20,300) (20,300)	(20,600) (20,600)	(21,218) (21,218)	(21,801) (21,801)
Non Operating Revenue				
0920. Depreciation Non Operating Revenue	(6,291) (6,291)	(6,306) (6,306)	(6,306) (6,306)	(6,306) (6,306)
Operating Expenditure				
0415. Utilities	4,560	4,560	4,697	4,826
0495. Animal Control	125,652	127,802	132,140	136,582
0530. Building Maintenance	6,200	6,900	7,112	7,315
0680. Depreciation 0980. Administration Overheads	6,291 19,719	6,306 22,253	6,306 23,032	6,306 23,838
Operating Expenditure	162,422	167,821	173,287	178,868
Capital Expenditure				
4059. Regulatory -Pounds Upgrade	0	0	5,000	0
Capital Expenditure	0	0	5,000	0
Animal Control	135,831	140,915	150,762	150,760

Emergency Services

Directorate Infrastructure Services

Services

- Disaster and emergency management including convene meetings of the Upper Hunter Emergency Management Committee.
- Ongoing review of Council's responsibilities in relation to Emergency Services.
- Support to emergency operations in consultation with other agencies.

CSP Strategic Objectives	Operational Plan Actions	Yr 1	Yr 2	Yr 3
		22/23	23/24	24/25
1.4 Enhance partnerships to maintain a safe community.	Facilitate and maintain Disaster and Emergency management protocols.	•	٠	٠

2.1

Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.3

Ensure all actions, decisions and policy response to natural hazards and climate change remain current.

4.1

Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

5.12

Provide timely and effective advocacy and leadership on key community issues and priorities.

∕ත් Performance Measurement	22/23
Ensure that disaster and emergency management protocols maintained	100%
Hold Local Emergency Management Committee (LEMC) meetings providing report on actions	4

Emergency Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(19,000)	(8,500)	(8,755)	(8,996)
0135. Capital Grants Received	(348,648)	0	0	0
Operating Revenue	(367,648)	(8,500)	(8,755)	(8,996)
Non Operating Revenue				
0920. Depreciation	(31,356)	(31,356)	(31,356)	(31,356)
6139. F-19016.8521.6493 Emergency	(38,302)	(300,000)	0	0
6616. F-19016.8521.6657 Special Project Cost Savings	0	(16,748)	0	0
Non Operating Revenue	(69,658)	(348,104)	(31,356)	(31,356)
Operating Expenditure				
0301. Administration Costs	11,500	6,500	6,720	6,947
0350. General Expenses	4,000	3,200	3,296	3,387
0415. Utilities	19,700	21,000	21,630	22,225
0530. Building Maintenance	1,500	1,550	1,599	1,647
0680. Depreciation	31,356	31,356	31,356	31,356
0980. Administration Overheads	20,523	22,878	23,679	24,507
5039. Contributions-State Emergency Fund	20,777	37,941	21,829	22,429
Operating Expenditure	109,356	124,425	110,109	112,499
Non Operating Expenditure				
7145. T-19016.8521.6493 Emergency Services	300,000	0	0	0
Non Operating Expenditure	300,000	0	0	0
Capital Expenditure				
5457. Murrurundi SES Shed	38,302	0	0	0
5497. Scone Emergency Operations Centre	48,648	300,000	0	0
Capital Expenditure	86,950	300,000	0	0
Emergency Services	59,000	67,821	69,998	72,147

Fire Service Levy and Fire Protection

Directorate Infrastructure Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1	Yr 2	Yr 3
		22/23	23/24	24/25
1.4	Facilitate and maintain Fire Protection priorities across the	٠	۰	٠
Enhance partnerships to maintain a safe community.	Shire.			

2.1

Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.3

Ensure all actions, decisions and policy response to natural hazards and climate change remain current.

4.1

Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

5.12

Provide timely and effective advocacy and leadership on key community issues and priorities.

∕∕α⁄Performance Measurement	22/23
Ensure that fire protection management protocols maintained	100%

Fire Service Levy and Fire Protection

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(16,756)	0	0	0
0125. Reimbursements	(178,150)	(178,150)	(183,495)	(188,541)
Operating Revenue	(194,906)	(178,150)	(183,495)	(188,541)
Non Operating Revenue				
0920. Depreciation	(34,724)	(34,724)	(34,724)	(34,724)
6616. F-19016.8521.6657 Special Project Cost Savings	0	(188,364)	0	0
Non Operating Revenue	(34,724)	(223,088)	(34,724)	(34,724)
Operating Expenditure				
0301. Administration Costs	11,500	6,500	6,720	6,947
0350. General Expenses	17,000	17,000	17,510	17,992
0415. Utilities	27,000	26,500	27,295	28,046
0530. Building Maintenance	10,500	11,000	11,345	11,684
0591. RFS Vehicle Maintenance	69,500	72,750	75,083	77,393
0680. Depreciation	34,724	34,724	34,724	34,724
0980. Administration Overheads	32,798	36,317	37,588	38,904
5010. Maintenance-Radios	10,400	10,000	10,300	10,583
5060. Contributions-NSW FB	57,682	88,533	81,450	83,690
5061. Contributions - RFS	567,702	757,966	596,429	612,830
Operating Expenditure	838,806	1,061,290	898,443	922,793
Capital Expenditure				
0730. Gummun RFS Shed	4,952	0	0	0
1317. Bow RFS Shed	5,800	0	0	0
5472. Cassilis RFS Shed	6,004	0	0	0
Capital Expenditure	76,756	0	0	0
Fire Service Levy & Fire Protection	625,932	660,052	680,225	699,529

Local Government Regulation Enforcement

Directorate Environment and Community Services

Services

- An efficient and effective complaint investigation system relating to abandoned vehicles and articles, overgrown properties and other nuisance complaints.
- A monitoring and inspection service for private swimming pool barriers.
- Enforcement of environmental legislation.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.5 Provide efficient and effective advisory, assessment and	Investigate and action reports of illegal dumping.	•	٠	۰
regulatory services focused on being customer 'friendly', responsive and environmentally responsible.	Maintain membership of the regional illegal dumping squad.	•	۰	۲
5.1 Effectively and efficiently manage the business of Council,	Investigate breaches of environmental legislation.	•	٠	•
while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.	Administer private swimming pool barrier inspection program.	•	٠	٠

ペ Performance Measurement	22/23
Number of inspections of private swimming pools per annum.	>150
Percentage of urgent customer complaints/inquiries responded to within 48 hours.	>90%

Local Government Regulation Enforcement

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0296. LG Regulation Enforcement Revenue	(24,400)	(24,800)	(25,544)	(26,246)
Operating Revenue	(24,400)	(24,800)	(25,544)	(26,246)
Operating Expenditure				
0304. Customer Services	56,989	56,989	58,984	61,048
0350. General Expenses	950	1,850	1,906	1,958
0498. Private Swimming Pool Regulations	37,618	37,618	38,898	40,217
0499. Nuisance & Health	71,278	76,778	79,390	82,079
0980. Administration Overheads	25,313	28,823	29,832	30,876
Operating Expenditure	192,148	202,058	209,010	216,177
LG Regulation Enforcement	167,748	177,258	183,466	189,931

Budget Summary

Recreation and Culture

Budget Summary

Revised	2022/23	2023/24	2024/25
Budget	DPOP	Budget	Budget
2021/22	Budget		

Operating Revenue

0) (8,467)
0) (69,240)
2) (13,598)
0 (25,000)
6) (107,990)
5) (279,904)
0) (280,000)
5) (198,395)
7) (982,594)
6 0 8

Non Operating Revenue

Community Centres & Halls	(159,275)	(150,110)	(150,110)	(150,110)
Cultural Services	(1,587)	(2,990)	(2,990)	(2,990)
Museums	(36,460)	(36,771)	(36,771)	(36,771)
Other Sport & Recreation	(68,157)	(109,520)	(71,906)	(74,353)
Parks & Gardens	(178,561)	(205,569)	(144,069)	(144,069)
Public Libraries	(135,138)	(544,393)	(794,393)	(44,393)
Sporting Grounds & Venues	(835,697)	(631,747)	(563,265)	(563,265)
Swimming Pools	(293,934)	(321,826)	(259,326)	(299,326)
White Park Complex	(16,200)	(28,145)	0	0
Non Operating Revenue	(1,725,009)	(2,031,072)	(2,022,831)	(1,245,278)

Operating Expenditure

Community Centres & Halls	335,045	355,493	361,688	367,779
Cultural Services	130,315	180,303	182,017	183,677
Museums	66,386	67,918	68,908	69,883
Other Sport & Recreation	110,325	130,920	85,408	87,951
Parks & Gardens	863,615	899,101	924,566	950,373

Budget Summary

Recreation and Culture

Public Libraries Sporting Grounds & Venues Swimming Pools White Park Complex Operating Expenditure	Revised Budget 2021/22 699,847 1,421,687 784,910 180,666 4,592,796	2022/23 DPOP Budget 723,343 1,478,560 900,014 150,194 4,885,847	2023/24 Budget 745,617 1,529,716 908,276 152,681 4,958,877	2024/25 Budget 767,868 1,560,408 902,361 155,107 5,045,407
Non Operating Expenditure				
Other Sport & Recreation Parks & Gardens	50,000 80,000	0 0	0 0	0 0
Public Libraries	500,000	0	0	0
Sporting Grounds & Venues	136,639	69,520	71,906	74,353
White Park Complex Non Operating Expenditure	94,643 861,282	96,502 166,022	98,398 170,304	100,331 174,684
Capital Expenditure				
Community Centres & Halls	54,885	0	20,000	22,000
Museums	5,200	8,000	7,200	6,000
Parks & Gardens	245,688	247,701	90,630	118,754
Public Libraries	98,200	758,600	1,808,600	8,600
Sporting Grounds & Venues	574,391	459,760	200,000	200,000
Swimming Pools	96,700	518,604	413,000	303,000
White Park Complex	126,457	823,145	50,000	50,000
Capital Expenditure	1,201,521	2,815,810	2,589,430	708,354
Recreation & Culture	3,360,323	3,453,510	3,618,843	3,700,574

Community Halls and Centres

Directorate Environment and Community Services

	•	٠
nce program •	•	•
r	e program	nce program • •

ペ Performance Measurement	22/23
Number of bookings per annum	>600

Community Halls and Centres

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(8,000)	(8,000)	(8,240)	(8,467)
0115. Grants	(29,133)	0	0	0
Operating Revenue	(37,133)	(8,000)	(8,240)	(8,467)
Non Operating Revenue				
0920. Depreciation	(149,793)	(150,110)	(150,110)	(150,110)
6082. F-19016.8522.6434 Public Halls	(9,482)	0	0	0
Non Operating Revenue	(159,275)	(150,110)	(150,110)	(150,110)
Operating Expenditure				
0415. Utilities	73,200	79,700	82,091	84,349
0550. Community Centres	20,700	20,900	21,540	22,153
0551. Public Halls	39,100	44,100	45,523	46,956
0574. Rural Public Halls Grants Program	10,000	10,000	10,000	10,000
0664. Old Crt Theatre Building Maintenance	3,000	9,000	9,283	9,560
0680. Depreciation	149,793	150,110	150,110	150,110
0980. Administration Overheads	39,252	41,683	43,142	44,652
Operating Expenditure	335,045	355,493	361,688	367,779
Capital Expenditure				
1075. Abn Hall Upgrade	2,482	0	0	0
5342. Murrurundi War Memorial Gates	29,133	0	0	0
5365. Community Halls Revitalisation	0	0	20,000	22,000
5507. Cassilis Hall - District Nurse Room Upgr	7,000	0	0	0
5530. Aberdeen Scout Hall	16,270	0	0	0
Capital Expenditure	54,885	0	20,000	22,000
Community Centres & Halls	193,522	197,383	223,338	231,202

Cultural Services

Acknowledge and respect our Aboriginal culture, heritage

Directorate Environment and Community Services

Services

- The facilitation of cultural partnerships with the community.
- The facilities to work with target groups in the community to initiate culturally appropriate activities.

22/23

- Facilitation and management of community cultural events and activities.
- Implement Upper Hunter Shire Cultural Plan.

CSP Strategic Objectives	Operational Plan Actions	Yr 1	Yr 2	Yr 3
		22/23	23/24	24/25
(1.2) Work collaboratively to address social disadvantage.	Continue to provide and partner with other community organisations to provide cultural activities and events.	•	٠	٠
1.8				

ペ Performance Measurement

and people.

Number of cultural community activities annually	>25

Cultural Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(564)	(28,740)	(28,740)	(28,740)
0115. Grants	(22,000)	(4,000)	(4,000)	(4,000)
0140. Contributions	0	(36,500)	(36,500)	(36,500)
Operating Revenue	(22,764)	(69,240)	(69,240)	(69,240)
Non Operating Revenue				
6239. F-19015.8513.6560 Kia Ora Music	(1,587)	(2,990)	(2,990)	(2,990)
Non Operating Revenue	(1,587)	(2,990)	(2,990)	(2,990)
Operating Expenditure				
0405. Grants / Donations Paid	26,250	26,250	26,250	26,250
0415. Utilities	800	800	824	847
0460. Community Programs & Events	39,100	40,600	40,894	41,347
0697. Kia Ora Music Camp	2,151	68,230	70,277	72,210
0980. Administration Overheads	6,349	6,803	7,041	7,288
2011. Australia Day	28,015	29,220	30,126	31,001
2012. Cultural Plan Development	1,400	0	0	0
2061. Citizenship Ceremonies	900	900	927	952
2066. Australia Day COVID Safe Expenses	19,000	0	0	0
5151. Naidoc Week	1,730	2,800	2,884	2,963
5155. Reconciliation Week	1,620	1,700	1,751	1,799
5391. Country Arts Support Program	3,000	3,000	3,000	3,000
Operating Expenditure	130,315	180,303	182,017	183,677
Cultural Services	106,164	108,073	109,787	111,447

Museums

Services

• Enhancement and maintenance of current museum facilities in accordance with asset maintenance schedule and requests.

Directorate Environment and Community Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
1.4 Enhance partnerships to maintain a safe community.	Support Museum Committees in provision of services when requested.	•	•	•
1.8 Acknowledge and respect our Aboriginal culture, heritage and people.	Continue to provide suitable space for display, preservation and storage of items of historical and cultural importance to local areas.	•	٠	٠
(4.1) Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.				

×α Performance Measurement	22/23
Maintenance inspection carried out for each building twice annually	3

Museums

Budget Summary

Revised	2022/23	2023/24	2024/25
Budget	DPOP	Budget	Budget
2021/22	Budget		

Non Operating Revenue

5431. Mwa Bottle Museum - Painting Internal Capital Expenditure	0 5,200	0 8,000	2,000 7,200	0 6,000
5430. Mwa Bottle Museum - Painting External	0	2,000	0	C
1172. Museum Disabled Access Improvement	0	2,500	0	2,500
1067. Scn Museum - Minor upgrade works	5,200	3,500	5,200	3,500
Capital Expenditure				
Operating Expenditure	66,386	67,918	68,908	69,883
0980. Administration Overheads	7,676	8,237	8,525	8,824
0680. Depreciation	36,460	36,771	36,771	36,771
0530. Building Maintenance	8,650	9,000	9,285	9,567
0415. Utilities	13,200	13,500	13,905	14,287
0350. General Expenses	400	410	422	434
Operating Expenditure				
Non Operating Revenue	(36,460)	(36,771)	(36,771)	(36,771)
0920. Depreciation	(36,460)	(36,771)	(36,771)	(36,771)

Other Sport and Recreation

Directorate Environment and Community Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1	Yr 2	Yr 3
13	Continue to support parkrun in Scone.	22/23 •	23/24 •	24/25 •
Increase promotion of healthy lifestyle.	Assist schools to provide quality sporting schools programs through sourcing qualified coaches.	•	•	٠
	Assist clubs to attract coaches through provision of accessible coaching courses.	•	٠	۰
	Apply for grants to upgrade sub-standard play areas and to improve sporting facilities in the Upper Hunter Shire.	•	۰	۰
	Assist in the set-up of new clubs or competitions as requested by the community.	•	٠	٠
	Promote Ride2School Day to encourage active transport and safe cycling practice with the Road safety Officer.	•	٠	٠
	Coordinate annual cycling event in specified locations around the Shire, to promote cycling, tourism and local particpation.	•	•	۰
	Promote Walk2School day to encourage active transport.	•	•	•
	Facilitate seniors exercise programs, which incorporate social connectiveness.	•	٠	٠
	Maintain a Shire wide directory for sporting groups for the information of residents	•	•	•
	Partner with Disability Sports Australia to assist clubs to provide inclusive sporting opportunities.	•	•	•

Other Sport and Recreation

ペ Performance Measurement	22/23
Number of Sports activity days in school holidays.	>25
Number of sports development and participation programs per annum including school activities.	>25
Number of meetings instigated or facilitated to develop and support recreational activities in the shire.	>10

Other Sport and Recreation

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(70,600)	(21,400)	(13,502)	(13,598)
0140. Contributions	(21,568)	0	0	0
Operating Revenue	(47,168)	(21,400)	(13,502)	(13,598)
Non Operating Revenue				
6099. F-19016.8522.6431-Childrens Sports	(68,157)	(69,520)	(71,906)	(74,353)
6188. F-19015.8511.6528-Cycling Events	0	(40,000)	0	0
Non Operating Revenue	(68,157)	(109,520)	(71,906)	(74,353)
Operating Expenditure				
0301. Administration Costs	64,797	69,120	71,494	73,929
1324. Disability Grant Expenses	1,520	5,000	5,000	5,000
5085. Bike Week Expenses	3,690	3,800	3,914	4,022
5312. Cycling Events	5,856	5,000	5,000	5,000
5405. Vitality Club	14,000	8,000	0	0
5433. Triathlon Event	11,484	0	0	0
5563. Goodness Gravel Gundy Event	5,000	40,000	0	0
Operating Expenditure	110,325	130,920	85,408	87,951
Non Operating Expenditure				
7099. F-19016.8522.6431-Childrens Sports	10,000	0	0	0
7209. F-19015.8511.6528-Cycling Events	40,000	0	0	0
Non Operating Expenditure	50,000	0	0	0
Other Sport & Recreation	0	0	0	0

Directorate

Infrastructure Services

Parks and Gardens

Services

- A parks and open space maintenance program across Council.
- A program to upgrade or replace parks and playground equipment to meet safety standards

CSP Strategic Objectives Operational Plan Actions Yr 1 Yr 2 Yr 3 23/24 24/25 22/23 1.2 Provision of inspection program for parks and open space • Work collaboratively to address social disadvantage. across the Shire consistent with maintenance program. 1.3 Parks and open space operations and maintenance . • . Increase promotion of healthy lifestyle. program delivered consistent with the Maintenance Manual and Levels of Service. 2.1 Advocate for, facilitate and support programs that Facilitate delivery of funded capital works priorities for . . protect and sustain our diverse environment for future parks and open space facilities across the Shire. generations. Manager customer request process and response for • • 2.6 parks and open space. Plan, facilitate and provide for a changing population for current and future generations. Preplanning of parks and open space capital works • • projects undertaken. 5.1 Effectively and efficiently manage the business of Council, Develop and implement a Volunteer Program to assist • . . with the maintenance of public amenities and facilities. while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

ペ Performance Measurement	22/23
Delivery of funded capital work priorities for parks and open space completed within allocated time frames.	>90%

Parks and Gardens

Budget Summary	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(210,809)	0	0	0
0135. Capital Grants Received	(18,500)	(97,064)	0	(25,500)
Operating Revenue	(229,309)	(97,064)	0	(25,500)
Non Operating Revenue				
0920. Depreciation	(122,182)	(144,069)	(144,069)	(144,069)
6087. F-19016.8522.6476 Parks&Gardens C/o	0	(61,500)	0	0
6288. F-19015.8511.6596 Paradise Park	(56,379)	0	0	0
Non Operating Revenue	(178,561)	(205,569)	(144,069)	(144,069)
Operating Expenditure				
0301. Administration Costs	8,000	8,200	8,472	8,747
0310. Staff Training	10,000	10,250	10,583	10,913
0415. Utilities	84,380	86,490	89,085	91,535
0515. Tree Maintenance/Management	80,000	84,575	87,292	90,017
0521. Passive Parks & Reserves	450,000	461,250	476,625	492,330
0680. Depreciation	122,182	144,069	144,069	144,069
0980. Administration Overheads	109,053	119,267	123,441	127,762
0989. Efficency Gains	0	(15,000)	(15,000)	(15,000)
Operating Expenditure	863,615	899,101	924,566	950,373
Non Operating Expenditure				
7087. T-19016.8522.6476 Parks & Gardens	80,000	0	0	0
Non Operating Expenditure	80,000	0	0	0
Capital Expenditure				
0709. Tree Planting Scn	5,000	5,000	5,158	5,314
0802. Tree Planting Abn	5,000	5,000	5,158	5,314
0803. Tree Planting Mwa	5,000	5,000	5,158	5,314
0804. Tree Planting Mdi	5,000	5,000	5,158	5,314
1254. Playground Shade & Equipment Grant	0	23,064	0	25,000
4505. Playground Equipment upgrade	0	45,000	60,000	62,000
5273. Playground Fencing	10,000	10,000	10,000	10,500
5442. Aberdeen River Walk	20,837	0	0	0
5478. Merriwa Driver Reviver Facility	16,637	0	0	0
5483. Cassilis Hall and Playground Upgrade	113,335	0	0	0
5499. Community Garden	0	10,000	0	0
5503. Merriwa Driver Reviver Additional Works	56,379	0	0	0
5521. Amaroo Park Playspace	8,500	139,637	0	0
Capital Expenditure	245,688	247,701	90,630	118,754
Parks & Gardens	781,433	844,169	871,127	900,323

Public Libraries

Directorate Environment and Community Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
12 Work collaboratively to address social disadvantage.	Provision of a library service at 5 locations: Scone, Aberdeen, Cassilis, Merriwa and Murrurundi.	•	•	•
4.1 Provide for replacement, improvement and additional Community and open space infrastructure through	Provision of library calendar events consistent with State Library.	•	٠	٠
investment, best practice and risk management.	Continuation of Book Clubs at Scone, Murrurundi and Merriwa.	٠	۰	•
To participate and encourage regional coordination and planning between Councils and other organisations.	Develop new library in the Campbell's Corner building, Scone.	•	٠	
	Improve range of collection, services and technology for the libraries. Collate and develop a First Nations collection.	•	۲	٠
	Build the number of Author visits and activities run by the Library	•	٠	٠

∕α′ Performance Measurement	22/23
Number of library promotions developed.	>60
Number of organised consultations with community regarding the collections material.	>6
Number of new resources/collection items added for collection improvement.	>1250

Public Libraries

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(1,900)	(1,850)	(1,906)	(1,958)
0115. Grants	(96,098)	(100,000)	(103,000)	(105,833)
0130. Other Income	(5,650)	(200)	(200)	(200)
0135. Capital Grants Received	(500,000)	(250,000)	(1,050,000)	0
Operating Revenue	(603,648)	(352,050)	(1,155,106)	(107,990)
Non Operating Revenue				
0920. Depreciation	(55,138)	(44,393)	(44,393)	(44,393)
6028. F-19016.8522.6467 Property Disposal	(80,000)	(250,000)	(500,000)	0
6231. F-19015.8511.6550	0	(250,000)	(250,000)	0
Non Operating Revenue	(135,138)	(544,393)	(794,393)	(44,393)
Operating Expenditure				
0301. Administration Costs	342,581	373,585	386,439	399,625
0350. General Expenses	163,425	172,465	177,639	182,526
0415. Utilities	24,500	24,360	25,091	25,781
0425. Cleaning Costs	28,730	29,290	30,169	30,998
0530. Building Maintenance	15,820	15,400	15,892	16,380
0680. Depreciation	55,138	44,393	44,393	44,393
0980. Administration Overheads	41,153 500	45,850 0	47,455 0	49,116 0
5098. Fundraising expenses 5105. Local Priority Works	28,000	18,000	18,540	19,050
Operating Expenditure	699,847	723,343	745,617	767,868
Non Operating Expenditure				
7231. T-19015.8511.6550 Library Redevelopment	500,000	0	0	0
Non Operating Expenditure	500,000	0	0	0
Capital Expenditure				
1227. Abn - Library Upgrade	10,000	0	0	0
1229. Additional Furniture	3,700	8,600	8,600	8,600
4826. Scone Library Development	80,000	750,000	1,800,000	0
4830. Technology Upgrades	2,000	0	0	0
4831. Youth Resources	2,500	0	0	0
Capital Expenditure	98,200	758,600	1,808,600	8,600
Public Libraries	559,261	585,500	604,719	624,085

Sporting Grounds and Venues

Directorate Infrastructure Services

Services

- Maintained sporting grounds and venues.
- Resources to seek grants for the development of sporting and recreational facilities through Government and private sources

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
(1.2)Work collaboratively to address social disadvantage.(1.3)	Provision of inspection program for sporting grounds and venues across the Shire consistent with maintenance program.	•	۲	٠
 Increase promotion of healthy lifestyle. 2.1 Advocate for, facilitate and support programs that 	Sporting grounds and venue operations and maintenance program delivered consistent with the Maintenance Manual and Levels of Services.	•	٠	•
protect and sustain our diverse environment for future generations.	Facilitate delivery of funded capital works priorities for sporting grounds and venues across the Shire.	•	۰	•
2.6 Plan, facilitate and provide for a changing population for current and future generations.	Manager customer request process and response for sporting grounds and venues	٠	۰	•
5.1 Effectively and efficiently manage the business of Council,	Pre-planning of sporting grounds and venues space capital works projects undertaken.	•	۰	•
while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.	Develop and implement a Volunteer Program to assist with the maintenance of public amenities and facilities.	•	۲	٠

ペ Performance Measurement	22/23
Delivery of funded capital work priorities for sporting grounds and venues completed within allocated time frames.	>90%

Sporting Grounds and Venues

Budget Summary	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(61,049)	(75,500)	(77,765)	(79,904)
0115. Grants	(129,139)	(20,000)	0	0
0135. Capital Grants Received	(190,000)	(341,278)	(200,000)	(200,000)
0140. Contributions	0	(10,000)	0	0
Operating Revenue	(380,188)	(446,778)	(277,765)	(279,904)
Non Operating Revenue				
0920. Depreciation	(511,963)	(563,265)	(563,265)	(563,265)
6081. F-19015.8511.6341 Mwa Showground	(174,971)	(68,482)	0	0
6620. F-19015.8511.6659 Mwa Race Course	(148,763)	0	0	0
Non Operating Revenue	(835,697)	(631,747)	(563,265)	(563,265)
Operating Expenditure				
0301. Administration Costs	9,500	9,500	9,810	10,125
0415. Utilities	242,000	252,000	259,560	266,698
0520. Sporting Grounds	518,500	527,000	565,010	582,797
0680. Depreciation	511,963	563,265	563,265	563,265
0980. Administration Overheads	122,224	134,295	138,995	143,860
0989. Efficency Gains	0	(25,000)	(25,000)	(25,000)
5084. Mobile Amenities	17,500	17,500	18,075	18,663
Operating Expenditure	1,421,687	1,478,560	1,529,716	1,560,408
Non Operating Expenditure				
7099. T-19016.8522.6431 Childrens Sports	68,157	69,520	71,906	74,353
7077. T-19015.8511.6341 Mwa Showground	68,482	0	0	0
Non Operating Expenditure	136,639	69,520	71,906	74,353
Capital Expenditure				
0827. Bill Rose Complex Master Plan	50,000	0	0	0
4109. Mwa Showground Upgrade	0	68,482	0	0
4510. Future Capital Projects	0	0	200,000	200,000
4701. Jefferson Park Master Plan	0	50,000	0	0
5359. Murray Bain Oval Lighting Upgrade	0	150,000	0	0
5367. Gundy Tennis Courts - Upgrade	24,874	0	0	0
5420. Scone Tennis Club Courts Resurfacing	0	191,278	0	0
5441. Murrurundi Youth Park	27,076	0	0	0
5444. Rouchel Tennis Courts - Upgrade	17,188	0	0	0
5477. McKinnon Oval Facility Upgrade	20,266	0	0	0
5484. Wilson Memorial Oval Upgrades	99,157	0	0	0
5485. Wilson Memorial Oval Upgrades	12,096	0	0	0
5488. Mwa Showground Shed & Campdraft 5490. Merriwa Race Course Amenities	174,971	0	0	0
Capital Expenditure	148,763 574,391	459,760	200,000	200,000
ouprior Experioriture	574,591	-35,700	200,000	200,000

Swimming Pools

Directorate Infrastructure Services

Services

- Swimming pools that are well maintained.
- Management of lease contracts for all pools.
- Compliance with Water Safety legislation and Best Practice Guidelines.
- A service that is supportive of providing affordable access to residents.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
1.2 Work collaboratively to address social disadvantage.	Inspect plant room equipment pre-season and post- season for each of Council's three pools.	•	•	•
1.3 Increase promotion of healthy lifestyle.	Maintain pool infrastructure based on maintenance program.	•	•	٠
21 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future	Manage customer request process and response for pool infrastructure.	•	٠	•
 generations. Plan, facilitate and provide for a changing population for current and future generations. 	Manage lease for the operation of the three pools. Complete planned maintenance consistent with maintenance program subject to funding.	٠	٠	٥
(41)				

Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

ペ Performance Measurement	22/23
Percentage of time pools open during season.	100%
Pool maintenance program for all pools finalised by 1 April each year	99%
Pool maintenance program completed for all pools by 30 September each year	99%
Inspection reports of plant room equipment for each of Council's three pools completed twice a year (April & September)	6

Swimming Pools

Sporting Grounds & Venues Operating Revenue	Revised Budget 2021/22 916,832	2022/23 DPOP Budget 954,315	2023/24 Budget 985,591	2024/25 Budget 1,016,592
0135. Capital Grants Received	0	(406,104)	(360,000)	(280,000)
Operating Revenue	0	(406,104)	(360,000)	(280,000)
Non Operating Revenue				
0920. Depreciation	(200,234)	(209,326)	(209,326)	(209,326)
6063. F-19016.8522.6464 Swimming Pool C/o	(10,000)	0	0	0
6074. F-19015.8510.6305 s94A Contributions	(83,700)	(112,500)	(50,000)	(20,000)
Non Operating Revenue	(293,934)	(321,826)	(259,326)	(229,326)
Operating Expenditure				
0415. Utilities	105,250	110,500	113,815	116,945
0524. Scn Maintenance	40,500	42,000	43,310	44,586
0525. Mdi Maintenance	23,500	24,550	25,337	26,117
0526. Mwa Maintenance	36,500	37,500	38,700	39,891
0680. Depreciation	200,234	209,326	209,326	209,326
0698. Operating Costs	336,000	429,000	429,000	415,000
0980. Administration Overheads	42,926	47,138	48,788	50,495
Operating Expenditure	784,910	900,014	908,276	902,361
Capital Expenditure				
1134. Mdi - Sand Filter Refurbishment	23,700	0	0	0
1144. Mdi - Valve Replacement & Plantroom Upgrade	0	0	0	10,000
4094. Scn - Valve Replacement in Plantroom	0	0	10,000	10,000
4102. Swimming Pool Shade Sails	0	0	10,000	0
4300. Mdi Pool Blanket/Cover Renewal	0	0	15,000	0
5267. Mwa Plantroom Upgrade	0	0	15,000	0
5522. Merriwa Olympic Pool Facilities	0	258,904	0	0
5523. Scone Memorial Pool Facilities	0	227,200	0	0
5805. Pool Furniture	3,000	0	3,000	3,000
5814. Mdi - Replacement Chemical Storage	0	0	0	280,000
5815. Scn - Replacement Chemical Storage	0	0	360,000	0
5817. Merriwa Pool Chlorine Dosing Plant	37,500	0	0	0
5818. Scone Pool Chlorine Dosing Plant	32,500	0	0	0
5819. Murrurundi Pool Chlorine Dosing Plant	0	32,500	0	0
Capital Expenditure	96,700	518,604	413,000	303,000
Swimming Pools	587,676	690,688	701,949	696,035

White Park Complex

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0110. User Fees & Charges	(95,000)	(187,461)	(193,085)	(198,395)
0115. Grants	(35,000)	(15,000)	0	0
0135. Capital Grants Received	(60,257)	(780,000)	0	0
Operating Revenue	(190,257)	(982,461)	(193,085)	(198,395)
Non Operating Revenue				
6597. F-19015.8511.6510 White Park	(16,200)	(28,145)	0	0
Non Operating Revenue	(16,200)	(28,145)	0	0
Operating Expenditure				
0402. White Park Redev - No.1	15,666	13,807	11,911	9,979
0415. Utilities	30,000	35,675	36,745	37,756
0508. Yards & Facility Maintenance	135,000	100,712	104,024	107,372
Operating Expenditure	180,666	150,194	152,681	155,107
Non Operating Expenditure				
0402. White Park Redev - No.1	94,643	96,502	98,398	100,331
7597. F-19015.8511.6510 White Park	28,145	0	0	0
Non Operating Expenditure	122,788	96,502	98,398	100,331
Capital Expenditure				
0847. White Park Development	0	0	50,000	50,000
5473. White Park Electrical Supply Upgrade	60,257	780,000	0	0
5509. Catwalk adjoining lane - Campdraft	16,200	0	0	0
5517. White Park Complex Business Case	6,855	43,415	0	0
Capital Expenditure	83,312	823,145	50,000	50,000
White Park Complex	180,309	59,235	107,994	107,044

Budget Summary

Transport and Communication

Budget Summary

Revised	2022/23	2023/24	2024/25
Budget	DPOP	Budget	Budget
2021/22	Budget		

Operating Revenue

Aerodrome	(5,973,405)	(614,755)	(2,913,198)	(800,611)
Bridges	(3,742,151)	(4,828,170)	(1,731,654)	0
Footpaths & Cycleways	(268,735)	(904,674)	0	0
RMS - State Roads	(1,770,000)	(1,850,000)	(1,905,500)	(1,957,901)
Roads & Bridges - Regional	(6,184,229)	(6,036,940)	(21,516,000)	(21,766,000)
Roads - Local (Sealed, Unsealed & Urban)	(10,654,689)	(6,107,378)	(9,696,607)	(4,294,814)
Transport Ancillaries	(2,546,615)	(6,894,076)	(9,439,649)	(95,000)
Operating Revenue	(31,119,824)	(27,235,993) ((47,202,608)	(28,914,326)

Non Operating Revenue

	54) (15,600,394)	(8,995,592)	(1,131,344) (7,179,098)
Roads - Local (Sealed, Unsealed & Urban)(7,615,5Transport Ancillaries390,5			(7,179,098) (53,852)

Operating Expenditure

Aerodrome	1,827,647	1,224,071	1,738,183	1,252,596
Bridges	1,246,840	874,393	878,453	891,156
Footpaths & Cycleways	97,486	100,444	100,444	100,444

Budget Summary

Transport and Communication

RMS - State Roads Roads & Bridges - Regional Roads - Local (Sealed, Unsealed & Urban) Transport Ancillaries Operating Expenditure	Revised Budget 2021/22 1,488,953 1,916,860 10,236,686 278,476 17,092,948	2022/23 DPOP Budget 1,546,250 1,927,901 9,147,223 302,837 15,123,119	2023/24 Budget 1,595,513 1,954,391 9,414,319 311,197 15,992,500	2024/25 Budget 1,644,481 1,981,527 9,512,556 319,709 15,702,471
Non Operating Expenditure				
Aerodrome	331,978	343,761	354,057	364,448
Bridges	918,727	333,625	115,710	77,252
RMS - State Roads	281,047	303,750	309,987	313,420
Roads & Bridges - Regional	1,591,493	209,007	213,813	218,730
Roads - Local (Sealed, Unsealed & Urban)	7,713,988	1,322,649	1,143,590	1,130,528
Transport Ancillaries	1,002,745	0	0	0
Non Operating Expenditure	11,839,978	2,512,792	2,137,157	2,104,378
Capital Expenditure				
Aerodrome	6,950,142	0	1,530,000	0
Bridges	3,027,838	5,685,313	1,794,273	0
Footpaths & Cycleways	526,735	1,077,674	20,000	20,000
Roads & Bridges - Regional	7,378,552	6,905,860	21,230,000	21,240,000
Roads - Local (Sealed, Unsealed & Urban)	4,300,157	15,199,723	11,858,785	4,600,000
Transport Ancillaries	1,076,332	8,909,500	10,676,957	82,500
Capital Expenditure	23,259,756	37,778,070	47,110,015	25,942,500
Transport & Communication	6,008,818	5,887,015	5,774,806	5,601,964

Aerodrome

Directorate Corporate Services

Services

- An airport where regular and statutory inspections are undertaken and identified issues addressed promptly to meet Civil Aviation Safety Authority (CASA) requirements.
- A well maintained airport, grounds and facilities.
- A facility to attract additional air industries to relocate to Scone Airport.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
31 Broaden and promote the range of business and industry sectors.	Operate and maintain Airport in accordance with regulatory and safety requirements.	•	•	•
3.2 Encourage retail and commercial business to increase local employment opportunities.	Manage Hunter Warbird Visitor Attraction business enterprise, including facilitating the growth of the airport business.	•	۰	•
41 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.	Continue to review airport business and operational plan in accordance with master plan	•	•	•

5.1

Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

ペ Performance Measurement	22/23
Number of aircraft movements (landings) per year.	>7,500
Number of safety incidents per month	<2
Number of safety hazards identified through inspections and audits per month	<2
Number of outstanding hazards and incidents per month	<5
Visitor numbers to Hunter Warbirds annually	>18,000

Aerodrome

	Budget 2021/22	DPOP Budget	Budget	2024/25 Budget
Operating Revenue		Buuget		
0110. User Fees & Charges	(242,477)	(158,055)	(212,797)	(317,274)
0135. Capital Grants Received	(4,325,828)	0	(1,530,000)	0
0148. Warbirds Over Scone	(765,125)	0	(700,000)	0
0149. Hunter Warbirds Aviation Centre	(469,930)	(456,700)	(470,401)	(483,337)
0151. Aerodrome Events & Promotions	(170,045)	0	0	0
Operating Revenue	(5,973,405)	(614,755)	(2,913,198)	(800,611)
Non Operating Revenue				
0920. Depreciation	(193,035)	(166,198)	(166,198)	(166,198)
6058. F-19016.8523.6347 Airport Redev Loan	(2,852,439)	0	0	0
6128. F-19016.8523.6439 Airport, Scn	(163,938)	(580,000)	(330,000)	(430,000)
6162. F-19015.8511.6511 Airport	228,125	0	0	0
Non Operating Revenue	(2,981,287)	(746,198)	(496,198)	(596,198)
Operating Expenditure				
0301. Administration Costs	33,280	21,500	17,955	14,423
0354. Operational Costs	109,127	197,961	204,867	211,543
0415. Utilities	20,050	24,180	24,905	25,590
0448. Warbirds Over Scone	503,977	0	500,000	0
0610. Aerodrome Facility Maintenance	86,047	88,000	91,040	94,177
0634. Aerodrome Events & Promotions	122,270	0	0	0
0670. Plane Wash Costs	1,530	0	0	0
0680. Depreciation	193,035	166,198	166,198	166,198
0980. Administration Overheads	64,841	70,356	72,818	75,367
5427. Hunter Warbirds Aviation Centre	478,913	450,572	465,570	480,679
6903. Aerodrome Runway	27,853	25,928	23,497	21,167
6904. Aviation Centre & Infrastructure	121,807	61,806	58,922	55,972
6905. Aerodrome Redevelopment	64,887	117,570	112,590	107,479
Operating Expenditure	1,827,617	1,224,071	1,738,183	1,252,696
Non Operating Expenditure				
6903. Aerodrome Runway	25,997	27,922	30,354	32,684
6904. Aviation Centre & Infrastructure	183,658	125,404	128,288	131,238
6905. Aerodrome Redevelopment	122,323	190,435	195,415	200,526
Non Operating Expenditure	331,978	343,761	354,057	364,448
Capital Expenditure				
4738. Airport Development	0	0	1,530,000	0
4738. Airport Development	6,950,142	0	0	0
Capital Expenditure	6,950,142	0	1,530,000	0
Aerodrome	155,045	206,879	212,844	220,236

Bridges – Local

Services

- A well maintained Council bridge network.
- Preventative maintenance work with increased effectiveness

Directorate Infrastructure Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.1 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future	Provision of inspection program for local bridges across the Shire consistent with maintenance program.	•	۰	۰
generations.	Local bridges maintenance program delivered across the Shire.	•		0
Upgrade and maintain the road network and bridges.	Facilitate delivery of funded capital works priorities for local bridges across the Shire.	٠	•	•
	Manage customer request process and response for local bridges.	•	۰	•
	Preplanning of Local Bridges capital works projects undertaken.	•	٠	٠

ペ Performance Measurement	22/23
Inspect 87 bridges annually on Local Roads	87
Delivery of funded capital work priorities for Local Bridges completed within allocated timeframes	>90%

Bridges – Local

Operating Revenue 0115. Grants (2,363,605) (5,551) (278) 0 0135. Capital Grants Received (1,203,546) (4,822,619) (173,1376) 0 0140. Contributions (175,000) 0 0 0 0 0 (4,322,619) (1,31,376) 0 Non Operating Revenue (3,742,151) (4,828,170) (1,73,1654) 0 Non Operating Revenue (443,161) (244,623)		Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
0135. Capital Grants Received (1,203,546) (4,822,619) (1,731,376) 0 0140. Contributions (175,000) 0 0 0 Operating Revenue (3,742,151) (4,828,170) (1,731,654) 0 Non Operating Revenue (443,161) (244,623) (244,623) (244,623) 0930. F-19016.8523.6447 Bridge Reserve (18,887) (862,693) (62,897) 0 Non Operating Revenue (462,048) (1,107,316) (307,520) (244,623) Operating Expenditure (462,048) (1,07,316) (307,520) (244,623) 0301. Administration Costs 13,500 12,000 12,400 12,808 0337. LIRS 1 Bridge Loan 14,674 2,787 0 0 0389. Bridges Loan 65,836 61,285 55,538 50,031 0545. Bridge & Culvert Maintenance (Sealed) 450,000 280,000 288,813 297,466 0680. Depreciation 444,623 244,623 244,623 244,623 244,623 0980. Administration Overheads 245,447 265,197 275,549 286,228 0991. LIRS 2 Bridg	Operating Revenue				
0140. Contributions (175,000) 0 0 0 0 Operating Revenue (3,742,151) (4,828,170) (1,731,654) 0 Non Operating Revenue (443,161) (244,623) (244,623) (244,623) (244,623) 0920. Depreciation (443,161) (244,623) (244,623) (244,623) (244,623) 0930. F-19016.852.3.6447 Bridge Reserve (18,887) (862,693) (62,897) 0 Non Operating Revenue (462,048) (1,107,316) (307,520) (244,623) Operating Expenditure (337,LIRS 1 Bridge Loan 13,500 12,000 12,400 12,808 0330. Administration Costs 13,500 12,000 12,400 12,808 0387. LIRS 1 Bridge Loan 443,161 244,623 244,623 244,623 0480. Depreciation 443,161 244,623 244,623 244,623 0580. Depreciation 443,161 244,623 244,623 244,623 0590. LIRS 2 Bridge Loan 14,222 6,501 531 0 0	0115. Grants	(2,363,605)	(5,551)	(278)	0
Operating Revenue (3,742,151) (4,828,170) (1,731,654) 0 Non Operating Revenue (443,161) (244,623) (244,623) (244,623) (244,623) (244,623) (244,623) (244,623) (244,623) (244,623) (244,623) (244,623) (244,623) (0 Non Operating Revenue (462,048) (1,07,316) (307,520) (244,623) (246,623) (246,623) (246,623) (246,623)	0135. Capital Grants Received	(1,203,546)	(4,822,619)	(1,731,376)	0
Non Operating Revenue 0920. Depreciation (443,161) (244,623) (244,623) (244,623) 6093. F-19016.8523.6447 Bridge Reserve (18,887) (862,693) (62,897) 0 Non Operating Revenue (462,048) (1,107,316) (307,520) (244,623) Operating Expenditure (462,048) (1,07,316) (307,520) (244,623) 0301. Administration Costs 13,500 12,000 12,400 12,808 0337. LIRS 1 Bridge Loan 14,674 2,787 0 0 0389. Bridges Loan 65,836 61,285 55,538 50,031 0545. Bridge & Culvert Maintenance (Sealed) 450,000 280,000 288,813 297,466 0680. Depreciation 443,161 244,623 244,623 244,623 244,623 244,623 0991. LIRS 2 Bridge Loan 14,222 6,501 531 0 0 Operating Expenditure 1,246,840 874,393 878,454 891,157 Non Operating Expenditure 12,406,840 874,393 878,454 891,1					0
O920. Depreciation (443,161) (244,623) (244,623) (244,623) (244,623) (244,623) (244,623) (244,623) (0 Non Operating Revenue (462,048) (1,107,316) (307,520) (244,623) (244,623) (244,623) (244,623) (244,623) 0 Operating Expenditure (462,048) (1,107,316) (307,520) (244,623)	Operating Revenue	(3,742,151)	(4,828,170)	(1,731,654)	0
6093. F-19016.8523.6447 Bridge Reserve (18,887) (862,693) (62,897) 0 Non Operating Revenue (462,048) (1,107,316) (307,520) (244,623) Operating Expenditure 13,500 12,000 12,400 12,808 0301. Administration Costs 13,500 12,000 12,400 12,808 0387. LIRS 1 Bridge Loan 14,674 2,787 0 0 0389. Bridges Loan 65,836 61,285 55,538 50,031 0545. Bridge & Culvert Maintenance (Sealed) 443,161 244,623 244,623 244,623 0980. Administration Overheads 245,447 267,197 276,549 286,228 0991. LIRS 2 Bridge Loan 14,222 6,501 531 0 Operating Expenditure 1,246,840 874,393 878,454 891,577 Non Operating Expenditure 1246,840 874,393 878,454 891,577 0387. LIRS 1 Bridge Loan 200,469 140,642 0 0 0387. LIRS 2 Bridge Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 61,447 65,997 </td <td>Non Operating Revenue</td> <td></td> <td></td> <td></td> <td></td>	Non Operating Revenue				
Non Operating Revenue (462,048) (1,107,316) (307,520) (244,623) Operating Expenditure 13,500 12,000 12,400 12,808 0301. Administration Costs 13,500 12,000 12,400 12,808 0387. LIRS 1 Bridge Loan 14,674 2,787 0 0 0389. Bridges Loan 65,836 61,285 55,538 50,031 0545. Bridge & Culvert Maintenance (Sealed) 450,000 280,000 288,813 297,466 0680. Depreciation 443,161 244,623 246,228 091 LIRS 2 Bridge Loan 0 0 0 0 Operating Expenditure 12,466,840 874,393 878,454 891,157 0 0 0 0 0 0	0920. Depreciation	(443,161)	(244,623)	(244,623)	(244,623)
Operating Expenditure 0301. Administration Costs 13,500 12,000 12,400 12,808 0387. LIRS 1 Bridge Loan 14,674 2,787 0 0 0389. Bridges Loan 65,836 61,285 55,538 50,031 0545. Bridge & Culvert Maintenance (Sealed) 450,000 280,000 288,813 297,466 0680. Depreciation 443,161 244,623 244,623 244,623 244,623 0980. Administration Overheads 245,447 267,197 276,549 286,228 0991. LIRS 2 Bridge Loan 14,222 6,501 531 0 Operating Expenditure 1,246,840 874,393 878,454 891,57 Non Operating Expenditure 200,469 140,642 0 0 0387. LIRS 1 Bridge Loan 200,469 140,642 0 0 0389. Bridges Loan 61,447 65,997 71,45 77,252 0991. LIRS 2 Bridge Loan 61,447 65,997 71,45 77,252 0991. LIRS 2 Bridge Loan 119,265 126	6093. F-19016.8523.6447 Bridge Reserve	(18,887)	(862,693)	(62,897)	0
O301. Administration Costs 13,500 12,000 12,400 12,808 0387. LIRS 1 Bridge Loan 14,674 2,787 0 0 0389. Bridges Loan 65,836 61,285 55,538 50,031 0545. Bridge & Culvert Maintenance (Sealed) 450,000 280,000 288,813 297,466 0680. Depreciation 443,161 244,623 204,623 0	Non Operating Revenue	(462,048)	(1,107,316)	(307,520)	(244,623)
0387. LIRS 1 Bridge Loan 14,674 2,787 0 0 0389. Bridges Loan 65,836 61,285 55,538 50,031 0545. Bridge & Culvert Maintenance (Sealed) 450,000 280,000 288,813 297,466 0680. Depreciation 443,161 244,623 244,623 244,623 244,623 0980. Administration Overheads 245,447 267,197 276,549 286,228 0991. LIRS 2 Bridge Loan 14,222 6,501 531 0 Operating Expenditure 1,246,840 874,393 878,454 891,157 Non Operating Expenditure 200,469 140,642 0 0 0387. LIRS 1 Bridge Loan 200,469 140,642 0 0 0389. Bridges Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 119,265 126,986 43,965 0 0389. Bridges Loan 119,265 126,986 43,965 0 0991. LIRS 2 Bridge Loan 19,265 0 0 0	Operating Expenditure				
0389. Bridges Loan65,83661,28555,53850,0310545. Bridge & Culvert Maintenance (Sealed)450,000280,000288,813297,4660680. Depreciation443,161244,623244,623244,6230980. Administration Overheads245,447267,197276,549286,2280991. LIRS 2 Bridge Loan14,2226,5015310Operating ExpenditureNon Operating Expenditure0387. LIRS 1 Bridge Loan200,469140,642000389. Bridges Loan61,44765,99771,74577,2520991. LIRS 2 Bridge Loan119,265126,98643,96507141. T-19016.8523.6447 Bridge Reserve537,546000	0301. Administration Costs	13,500	12,000	12,400	12,808
0545. Bridge & Culvert Maintenance (Sealed) 450,000 280,000 288,813 297,466 0680. Depreciation 443,161 244,623 244,623 244,623 0980. Administration Overheads 245,447 267,197 276,549 286,228 0991. LIRS 2 Bridge Loan 14,222 6,501 531 0 Operating Expenditure 1,246,840 874,393 878,454 891,157 Non Operating Expenditure 200,469 140,642 0 0 0387. LIRS 1 Bridge Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 61,447 65,997 71,745 77,252 0387. LIRS 1 Bridge Loan 119,265 126,986 43,965 0 0389. Bridges Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 119,265 126,986 43,965 0 7141. T-19016.8523.6447 Bridge Reserve 537,546 0 0 0	0387. LIRS 1 Bridge Loan	14,674	2,787	0	0
0680. Depreciation 443,161 244,623 244,623 244,623 244,623 0980. Administration Overheads 245,447 267,197 276,549 286,228 0991. LIRS 2 Bridge Loan 14,222 6,501 531 0 Operating Expenditure 1,246,840 874,393 878,454 891,157 Non Operating Expenditure 200,469 140,642 0 0 0387. LIRS 1 Bridge Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 119,265 126,986 43,965 0 0141. T-19016.8523.6447 Bridge Reserve 537,546 0 0 0	0389. Bridges Loan	65,836	61,285	55,538	50,031
0980. Administration Overheads 245,447 267,197 276,549 286,228 0991. LIRS 2 Bridge Loan 14,222 6,501 531 0 Operating Expenditure 1,246,840 874,393 878,454 891,157 Non Operating Expenditure 200,469 140,642 0 0 0387. LIRS 1 Bridge Loan 200,469 140,642 0 0 0389. Bridges Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 119,265 126,986 43,965 0 7141. T-19016.8523.6447 Bridge Reserve 537,546 0 0 0	0545. Bridge & Culvert Maintenance (Sealed)	450,000	280,000	288,813	297,466
0991. LIRS 2 Bridge Loan 14,222 6,501 531 0 Operating Expenditure 1,246,840 874,393 878,454 891,157 Non Operating Expenditure 200,469 140,642 0 0 0387. LIRS 1 Bridge Loan 200,469 140,642 0 0 0389. Bridges Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 119,265 126,986 43,965 0 7141. T-19016.8523.6447 Bridge Reserve 537,546 0 0 0	0680. Depreciation	443,161	244,623	244,623	244,623
Operating Expenditure 1,246,840 874,393 878,454 891,157 Non Operating Expenditure 200,469 140,642 0 0 0387. LIRS 1 Bridge Loan 200,469 140,642 0 0 0389. Bridges Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 119,265 126,986 43,965 0 7141. T-19016.8523.6447 Bridge Reserve 537,546 0 0 0	0980. Administration Overheads	245,447	267,197	276,549	286,228
Non Operating Expenditure 200,469 140,642 0 0 0387. LIRS 1 Bridge Loan 200,469 140,642 0 0 0389. Bridges Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 119,265 126,986 43,965 0 7141. T-19016.8523.6447 Bridge Reserve 537,546 0 0 0	0991. LIRS 2 Bridge Loan	14,222	6,501	531	0
0387. LIRS 1 Bridge Loan 200,469 140,642 0 0 0389. Bridges Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 119,265 126,986 43,965 0 7141. T-19016.8523.6447 Bridge Reserve 537,546 0 0 0	Operating Expenditure	1,246,840	874,393	878,454	891,157
0389. Bridges Loan 61,447 65,997 71,745 77,252 0991. LIRS 2 Bridge Loan 119,265 126,986 43,965 0 7141. T-19016.8523.6447 Bridge Reserve 537,546 0 0 0	Non Operating Expenditure				
0991. LIRS 2 Bridge Loan 119,265 126,986 43,965 0 7141. T-19016.8523.6447 Bridge Reserve 537,546 0 0 0	0387. LIRS 1 Bridge Loan	200,469	140,642	0	0
7141. T-19016.8523.6447 Bridge Reserve 537,546 0 0 0	0389. Bridges Loan	61,447	65,997	71,745	77,252
	0991. LIRS 2 Bridge Loan	119,265	126,986	43,965	0
Non Operating Expenditure 918,727 333,625 115,710 77,252	7141. T-19016.8523.6447 Bridge Reserve	537,546	0	0	0
	Non Operating Expenditure	918,727	333,625	115,710	77,252

Bridges – Local

Capital Expenditure	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Capital Expenditure				
3612. Cullingral Rd Culvert Replacement	275,000	0	0	0
4768. Camerons Bridge Rouchel	2,393,260	0	0	0
4871. Murulla Street Causeway Upgrade	58,978	1,100,000	0	0
4879. Warlands Bridge No1	15,600	290,365	0	0
4880. Warlands Bridge No2	0	275,046	0	0
4881. Warlands Bridge No3	0	271,273	0	0
4882. Warlands Bridge No4	0	271,896	0	0
4883. Warlands Bridge No5	0	272,272	0	0
4884. Scotts Creek Bridge No3	40,000	272,611	0	0
4885. Scotts Creek Bridge No2	26,000	472,998	0	0
4886. Blues Bridge	26,000	291,108	0	0
5166. Dartbrook Bridge	5,000	788,365	788,365	0
5234. Lapstone Gully Bridge 2km	5,000	271,902	271,902	0
5235. Lapstone Gully Bridge 2.9km	5,000	77,523	77,523	0
5236. Little St Bridge	26,000	377,470	0	0
5237. Bobialla Creek Bridge	9,000	303,511	307,511	0
5238. Ashford's Bridge	5,000	167,600	167,600	0
5239. Albano Bridge	5,000	181,373	181,372	0
Capital Expenditure	3,027,888	5,685,313	1,794,273	0
Bridges	989,206	957,845	749,262	723,785

Footpaths and Cycleways

Directorate Infrastructure Services

Services

- Ongoing assessment of cycleways and paved footpaths in accordance with Council's Inspection, Evaluation and Maintenance of footpaths / cycleways policy.
- Well maintained cycleways, paved and unpaved footpaths

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
21 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.	Provision of Inspection program for footpaths and cycleways across the Shire consistent with maintenance program.	•	٠	•
 4.1 Provide for replacement, improvement and additional 	Footpaths and cycleways maintenance program delivered across the Shire.	•	٠	۰
Community and open space infrastructure through investment, best practice and risk management.	Facilitate delivery of funded capital works priorities for footpaths and cyclewaya across the Shire.	•	٠	•
	Manage customer request process and response for footpaths and cycleways.	•	٠	•
	Pre-planning of footpaths and cycleways capital works projects undertaken.	•	٠	٠

ペイ Performance Measurement	22/23
Percentage of network that is rated in condition 3 or better.	>95%
Delivery of funded capital work priorities for footpaths and cycleways completed within allocated time frames.	>90%
Number of customer requests received concerning unsafe conditions of concrete footpath surfaces	<13

Footpaths and Cycleways

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(192,000)	0	0	0
0135. Capital Grants Received	(50,000)	(872,674)	0	0
0140. Contributions	(26,735)	(32,000)	0	0
Operating Revenue	(268,735)	(904,674)	0	0
Non Operating Revenue				
0920. Depreciation	(27,486)	(27,944)	(27,944)	(27,944)
6060. F-19016.8523.6441 Footpaths, Mwa	(78,000)	(60,000)	0	0
6074. F-19015.8510.6305 s94A Contributions	(160,000)	(45,000)	0	0
Non Operating Revenue	(265,486)	(132,944)	(27,944)	(27,944)
Operating Expenditure				
0560. Footpath/Cycleway Maintenance	70,000	72,500	72,500	72,500
0680. Depreciation	27,486	27,944	27,944	27,944
Operating Expenditure	97,486	100,444	100,444	100,444
Capital Expenditure				
4080. Ftpth - Mwa Extension	50,000	932,674	0	0
4083. Ftpth - Graeme St (McQueen to	120,000	0	0	0
4327. Kerb Ramp Upgrade	0	20,000	20,000	20,000
4352. Scn - Moobi Rd Cycleway	86,735	30,000	0	0
4974. Ftpth - Segenhoe St Abn (NEH-Graeme)	100,000	0	0	0
5310. MWA TR Bettington St Footpath	150,000	0	0	0
5531. Footpath at Scone VIC	20,000	0	0	0
5544. Ftpth - Cassilis Public School Coolah Rd	0	45,000	0	0
5558. Ftpth - Waverley St (Short to Liverpool)	0	50,000	0	0
Capital Expenditure	526,735	1,077,674	20,000	20,000
Footpaths & Cycleways	90,000	140,500	92,500	92,500

Directorate

Infrastructure Services

RMS – State Roads

To participate and encourage regional coordination and planning between Councils and other organisations.

Services

- A workforce able to undertake maintenance and construction works on State Highway No.27 (Golden Highway).
- The ability to actively pursue work orders to improve the quality of the Golden Highway and maximise the safety of the road users.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.1 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future	Manage our contractor responsibilities to provide maintenance on the Golden Highway for RMS.	•	•	•
generations.	Manage our contractor responsibilities to provide Capital Work Program on the Golden Highway.	•	٠	٠
(4.1) Upgrade and maintain the road network and bridges.				
5.11				

ペ Performance Measurement	22/23
Average days after end of month contract claim lodged with RMS.	<15
Percentage of operational maintenance and works orders projects on state roads completed.	>90%

RMS – State Roads

Operating Revenue	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
0110. User Fees & Charges	(1,770,000)	(1,850,000)	(1,905,500)	(1,957,901)
Operating Revenue	(1,770,000)	(1,850,000)	(1,905,500)	(1,957,901)
Operating Expenditure				
0502. General Contract Works RMS	441,200	452,700	467,514	482,593
0503. Individual Priced Work Orders	900,000	930,000	958,800	986,873
0980. Administration Overheads	127,753	140,550	145,469	150,561
4624. Emergency & Incident Response	20,000	23,000	23,730	24,455
Operating Expenditure	1,488,953	1,546,250	1,595,513	1,644,481
Non Operating Expenditure				
7003. T-19016.8523.6445 Special Projects	281,047	303,750	309,987	313,420
Non Operating Expenditure	281,047	303,750	309,987	313,420
RMS - State Roads	0	0	0	0

Roads and Bridges – Regional

Directorate Infrastructure Services

Services

- Well maintained regional urban rural sealed and unsealed road networks.
- Increased effectiveness of preventative maintenance work as part of maintenance management works practices.
- A venue to continue to lobby for increased road funding.
- Construction and quality specifications for road construction.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.1 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future	Provision of Inspection program for local roads across the Shire consistent with maintenance program.	•	٠	٠
generations.	Regional roads maintenance program delivered across the Shire.	•	٠	•
Upgrade and maintain the road network and bridges.	Facilitate delivery of funded capital works priorities for regional roads across the Shire.	•	٠	٠
To participate and encourage regional coordination and planning between Councils and other organisations.	Manage customer request processes and response for regional roads.	•	•	•
	Pre-planning for regional roads capital works projects undertaken.	•	٠	٠

ペ Performance Measurement	22/23
Length of regional networks road pavement (174kms) inspected.	>174km
Percentage of regional Bridges (45) inspected	>50%
Delivery of funded capital work priorities for regional roads and bridges completed within allocated time frames.	>90%
Length of regional road network resealed.	>15kms

Roads and Bridges – Regional

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(2,548,715)	(1,516,000)	(1,266,000)	(1,516,000)
0135. Capital Grants Received	(3,635,514)	(4,520,940)	(20,250,000) (20,250,000)
Operating Revenue	(6,184,229)	(6,036,940)	(21,516,000 ((21,766,000)
Non Operating Revenue				
0920. Depreciation	(833,911)	(931,344)	(931,344)	(931,344)
6003. F-19016.8523.6445 Special Projects	(200,000)	(200,000)	(200,000)	(200,000)
6134. F-19015.8510.6454 MR62 Bunnan Rd	(1,996,353)	0	0	0
6298. F-19015.8523.6604 MR358 Willow Tree	(1,000,000)	(900,000)	0	0
6300. F-19016.8523.6615 Reseal Program	(100,000)	(591,000)	0	0
Non Operating Revenue	(4,130,264)	(2,622,344)	(1,131,344)	(1,131,344)
Operating Expenditure				
0384. Road Infrastructure No.1	108,144	103,010	98,203	93,287
	108,144 15,500	,	,	,
0384. Road Infrastructure No.1	,	15,500	15,990	93,287 16,475 495,462
0384. Road Infrastructure No.1 0545. Bridge & Culvert Maintenance (Sealed)	15,500	15,500 465,000	15,990 480,125	16,475
0384. Road Infrastructure No.1 0545. Bridge & Culvert Maintenance (Sealed) 0579. Regional Rds Maintenance	15,500 555,000	15,500 465,000 931,344	15,990 480,125 931,344	16,475 495,462 931,344
0384. Road Infrastructure No.1 0545. Bridge & Culvert Maintenance (Sealed) 0579. Regional Rds Maintenance 0680. Depreciation 0980. Administration Overheads 0989. Efficiency Gains	15,500 555,000 833,911	15,500 465,000 931,344 448,047	15,990 480,125 931,344 463,729	16,475 495,462 931,344 479,959
0384. Road Infrastructure No.1 0545. Bridge & Culvert Maintenance (Sealed) 0579. Regional Rds Maintenance 0680. Depreciation 0980. Administration Overheads	15,500 555,000 833,911 404,305	15,500 465,000 931,344 448,047 (35,000)	15,990 480,125 931,344 463,729 (35,000)	16,475 495,462 931,344 479,959 (35,000)
0384. Road Infrastructure No.1 0545. Bridge & Culvert Maintenance (Sealed) 0579. Regional Rds Maintenance 0680. Depreciation 0980. Administration Overheads 0989. Efficiency Gains	15,500 555,000 833,911 404,305 0	15,500 465,000 931,344 448,047 (35,000)	15,990 480,125 931,344 463,729 (35,000)	16,475 495,462
0384. Road Infrastructure No.1 0545. Bridge & Culvert Maintenance (Sealed) 0579. Regional Rds Maintenance 0680. Depreciation 0980. Administration Overheads 0989. Efficiency Gains Operating Expenditure	15,500 555,000 833,911 404,305 0	15,500 465,000 931,344 448,047 (35,000) 1,927,901	15,990 480,125 931,344 463,729 (35,000) 1,954,391	16,475 495,462 931,344 479,959 (35,000)
0384. Road Infrastructure No.1 0545. Bridge & Culvert Maintenance (Sealed) 0579. Regional Rds Maintenance 0680. Depreciation 0980. Administration Overheads 0989. Efficiency Gains Operating Expenditure Non Operating Expenditure	15,500 555,000 833,911 404,305 0 1,916,860	15,500 465,000 931,344 448,047 (35,000) 1,927,901 209,007	15,990 480,125 931,344 463,729 (35,000) 1,954,391 213,813	16,475 495,462 931,344 479,959 (35,000) 1,981,527 218,730
0384. Road Infrastructure No.1 0545. Bridge & Culvert Maintenance (Sealed) 0579. Regional Rds Maintenance 0680. Depreciation 0980. Administration Overheads 0989. Efficiency Gains Operating Expenditure Non Operating Expenditure 0384. Road Infrastructure No.1	15,500 555,000 833,911 404,305 0 1,916,860 203,873	15,500 465,000 931,344 448,047 (35,000) 1,927,901 209,007 0	15,990 480,125 931,344 463,729 (35,000) 1,954,391 213,813 0	16,475 495,462 931,344 479,959 (35,000) 1,981,527 218,730
0384. Road Infrastructure No.1 0545. Bridge & Culvert Maintenance (Sealed) 0579. Regional Rds Maintenance 0680. Depreciation 0980. Administration Overheads 0989. Efficiency Gains Operating Expenditure Non Operating Expenditure 0384. Road Infrastructure No.1	15,500 555,000 833,911 404,305 0 1,916,860 203,873 131,000	15,500 465,000 931,344 448,047 (35,000) 1,927,901 209,007 0 0	15,990 480,125 931,344 463,729 (35,000) 1,954,391 213,813 0 0	16,475 495,462 931,344 479,959 (35,000) 1,981,527

Roads and Bridges – Regional

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Capital Expenditure				
1285. Regional Rd Reseals	150,000	520,000	530,000	540,000
4913. MR105 Repair - 26km to Belltrees Hill	905,000	765,000	0	0
4943. R2R Glenbawn & MR105 Intersection	0	250,000	0	0
4978. MR358 - Repair Program Works	0	0	0	500,000
4979. MR618 - Repair Program Works	0	0	500,000	0
4984. Regional Heavy Patching Program	150,000	150,000	150,000	150,000
4985. Regional Roads ARRB	0	75,000	0	0
5260. MR62 Ollerton Dr to Sophia Creek Rd	733,000	0	0	0
5261. MR62 Sophia Crk Bridge to Cuan	3,705,000	0	0	0
5262. Culvert Subsidence Upgrade	150,000	0	50,000	50,000
5288. MR358 - Coulsons Creek Rd	1,200,000	5,000,000	20,000,000	20,000,000
5339. MR62 Bunnan Bridge to 0.07-0.97km	320,000	0	0	0
5479. MR62 Bunnan Road - Shoulder Widen &	158,802	0	0	0
5545. MR62 - Ridgelands St Intersection	0	71,620	0	0
5546. MR62 - Blaydon St Intersection Upgde	0	71,620	0	0
5547. MR62 - Tyrone Rd Upgrade	0	71,620	0	0
Capital Expenditure	7,471,802	6,974,860	21,230,000	21,240,000
Roads & Bridges - Regional	572,412	383,484	750,860	542,913

Roads – Local

Services

 Increase effectiveness of preventative maintenance work as part of maintenance management works practices.

Directorate Infrastructure Services

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.1 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future	Provision of Inspection program for local roads across the Shire consistent with maintenance program.	•	٠	۰
generations.	Local roads maintenance program delivered across the Shire.	•	٠	•
Upgrade and maintain the road network and bridges.	Facilitate delivery of funded capital works priorities for local roads across the Shire.	•	٠	۲
	Manage customer request processes and response for local roads.	•	٠	۲
	Pre-planning for local roads capital works projects to be undertaken.	•	٠	۲
	Develop and implement a Volunteer Program to assist with the maintenance of public amenities and facilities.	•	٠	۰

ペ Performance Measurement	22/23
Length of sealed pavement network inspected.	>460km
Length of gravel unsealed pavement network inspected.	>970km
Delivery of funded capital work priorities for local roads completed within allocated time frames.	>90%
Length of unsealed grading completed.	>1154km
Length of local road sealed network resealed.	>26km

Roads – Local

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(4,919,225)	(3,123,448)	(3,132,863)	(4,291,314)
0130. Other Income	(3,500)	(3,500)	(3,500)	(3,500)
0135. Capital Grants Received	(5,731,964)	(2,980,430)	(6,560,244)	0
Operating Revenue	(10,654,689)	(6,107,378)	(9,696,607)	(4,294,814)
Non Operating Revenue				
0920. Depreciation	(3,922,864)	(3,888,827)	(3,888,827)	(3,888,827)
6003. F-19016.8523.6445 Special Projects	(1,925,000)	(2,000,000)	(2,000,000)	(2,000,000)
6050. F-19016.8517.6409 FAG	(1,046,168)	(1,690,553)	(1,068,224)	(1,100,271)
6129. F-19016.8523.6492 Roadworks	0	(57,000)	0	0
6130. Cont from Waste Management	(125,000)	(125,000)	(125,000)	(125,000)
6175. Cont from Quarry Operations	(65,000)	(65,000)	(65,000)	(65,000)
6254. Cont from Mdi Water	0	(240,000)	0	0
6300. F-19016.8523.6615 Reseal Program	(456,522)	(689,068)	(516,255)	0
6480. F-19015.8511.6492 Moonan Brook	(75,000)	(3,237,268)	0	0
6481. F-19015.8511.6664 Barrington Forest	0	(2,389,678)	(751,322)	0
6482. F-19015.8511.6665 Barrington Forest	0	(1,275,000)	(580,964)	0
Non Operating Revenue	(7,615,554)	(15,600,394)	(8,995,592)	(7,179,098)
Operating Expenditure				
0201 Administration Costs	225.000	217.000	224.200	221 617

0301. Administration Costs	225,000	217,000	224,260	231,617
0310. Staff Training	0	60,000	61,950	63,887
0388. LIRS 1 Urban Rds Loan	13,495	2,562	0	0
0437. Flood Damage Events	25,000	0	0	0
0540. Rural Rds (Sealed) Maintenance	1,092,000	1,100,000	1,135,025	1,170,000
0542. Rural Rds (Unsealed) Maintenance	3,200,000	2,437,500	2,587,700	2,580,793
0543. Urban Rds (Sealed) Maintenance	725,000	650,000	696,750	718,239
0544. Urban Rds (Unsealed) Maintenance	25,000	26,000	30,950	31,905
0680. Depreciation	3,922,864	3,888,827	3,888,827	3,888,827
0980. Administration Overheads	994,968	978,928	1,008,334	1,047,289
0989. Efficency Gains	0	(220,000)	(220,000)	(220,000)
0993. LIRS 2 Rural Rds Loan	13,359	6,406	523	0
Operating Expenditure	10,236,686	9,147,223	9,414,319	9,512,556

Roads Local

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Non Operating Expenditure				
0388. LIRS 1 Urban Rds Loan	184,304	129,304	0	0
0993. LIRS 2 Rural Rds Loan	118,167	125,121	43,319	0
7050. T-19016.8517.6409 FAG	1,690,553	1,068,224	1,100,271	1,130,528
7129. T-19016.8523.6492 Roadworks	64,000	0	0	0
7481. T-19015.8511.6664 Barrington Forest	3,141,000	0	0	0
7482. T-19015.8511.6665 Barrington Forest	1,855,964	0	0	0
7567. T-19016.8523.6615 Reseal Program	660,000	0	0	0
Non Operating Expenditure	7,713,988	1,322,649	1,143,590	1,130,528
Capital Expenditure				
0834. Timor Rd, Mdi	0	0	0	500,000
1001. Ringwood Road Upgrade	400,000	0	0	0
1283. Urban Rd Reseals	105,000	400,000	420,000	430,000
1284. Rural Rd Reseals	340,000	740,000	780,000	790,000
4078. Farram Lane Construction	270,000	0	0	0
4734. Muffet St Reconstruction	150,000	35,000	0	0
4772. R2R Tullong Rd Rehab (0.4Km-0.9km)	261,000	0	0	0
4861. Village Streets Initial Seal	0	40,000	40,000	40,000
4862. Village Streets Shoulder Initial Seal	0	40,000	40,000	40,000
4894. Comiala Road Rehabilitation	0	0	0	400,000
4986. Local Sealed Road Heavy Patching	150,000	150,000	150,000	150,000
4987. Local Unsealed Roads Resheet	1,550,000	1,100,000	1,100,000	1,100,000
4988. R2R Urban Streets K&G Renewals	100,000	0	0	0
4989. Local Roads & Streets ARRB	0	125,000	0	0
5247. Moonan Brook Rd MR105 Seal &	75,000	5,207,268	0	0
5252. Rouchel Rd Ch19.6-20.2 Rehab &	93,000	0	0	0
5256. K&G Renewal - Mayne St Mdi	185,053	0	0	0
5259. Urban Streets K&G Renewal	0	200,000	200,000	200,000
5290. Mount St Mdi K&G	4,000	0	0	0
5392. Culvert Subsidence	0	50,000	50,000	50,000
5407. Hunter Rd - Naracoote to Glenmore Brg	53,000	0	2,000,000	0
5408. Hunter Rd - Shallow Crossing-Ellerston	18,000	0	0	0
5409. Barrington Forest Rd - Initial Seal Stg1	30,000	2,500,000	4,170,000	0

Roads Local

	Revised	2022/23	2023/24	2024/25
	Budget	DPOP	Budget	Budget
	2021/22	Budget		
5410. Barrington Forest Rd - Initial Seal Stg2	30,000	1,500,000	1,639,687	0
5492. Stafford & Liverpool Sts Intersection	67,104	0	0	0
5504. Kars Springs Stormwater	80,000	0	0	0
5528. Pages Creek Road Upgrade	18,000	0	0	0
5536. Pages Creek & Sargeants Gap Rds	0	598,935	0	0
5539. RSP - Rouchel Rd - Install Guardrail	0	0	304,515	0
5540. RSP Glenbawn Rd - Shoulder Wide &	0	500,000	279,476	0
5541. RSP Timor Rd - Shoulder Wide & Gdrail	0	272,520	685,107	0
5548. Hacketts Rd Merriwa	80,000	0	0	0
5549. Bow St (fr Blaxland St to MacCartney St)	0	160,000	0	0
5550. Idaville Rd Rehabilitation	0	0	0	400,000
5551. Cullingral Rd Rehabilitation	0	0	0	350,000
5553. Moobi Rd Rehabilitation	0	0	0	150,000
5555. Victoria St Mdi - Rehabilitation	0	400,000	0	0
5556. Yarrandi Rd - Initial Design/Studies	0	84,000	0	0
5557. Middlebrook Rd - Initial Design/Studies	0	42,000	0	0
5559. Muffett Street Overpass Investigations	0	500,000	0	0
5816. R2R Aberdeen Public School Graeme	241,000	240,000	0	0
Capital Expenditure	4,300,157	15,199,723	11,858,785	4,600,000
Roads - Local (Sealed, Unsealed & Urban)	3,980,588	3,961,823	3,724,495	3,769,172

Transport Ancillaries

Directorate Infrastructure Services

Services

- Management support to the Traffic Committee.
- Maintain Council carpark.
- Bus shelter maintenance
- Inspection and maintenance of traffic and street signs and pavement markings.
- Assessment of street trees and road side furniture in accordance with Council's Maintenance and Inspection Best Practice procedures.
- Town Revitalisation Plans implementation.
- Construction of new bus shelters.
- Installation of new street signs.

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
2.1 Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.	Undertake maintenance on transport infrastructure, including line marking, signs, bus shelters, street signs and Council carparks.	•	0	•
(4.1) Upgrade and maintain the road network and bridges.	Continued development of Revitalisation Programs across the Shire.	•	۰	٠
5.11 To participate and encourage regional coordination and	Facilitate delivery of funded capital works priorities for transport ancillaries across the Shire	•	٠	٠
planning between Councils and other organisations.	Manage customer request process and response for transport ancillaries.	•	۰	٠
	Pre-planning of transport ancillaries capital works projects undertaken.	•	٠	٠
ベ Performance Measurement		22/23		

Maintenance of identified traffic signs and line marking completed annually.	>90%
Delivery of funded capital work priorities for transport ancillaries completed within allocated timeframes.	>90%

Transport Ancillaries

Budget Summary	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0115. Grants	(1,523,870)	(75,000)	(75,000)	(75,000)
0135. Capital Grants Received	(1,000,000)	(6,819,076)	(9,364,649)	(20,000)
0140. Contributions	(2,745)	0	0	0
Operating Revenue	(2,526,615)	(6,894,076)	(9,439,649)	(95,000)
Non Operating Revenue				
0920. Depreciation	(42,281)	(53,852)	(53,852)	(53,852)
6059. F-19015.8511.6473 Bus Shelters	(4,696)	0	0	0
6136. F-19016.8523.6455 Scn Town Revitisation	457,576	(681,435)	(49,808)	0
6244. F-19016.8523.6555 Uncompleted Works	(20,000)	0	0	0
6617. F-19015.8511.6616 St Aubin St Town	0	(100,000)	(1,200,000)	0
6621. F-19015.8511.6455 Scone CBD Revitilise	0	(1,246,489)	0	0
Non Operating Revenue	390,599	(2,081,776)	(1,303,660)	(53,852)
Operating Expenditure				
0547. Road Furniture Maintenance	3,000	3,000	3,095	3,189
0548. Signs & Marking - Local roads	50,000	60,000	61,875	63,719
0549. Parking Area Maintenance	9,630	2,750	2,833	2,910
0559. Traffic Facilities (Block Grant) Exp	32,000	27,000	27,860	28,722
0562. Bus Shelter Maintenance	6,000	7,000	7,225	7,453
0680. Depreciation	42,281	53,852	53,852	53,852
0980. Administration Overheads	135,565	149,235	154,458	159,864
Operating Expenditure	278,476	302,837	311,197	319,709
Non Operating Expenditure				
7276. T-19015.8510.6589 S94 Transport Inf	2,745	0	0	0
7617. T-19015.8511.6616 St Aubin St Town	1,000,000	0	0	0
Non Operating Expenditure	1,002,745	0	0	0
Capital Expenditure				
0747. Bus Shelter Capital Works	0	20,000	20,000	20,000
0749. CBD & Street Furniture	20,000	0	0	0
0753. Town Revitalisation - Scone	428,188	8,727,000	8,694,457	0
0775. Regional Rd Guardrail Replacement	50,000	50,000	50,000	50,000
4079. Street Signs	12,500	12,500	12,500	12,500
4898. 133 Kelly Street Scone	560,948	0	0	0
5466. Buccleugh St Cassilis	2,046	0	0	0
5468. 40 Mayne Street Murrurundi	2,650	0	0	0
5498. St Aubins St Town Square Green	0	100,000	1,900,000	0
Capital Expenditure	1,076,332	8,909,500	10,676,957	82,500
Transport Ancillaries	221,537	236,485	244,846	253,358

Budget Summary

Sewerage Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue	(3,979,449)	(3,648,738)	(3,703,325)	(3,879,252)
Non Operating Revenue	(1,173,627)	(3,389,634)	(903,580)	(1,102,039)
Operating Expenditure	3,020,173	3,374,924	3,291,363	3,515,027
Non Operating Expenditure	1,110,153	126,660	741,692	437,190
Capital Expenditure	1,022,750	3,536,788	573,850	1,029,074
Sewerage Services	0	0	0	0

Sewerage Services

Sewerage Services

Directorate Infrastructure Services

Services

- Well maintained sewer network systems.
- Improved effluent quality for discharge and recycling.
- Elimination of discharge of fats and greases into the reticulation system.
- Measure and reduce infiltration and inflow into reticulation system.
- Sewerage schemes that meet licence requirements.
- Ongoing approval and inspection process for trade waste management across the shire.
- Provide education around management of foreign objects (e.g. fats, greases and wipes) in to the reticulation system

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
4.1 Provide safe and reliable water and sewerage services to	Manage customer request process and response for sewer services.	•	•	•
meet the demands of current and future generations.	Inspect sewer infrastructure, based on inspection program.	•	٠	٠
	Maintain sewer infrastructure program based on maintenance program.	•	٠	۰
	Facilitate delivery of funded capital works priorities for sewer services across the Shire.	•	۰	۰
	Pre-planning of sewer services capital works projects to be undertaken.	•	٠	۰
	Manage process to ensure that Council meets sewer treatment targets across the Shire	•	٠	•
	Manage sewer treatment processes to ensure all EPA licence conditions are met.	•	٠	٠
	Investigate options to maximise the use of recycled water across the Shire.	•	٠	۰
ペ Performance Measurement		22/23		
Delivery of funded capital work priorities for sewer service	s completed within allocated time frames.	>90%		
Number of customer complaints regarding sewerage servi	ces.	<12		
Percentage of treated effluent recycled (Scone STP).		>70%		
Asset renewal as a renewal ratio.		>100%		

Sewerage Services

Sewerage Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue				
0100. Rates and Charges	(3,118,008)	(3,172,490)	(3,331,114)	(3,497,670)
0110. User Fees & Charges	(262,750)	(243,500)	(250,805)	(257,702)
0115. Grants	(201,105)	(152,248)	(40,425)	(42,447)
0120. Interest & Investment Income	(145,000)	(64,500)	(64,500)	(64,500)
0132. Private Works Revenue	(5,000)	(16,000)	(16,480)	(16,933)
0140. Contributions	(247,586)	0	0	0
Operating Revenue	(3,979,449)	(3,534,990)	(3,703,324)	(3,879,252)
Non Operating Revenue				
0920. Depreciation	(913,826)	(890,406)	(890,406)	(890,406)
6044. F-39016.8525.6485 Bal Sewer Fund	(137,801)	(2,499,228)	(13,177)	(211,631)
Non Operating Revenue	(1,051,627)	(3,389,634)	(903,583)	(1,102,037)
Operating Expenditure				
0680. Depreciation	913,826	890,406	890,406	890,406
0980. Administration Overheads	650,147	698,794	723,252	748,566
3002. Engineering & Supervision	350,500	419,153	482,274	498,459
3004. Sewer Mains	177,000	196,280	202,673	209,089
3006. Pumping Stations	164,600	215,985	222,865	229,656
3007. Sewer Treatment	667,500	723,776	747,171	770,447
3008. Sewer Other	6,100	3,800	3,914	4,021
3009. Private Works	4,000	12,700	13,114	13,530
3011. Sewer - CCTV Works	81,500	208,500	0	145,000
5031. Trade Waste	5,000	5,530	5,696	5,852
Operating Expenditure	3,020,173	3,374,924	3,291,365	3,515,026
Non Operating Expenditure				
7044. T-39016.8525.6485 Bal Fund Sewer	594,443	0	614,186	308,809
7045. T-39016.8510.6323 s64 Sewer	247,586	0	0	0
7081. Cont to Loan Repayments	35,000	35,000	35,000	35,000
7230. Cont to Corporate Services	7,500	10,000	10,000	10,000
7259. Cont to Grant Officer	10,000	10,000	10,000	10,000
7281. Surplus Dividend to General Fund	15,000	15,000	15,000	15,000
7283. Cont to UH Sustainability	32,500	32,500	32,500	32,500
7571. Cont to Asset Management	46,124	24,160	25,006	25,881
Non Operating Expenditure	988,153	126,660	741,692	437,190

Sewerage Services

Sewerage Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Capital Expenditure				
1162. Mwa -Sewer Relining	115,000	199,609	0	115,000
4465. Mwa - Manhole replace/improvement	0	100,040	0	0
4466. Mwa - STP Renewals	0	268,197	45,000	47,500
4468. Mwa - Main Renewals/Replacements	0	50,000	51,550	53,058
4572. Cassilis Sewer Scheme	155,500	60,000	0	0
5328. Mwa - Recycled Water Scheme	0	33,200	0	0
5379. Mwa - STP Cleaning Polishing Ponds	15,000	1,299,697	0	0
3017. Mdi - STP Renewals	0	20,000	21,000	23,000
4423. Mdi - Main Renewals/Replacement	0	50,000	51,575	53,129
4469. Mdi - Manhole Renewals &	17,000	10,000	10,300	10,583
4536. Mdi - Sewer Relining	128,000	100,000	0	60,000
5512. Mdi Sewer Main Extension	44,400	0	0	0
3016. Scn - STP Renewals	0	50,000	51,575	53,129
4400. Abn - STP Renewals	13,000	25,000	25,800	26,600
4473. Scn/Abn - Sewer Relining	400,000	513,589	0	230,000
4475. Scn - Manhole	0	125,000	0	28,000
4476. Scn/Abn - Mains	0	180,000	250,000	260,000
4480. Scn - Moobi Rd SPS Upgrade Pump	0	20,000	0	0
4794. IWCM	40,000	227,496	0	0
4858. Scn/Abn - SPS Renewals	15,000	65,000	67,050	69,075
5232. Telemetry Upgrade Scone Airport SPS7	0	180,000	0	0
5394. Aberdeen Rock Flume	59,000	0	0	0
5400. Airpark Pump Station	0	0	0	0
5469. Scone STP Access Road Reseal	2,850	0	0	0
Capital Expenditure	1,022,750	3,536,788	573,850	1,029,074
Sewerage Services	0	0	0	0

Budget Summary

Water Supplies

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
Operating Revenue	(5,094,840)	(6,406,970)	(6,221,156)	(5,309,881)
Non Operating Revenue	(1,900,468)	(4,522,596)	(2,548,537)	(1,663,157)
Operating Expenditure	4,438,109	4,819,107	4,927,834	5,022,131
Non Operating Expenditure	850,936	832,434	613,588	633,658
Capital Expenditure	1,706,263	5,278,025	3,288,271	1,317,249
Water Supplies	0	0	0	0

Water Supplies

Water Services

Directorate Infrastructure Services

Services

- Supply and maintenance of reticulated potable and rural water supplies.
- A water quality monitoring service to safeguard the public health as per NSW Health requirements.
- Asset replacement and renewal program and planning.
- Continued investigations into requirements to ensure that an adequate water supply can be maintained into the future.
- An Integrated Water Cycle Management strategy (IWCM).

CSP Strategic Objectives	Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
41 Provide safe and reliable water and sewerage services to meet the demands of current and future generations.	Manage customer request process and response for water services.	•	•	٠
	Inspect water infrastructure, based on inspection program.	•	٠	•
	Maintain water infrastructure program based on maintenance program.	•	•	۰
	Prioritise management and response to water quality enquiries.	•	•	•
	Facilitate delivery of funded capital works priorities for water services across the Shire.	•	•	•
	Pre-planning of water services capital works projects to be undertaken.	•	•	•
ペ Performance Measurement		22/23		
Delivery of funded capital work priorities for water services completed within allocated time frames.		>90%		
Number of complaints of poor water quality.		<6		
Asset renewal as a renewal ratio.		>100%		

Water Supplies

Water Services

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget						
Operating Revenue										
0100. Rates & Charges	(1,402,235)	(1,433,922)	(1,476,940)	(1,517,555)						
0110. User Fees & Charges	(3,106,000)	(3,196,500)	(3,292,395)	(3,382,936)						
0115. Grants	(149,505)	(160,348)	(43,055)	(44,238)						
0120. Interest & Investment Income	(139,000)	(126,500)	(126,500)	(126,500)						
0132. Private Works Revenue	(42,500)	(39,500)	(26,265)	(26,987)						
0135. Capital Grants Received	(65,000)	(1,350,000)	(1,050,000)	0						
0140. Contributions	(190,600)	(100,000)	(206,000)	(211,665)						
Operating Revenue	(5,094,840)	(6,406,970)	(6,221,155)	(5,309,881)						
Non Operating Revenue										
0920. Depreciation	(1,059,390)	(1,264,551)	(1,264,551)	(1,264,551)						
6055. F-29016.8524.6482 Bal Scn/Abn Water	(504,376)	(4,552,596)	(1,283,988)	(398,611)						
6056. F-29016.8510.6320 s64 Scn Water	(147,500)	0	0	0						
Non Operating Revenue	(1,711,266)	(3,288,045)	(2,548,539)	(1,663,162)						
Operating Expenditure										
0680. Depreciation	1,059,390	1,264,551	1,264,551	1,264,551						
0960. Water Augmentation	183,405	171,578	156,660	142,742						
0961. Scone to Murrurundi Pipeline	53,552	51,216	48,827	46,382						
0980. Administration Overheads	1,018,562	1,101,362	1,139,910	1,179,807						
2001. Administration	87,100	52,900	54,525	56,086						
2002. Engineering & Supervision	485,400	469,400	485,454	501,928						
2003. Dams & Weirs	85,500	48,600	50,188	51,783						
2004. Mains	364,400	434,600	463,807	476,382						
2005. Reservoirs	136,900	167,600	173,119	178,691						
2006. Pumping Stations	495,600	524,800	541,345	557,581						
2007. Water Treatment	286,800	367,500	379,313	391,029						
2008. Water Other	131,500	119,900	123,702	127,436						
2009. Private Works	36,500	31,100	32,076	33,036						
2019. Rainwater Tank Rebates	2,000	2,000	2,000	2,000						
2065. Water Awareness Campaign	11,500	12,000	12,360	12,700						
Operating Expenditure	4,438,109	4,819,107	4,927,837	5,022,134						
Non Operating Expenditure										
0960. Water Augmentation	200,028	211,855	226,773	240,691						

0960. Water Augmentation	200,028	211,855	226,773	240,691
0961. Scone to Murrurundi Pipeline	101,582	103,918	106,308	108,753
7056. T-29016.8510.6320 s64 Scn/Abn Water	164,000	100,000	103,000	105,833
7081. Cont to Loan Repayments	35,000	35,000	35,000	35,000

Water Supplies

Water Services

Budget Summary

	Revised Budget 2021/22	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget
7134. Cont to Roadworks	0	240,000	0	0
7230. Cont to Corporate Services	57,500	60,000	60,000	60,000
7259. Cont to Grant Officer	10,000	10,000	10,000	10,000
7280. Surplus Dividend to General Fund	15,000	15,000	15,000	15,000
7283. Cont to UH Sustainability	32,500	32,500	32,500	32,500
7571. Cont to Asset Management	46,124	24,161	25,007	25,882
Non Operating Expenditure	661,734	832,434	613,588	633,659
Capital Expenditure				
2014. Mwa - Main Renewals/Replacements	60,300	333,000	370,000	62,750
2025. Mwa - Meter Replacements	2,500	9,000	9,278	9,547
4677. Mwa - Treatment Plant Minor Renewals	0	45,000	46,400	47,767
4678. Mwa/Cass - Minor Reservoir Repairs	0	30,000	30,920	31,807
4688. Mwa - Treatment Plant SCADA	6,000	23,100	0	0
4689. Cass - Treatment Plant SCADA	38,000	0	0	0
5332. Mwa - Reservoir Cleaning & Inspections	0	0	0	11,000
5398. Mwa - New Mains/Main Extensions	30,275	85,866	30,000	30,000
2022. Scn/Mdi Pipeline	100,000	65,000	0	0
2026. Mdi - Meter Replacements	3,500	9,000	9,288	9,575
2071. Village Reticulation	7,500	600,000	0	0
4498. Reservoir repairs/replacement	0	8,000	8,000	0
5397. Mdi - Main Renewals/Replacements	274,225	150,000	150,860	153,777
5811. Mdi - Dam Safety Inspection	0	0	0	30,000
1105. Scn/Abn - Minor Reservoir Repairs	0	20,000	20,625	21,240
2027. Scn/Abn - Meter Replacements	5,000	55,000	56,725	58,421
2028. UV & Chlorination	70,000	1,400,000	1,400,000	0
2030. Scone WTP	20,000	0	0	0
4181. Telemetry Upgrade	0	255,000	0	0
4219. Scn/Abn - Main Renewals/	502,663	925,000	975,000	661,500
4667. Scn - Highzone Pump Station Renewal	10,000	0	0	0
4672. Abn - Replace High Tower Tank &	25,000	269,813	0	0
4687. Abn - Raw Water Pump Station Upgrade	100,000	377,250	0	0
4757. Scn Valve & Hydrant Replacement	10,000	20,500	21,175	21,866
4761. Scn/Abn Water Treatment Upgrades	55,000	0	0	0
4794. IWCM	40,000	197,496	0	0
4939. Scn/Abn - New Mains/Main Extensions	299,300	0	100,000	100,000
4941. Scn/Abn - Fluoridation	0	50,000	0	0
5330. Scn/Abn - Reservoir Cleaning & Inspect	0	41,000	0	42,000
5331. Scn/Abn - Drought Management Plan	36,000	70,000	0	0
5406. STM Rural Water Connections	11,000	24,000	0	0
5510. Scn- Moobi Rd Water Booster Pump	0	255,000	0	0
Capital Expenditure	1,706,263	5,268,025	3,228,271	1,317,250
Water Supply	0	0	0	0

Income Statement Forecast 2022 - 2033

	2023 Budget	Revised 2022 Budget
	\$'000	\$'000
Operating Revenues		
Rates & Annual Charges	18,528	18,684
User Fees & Charges	10,556	12,419
Interest Received	389	459
Grants & Contributions - Operating	10,844	13,669
Grants & Contributions - Capital	24,139	24,114
Other Operating Revenues	2,695	2,604
Total Operating Revenues	67,150	71,949
Operating Expenses		
Employee Costs	18,217	17,773
Materials & Contracts	9,637	11,518
Depreciation & Amortisation	12,675	12,422
Interest Charges/Borrowing Costs	1,135	1,258
Other Operating Expenses	6,511	5,863
Total Operating Expenses	48,174	48,834
Operating Result Surplus/(Deficit)	18,976	23,114
Operating Result Before Capital Amounts Surplus/(Deficit)	(5,163)	(1,000)

Reconciliation To Budget Summary

Operating Result Surplus/(Deficit)	18,976	23,114
Add back expenses not involving flows of funds		
Depreciation	12,675	12,422
Subtotal	12,675	12,422
Add non-operating funds employed		
Carrying amount of assets sold	639	330
Carrying amount of real estate assets sold	416	106
Transfers from restricted assets	27,762	14,361
Subtotal	28,817	14,796
Subtract funds deployed for non operating purposes		
Acquisition of Assets	51,901	29,416
Repayments of loans	2,404	2,416
Transfers to Restricted Assets	6,165	18,504
Subtotal	60,469	50,337
Estimated Budget Result Surplus/(Deficit)	(1)	(4)

Sub Account	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund									
Administration									
Depot Operations									
1200. Scn Depot Yard Upgrades	20,000	20,630	21,254	(20,000)		0	0	(20,000)	0
4206. Merriwa Depot Upgrade Total	15,000 35,000	15,468 36,098	15,924 37,178	(15,000) (35,000)		0 0	0 0	(15,000) (35,000)	0 0
Financial Services									
0727. Admin Capital Works - Scn	10,000	10,300	10,583	(10,000)		0	0	(10,000)	0
Total	10,000	10,300	10,583	(10,000)	0	0	0	(10,000)	0
Fleet Management									
4133. 1.Plant Purchases Capital Expenditur Total	250,000 250,000	275,000 275,000	300,000 300,000	(250,000) (250,000)		0 0	0 0	(250,000) (250,000)	0 0
Information Services	230,000	273,000	500,000	(250,000)	Ū	Ū	Ū	(230,000)	Ū
2048. Projectors & screen	22,000	0	0	(22,000)	0	0	0	0	(22,000)
2058. Network computer equipment upgrade	35,000	50,000	50,000	(35,000)		0	0	0	(35,000)
Total	57,000	50,000	50,000	(57,000)	0	0	0	0	(57,000)
Stores/Purchasing Services									
4013. Upgrade Storage Facilities Total	5,000 5,000	5,000 5,000	5,000 5,000	(5,000) (5,000)		0 0	0 0	(5,000) (5,000)	0 0
Sustainability	3,000	3,000	3,000	(3,000)	Ū	Ū	Ŭ	(3,000)	Ū
5470. Renewable Projects & Strategies Total	10,000 10,000	20,000 20,000	20,000 20,000	(10,000) (10,000)		0 0	0 0	0 0	(10,000) (10,000)
Total Administration	367,000	396,398	422,761	(367,000)	0	0	0	(300,000)	(67,000)
Community Services & Education									
					1				

Aged Care - Gummun Place Hostel									
4043. Hostel Room Upg on Changeover	5,000	5,150	5,292	(5,000)	0	0	0	(5,000)	0
4805. Hostel equipment upgrades	15,000	15,450	15,875	(15,000)	0	0	0	(15,000)	0
Total	20,000	20,600	21,167	(20,000)	0	0	0	(20,000)	0

Sub Account	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund									
Aged Care - Independent Living Units									
1027. Mdi ILU Replace Floor Coverings	2,500	3,000	0	(2,500) 0	0	0	(2,500)	0
1028. Mdi ILU Kitchen Upgrades	6,000	6,000	0	(6,000) 0	0	0	(6,000)	0
1029. Mwa ILU Replace Air Conditioner	0	1,500	0	(0 0	0	0	0	0
1034. Mdi ILU Painting	2,000	3,000	0	(2,000) 0	0	0	(2,000)	0
1035. Mwa ILU Painting	2,000	3,000	0	(2,000) 0	0	0	(2,000)	0
1037. Mdi ILU Replace Air Conditioner	1,500	1,500	0	(1,500) 0	0	0	(1,500)	0
1040. Mwa ILU Kitchen Upgrades	6,000	0	0	(6,000) 0	0	0	(6,000)	0
1042. Mwa ILUs Bathroom upgrades	0	4,500	0	() 0	0	0	0	0
4832. Mwa ILU Floor Coverings & Blinds	0	0	3,000	() 0	0	0	0	0
4833. Mdi ILU Bathroom Upgrades	0	0	9,000	() 0	0	0	0	0
4834. Mdi ILU Blinds	0	3,750	0	(0 0	0	0	0	0
4838. Mdi ILU Tank Stand Upgrades	2,000	2,000	2,000	(2,000) 0	0	0	(2,000)	0
4841. Mdi ILU TCarport	10,000	0	0	(10,000		0	0	(10,000)	0
Total	32,000	28,250	14,000	(32,000		0	0	(32,000)	0
Children`s Services - Early Learning Centre									
1030. ELC Painting Works	7,500	0	0	(7,500) 0	0	0	(7,500)	0
1112. Playground development	22,500	15,000	0	(22,500) 0	0	0	(22,500)	0
1290. Additional furniture and equipment	10,000	2,500	2,500	(10,000) 0	0	0	(10,000)	0
4820. Air Conditioner Replacement	0	4,000	0	() 0	0	0	0	0
5554. ELC Office & Staff Room Upgrade	7,500	0	0	(7,500) 0	0	0	(7,500)	0
Total	47,500	21,500	2,500	(47,500	0	0	0	(47,500)	0
Youth Services									
1167. Yth Ctr - Painting	0	13,000	0	() 0	0	0	0	0
Total	0	13,000	0	C	0 0	0	0	0	0
Total Community Services & Education	99,500	83,350	37,667	(99,500)) 0	0	0	(99,500)	0
Economic Affairs									
Real Estate					1				
0981. Aberdeen Heights Subdivision - Stg 7	35,000	0	0	(35,000) 0	0	0	0	(35,000)
4150. Residential Capital Works	20,000	0	0	(20,000		0	0	(20,000)	0
4810. Youth Hostel Segenhoe - Air Conditioner	2,500	0	0	(2,500		0	0		0
4909. 7 Bottlebrush Place Scone	5,000	5,000	5,000	(5,000		0	0		0
Total	62,500	5,000	5,000	(62,500)		0	0	(27,500)	(35,000)

Sub Account	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund									
Saleyards									
4809. Saleyards Replacement Pumps & Equipment Total	0 0	12,000 12,000	12,000 12,000	0 0		0 0	0 0	0 0	0 0
Tourism & Area Promotion									
4843. Town Christmas Lights Total	3,000 3,000	3,000 3,000	3,000 3,000	(3,000) (3,000)		0 0	0 0	(3,000) (3,000)	0 0
Total Economic Affairs	65,500	20,000	20,000	(65,500)	0	0	0	(30,500)	(35,000)
Environment									
Stormwater Management									
4439. Belmore St Channel 4921. Liverpool St (Guernsey to Parsons Gully)	200,000 0	0	0 400,000	(200,000) 0		0	0	(200,000) 0	0
4956. Segenhoe & Graeme Sts Abn	30,000	0	0	(30,000)		0	0	0	(30,000)
4970. Stormwater Replacement Program	60,000	80,000	0	(60,000)	0	0	0	(60,000)	0
5411. Abn Stormwater Drainage Study & Assess	0	100,000	0	C		0	0	0	0
Total	260,000	180,000	400,000	(290,000)	0	0	0	(260,000)	(30,000)
Waste Management									
0816. Waste Mdi - Upgrade & Capping	0	500,000	700,000	C	0	0	0	0	0
1347. Aberdeen Waste Facility Expansion	468,000	0	0	(468,000)	0	0	0	(468,000)	0
4744. Waste Mwa - Upgrade & Capping	0	500,000	700,000	C	0	0	0	0	0
4932. Mwa - Transfer Station	278,801	0	0	(278,801)	0	0	(260,000)	(18,801)	0
4933. Mdi - Transfer Station	275,591	0	0	(275,591)		0	(260,000)	(15,591)	0
4992. Scn - Moving Bay	145,000	0	0	(145,000)		0	0	(145,000)	0
Total	1,167,392	1,000,000	1,400,000	(1,167,392)	0	0	(520,000)	(647,392)	0
Total Environment	1,457,392	1,180,000	1,800,000	(1,457,392)	0	0	(520,000)	(907,392)	(30,000)
Governance									
Council Services									
0714. Asset Purchases	0	0	10,000	C	0	0	0	0	0
Total	0	0	10,000	0	0	0	0	0	0
Total Governance	0	0	10,000	0	0	0	0	0	0

Sub Account	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund									
Housing & Community Amenities									
Low Income Housing									
1036. Low income Housing Painting 1039. Low Income Replace Floor coverings 4842. Low Income Housing Air-Conditioner Total	1,500 2,000 1,500 5,000	0 2,000 1,500 3,500	5,000 2,000 0 7,000	(1,500) (2,000) (1,500) (5,000)	0 0	0 0 0 0	0 0 0 0	(1,500) (2,000) (1,500) (5,000)	0 0 0 0
Public Cemeteries									
0702. Scone Lawn Cemetery Extension 1261. Tree Planting 1337. Mdi Lawn Cemetery Extension 1338. Abn Lawn Cemetery Extension 5806. Cemetery Furniture Total	20,000 5,000 0 12,500 37,500	0 5,155 0 22,500 0 27,655	25,000 5,306 17,500 0 5,000 52,806	(20,000) (5,000) 0 (12,500) (37,500)	0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	(20,000) (5,000) 0 (12,500) (37,500)	0 0 0 0 0 0
Street Lighting									
0765. Street & Public Lighting Capital Works 1350. Vennacher St Mwa - Lighting Ped Cross Total	0 60,000 60,000	20,000 60,000 80,000	21,000 60,000 81,000	0 (60,000) (60,000)	0	0 0 0	0 0 0	0 (20,000) (20,000)	0 (40,000) (40,000)
Total Housing & Community Amenities	102,500	51,155	80,806	(102,500)	0	0	0	(62,500)	(40,000)
Mining, Manufacturing & Construction									
Quarry Operations									
0806. Gravel Exploration Total	100,000 100,000	10,000 10,000	10,000 10,000	(100,000) (100,000)		0 0	0 0	0 0	(100,000) (100,000)
Total Mining, Manufacturing & Construction	100,000	10,000	10,000	(100,000)	0	0	0	0	(100,000)
Public Order & Safety									
Animal Control									
4059. Regulatory -Pounds Upgrade 5497. Scone Emergency Control Centre Total	0 300,000 300,000	5,000 0 5,000	0 0 0	0 300,000 300,000	0	0 0 0	0 0 0	0 0 0	0 300,000 300,000
Total Public Order & Safety	300,000	5,000	0	300,000	0	0	0	0	300,000

Sub Account	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund									
Recreation & Culture									
Community Centres & Halls									
5365. Community Halls Revitalisation	0	20,000	22,000	0	0	0	0	0	C
Total	0	20,000	22,000	0	0	0	0	0	0
Museums									
1067. Scn Museum - Minor upgrade works	3,500	5,200	3,500	(3,500)	0	0	0	(3,500)	C
1172. Museum Disabled Access Improvement	2,500	0	2,500	(2,500)	0	0	0	(2,500)	C
5430. Mwa Bottle Museum - Painting External	2,000	0	0	(2,000)	0	0	0	(2,000)	0
5431. Mwa Bottle Museum - Painting Internal	0	2,000	0	0	0	0	0	0	C
Total	8,000	7,200	6,000	(8,000)	0	0	0	(8,000)	0
Parks & Gardens									
0709. Tree Planting Scn	5,000	5,158	5,314	(5,000)	0	0	0	(5,000)	C
0802. Tree Planting Abn	5,000	5,158	5,314	(5,000)	0	0	0	(5,000)	C
0803. Tree Planting Mwa	5,000	5,158	5,314	(5,000)	0	0	0	(5,000)	C
0804. Tree Planting Mdi	5,000	5,158	5,314	(5,000)	0	0	0	(5,000)	C
1254. Playground Shade & Equipment Grant	23,064	0	25,000	(23,064)	0	0	(23,064)	0	C
4505. Playground Equipment upgrade	45,000	60,000	62,000	(45,000)	0	0	0	(45,000)	C
5273. Playground Fencing	10,000	10,000	10,500	(10,000)	0	0	0	(10,000)	C
5499. Community Garden	10,000	0	0	(10,000)	0	0	0	0	(10,000)
5521. Amaroo Park Playspace	139,637	0	0	(139,637)	0	0	(74,000)	(14,137)	(51,500)
Total	247,701	90,630	118,754	(247,701)	0	0	(97,064)	(89,137)	(61,500)
Public Libraries									
1229. Additional Furniture	8,600	8,600	8,600	(8,600)	0	0	0	(8,600)	C
4826. Scone Library Development	750,000	1,800,000	0	(750,000)	0	0	(500,000)	0	(250,000)
Total	758,600	1,808,600	8,600	(758,600)	0	0	(500,000)	(8,600)	(250,000)
Sporting Grounds & Venues									
4109. Mwa Showground Upgrade	68,482	0	0	(68,482)	0	0	0	0	(68,482)
4510. Future Capital Projects	0	200,000	200,000	0	0	0	0	0	C
4701. Jefferson Park Reserve	50,000	0	0	(50,000)	(10,000)	0	(20,000)	(20,000)	C
5359. Murray Bain Oval Lighting Upgrade	150,000	0	0	(150,000)	0	0	(150,000)	0	C
5420. Scone Tennis Club Courts Resurfacing	191,278	0	0	(191,278)	0	0	(191,278)	0	C
Total	459,760	200,000	200,000	(459,760)	(10,000)	0	(361,278)	(20,000)	(68,482)
Swimming Pools									
1144. Mdi - Valve Replacement & Plantroom Upg	0	0	10,000	0	0	0	0	0	C
4094. Scn - Valve Replacement in Plantroom	0	10,000	10,000	0	0	0	0	0	C

Sub Account	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund		I I	u.		I I	I	I		
4102. Swimming Pool Shade Sails	0	10,000	0	() 0	0	0	0	0
4300. Mdi - pool blanket/covers renewal	0	15,000	0	() 0	0	0	0	0
5267. Mwa - Plantroom	0	15,000	0	(0 0	0	0	0	0
5522. Merriwa Olympic Pool Facilities	258,904	0	0	(258,904) 0	0	(218,904)	0	(40,000)
5523. Scone Memorial Pool Facilities	227,200	0	0	(227,200) 0	0	(187,200)	0	(40,000)
5805. Pool Furniture	0	3,000	3,000	() 0	0	0	0	0
5814. Mdi - Replacement Chemical Storage	0	0	280,000	() 0	0	0	0	0
5815. Scn - Replacement Chemical Storage	0	360,000	0	() 0	0	0	0	0
5819. Murrurundi Pool Chlorine Dosing Plant	32,500	0	0	(32,500) 0	0	0	0	(32,500)
Total Swimming Pools	518,604	413,000	303,000	(518,604) 0	0	(406,104)	0	(112,500)
White Park Complex									
0847. White Park Development	0	50,000	50,000	() 0	0	0	0	0
5473. White Park Electrical Supply Upgrade	780,000	0	0	(780,000) 0	0	(780,000)	0	0
5517. White Park Complex Business Case	43,145	0	0	(43,145) 0	0	(15,000)	0	(28,145)
Total White Park Complex	823,145	50,000	50,000	(823,145) 0	0	(795,000)	0	(28,145)
Total Recreation & Culture	2,815,810	2,589,430	708,354	(2,815,810)) (10,000)	0	(2,159,446)	(125,737)	(520,627)
Transport & Communication									
Aerodrome					1				
0812. Airport Hangers	0	1,530,000	0	() 0	0	0	0	0
Total	0	1,530,000	0	C	0 0	0	0	0	0
Bridges									
4871. Murulla Street Causeway Upgrade	1,100,000	0	0	(1,100,000) 0	0	(1,012,698)	(87,302)	0
4879. Warlands Bridge No1	290,365	0	0	(290,365) 0	0	(257,189)	0	(33,176)
4880. Warlands Bridge No2	275,046	0	0	(290,446) 0	0	(257,189)	0	(17,857)
4881. Warlands Bridge No3	271,273	0	0	(289,673) 0	0	(257,189)	0	(14,084)
4882. Warlands Bridge No4	271,896	0	0	(290,296) 0	0	(257,189)	0	(14,707)
4883. Warlands Bridge No5	272,272	0	0	(290,672) 0	0	(257,189)	0	(15,083)
4884. Scotts Creek Bridge No3	272,611	0	0	(192,611		0	(181,100)	0	(91,511)
4885. Scotts Creek Bridge No2	472,998	0	0	(472,998		0	(421,409)		(51,589)
4886. Blues Bridge	291,108	0	0	(291,108		0	(267,452)		(23,656)
5166. Dartbrook Bridge	788,365	788,365	0	(788,365		0	(553,480)		(234,885)
5234. Lapstone Gully Bridge 2km	271,902	271,902	0	(271,902		0	(201,264)		(70,638)
5235. Lapstone Gully Bridge 2.9km	77,523	77,523	0	(77,523		0	(72,417)		(5,106)
5236. Little St Bridge	377,470	0	0	(377,470) 0	0	(339,299)	0	(38,171)

Sub Account	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund									
5237. Bobialla Creek Bridge	305,511	307,511	0	(307,511)	0	0	(226,197)	0	(77,314)
5238. Ashford's Bridge	167,600	167,600	0	(167,600)		0		0	(42,849)
5239. Albano Bridge	181,373	181,372	0	(181,373)		0		0	(44,765)
Total	5,683,313	1,794,273	0	(5,865,313)	0	0	(4,822,620)	(87,302)	(775,391)
Footpaths & Cycleways									
4080. Ftpth - Mwa Extension	932,674	0	0	(932,674)	(60,000)	0	(872,674)	0	0
4327. Kerb Ramp Upgrade	20,000	20,000	20,000	(20,000)	0	0	0	(20,000)	0
4352. Scn - Moobi Rd Cycleway	30,000	0	0	(30,000)	(12,000)	0	0	(18,000)	0
5544. Ftpth - Cassilis Public School Coolah Rd	45,000	0	0	(45,000)	0	0	0	0	(45,000)
5558. Ftpth - Waverley St (Short to Liverpool)	50,000	0	0	(50,000)	(20,000)	0	0	(30,000)	0
Total	1,077,674	20,000	20,000	(1,077,674)	(92,000)	0	(872,674)	(68,000)	(45,000)
Roads & Bridges - Regional									
1285. Regional Rd Reseals	520,000	530,000	540,000	(520,000)	0	0	0	(520,000)	0
4913. MR105 Repair - 26km to Belltrees Hill	565,000	0	0	(565,000)	0	0	(565,000)	0	0
4943. R2R Glenbawn & MR105 Intersection	250,000	0	0	(250,000)	0	0	(250,000)	0	0
4978. MR358 - Repair Program Works	0	0	500,000	C	0	0	0	0	0
4979. MR618 - Repair Program Works	0	500,000	0	C	0	0	0	0	0
4984. Regional Heavy Patching Program	150,000	150,000	150,000	(150,000)	0	0	0	(150,000)	0
4985. Regional Roads ARRB	75,000	0	0	(75,000)	0	0	0	(75,000)	0
5262. Culvert Subsidence Upgrade	131,000	50,000	50,000	C	0	0	0	0	(131,000)
5288. MR358 - Coulsons Creek Rd Rehabilitation	5,000,000	20,000,000	20,000,000	(5,000,000)	0	0	(3,100,000)	0	(1,900,000)
5545. MR62 - Ridgelands St Intersection Upgde	71,620	0	0	(71,620)	0	0	(51,980)	(19,640)	0
5546. MR62 - Blaydon St Intersection Upgde	71,620	0	0	(71,620)	0	0	(51,980)	(19,640)	0
5547. MR62 - Tyrone Rd Upgrade	71,620	0	0	(71,620)	0	0	(51,980)	(19,640)	0
Total	6,905,860	21,230,000	21,240,000	(6,905,860)	0	0	(4,070,940)	(803,920)	(2,031,000)
Roads - Local (Sealed, Unsealed & Urban)									
0834. Timor Rd, Mdi	0	0	500,000	C	0	0	0	0	0
1283. Urban Rd Reseals	400,000	420,000	430,000	(400,000)	0	0	0	(400,000)	0
1284. Rural Rd Reseals	740,000	780,000	790,000	(740,000)	0	0	0	(740,000)	0
4734. Muffet St Reconstruction	350,000	0	0	(350,000)	0	0	(350,000)	(740,000)	0
4861. Village Streets Initial Seal	40,000	40,000	40,000	(40,000)	0	0	0	(40,000)	0
4862. Village Streets Shoulder Initial Seal	40,000	40,000	40,000	(40,000)	0	0	0	(40,000)	0
4894. Comiala Road Rehabilitation	0	0	400,000	C	0	0	0	0	0
4986. Local Sealed Road Heavy Patching	150,000	150,000	150,000	(150,000)	0	0	0	(150,000)	0
4987. Local Unsealed Roads Resheet	1,100,000	1,100,000	1,100,000	(1,100,000)	0	0	0	(1,100,000)	0
4989. Local Roads & Streets ARRB	125,000	0	0	(125,000)	0	0	0	(125,000)	0
5247. Moonan Brook Rd MR105 Seal & Upgrade	5,207,268	0	0	(5,207,268)	0	0	(1,970,000)	0	(3,237,268)
5259. Urban Streets K&G Renewal	200,000	200,000	200,000	(200,000)	0	0	0	(200,000)	0
5392. Culvert Subsidence	50,000	50,000	50,000	(50,000)		0	0	(50,000)	0
5407. Hunter Rd - Naracoote to Glenmore Brg	0	2,000,000	0	C	0	0	0	0	0

Sub Account	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund		1	1		1 1		1		
- 5409. Barrington Forest Rd - Initial Seal Stg1	2,500,000	4,170,000	0	(2,500,000)	0	0	0	0	(2,500,000)
5410. Barrington Forest Rd - Initial Seal Stg2	1,500,000	1,639,687	0	(1,500,000)	0	0	(1,275,000)	0	(225,000)
5536. Pages Creek & Sargeants Gap Rds Upg	598,935	0	0	(598,935)	0	0	(479,148)	(119,787)	0
5539. RSP - Rouchel Rd - Install Guardrail	0	304,515	0	0	0	0	0	0	0
5540. RSP Glenbawn Rd - Shoulder Wide & Gdrail	500,000	279,476	0	(500,000)	0	0	(319,000)	(181,000)	0
5541. RSP Timor Rd - Shoulder Wide & Gdrail	272,520	685,107	0	(272,520)	0	0	(242,400)	(30,120)	0
5549. Bow St (fr Blaxland St to MacCartney St)	160,000	0	0	(160,000)	0	0	(160,000)	0	0
5550. Idaville Rd Rehabilitation	0	0	400,000	0	0	0	0	0	0
5551. Cullingral Rd Rehabilitation	0	0	350,000	0	0	0	0	0	0
5553. Moobi Rd Rehabilitation	0	0	150,000	0	0	0	0	0	0
5555. Victoria St Mdi - Rehabilitation	400,000	0	0	(400,000)	0	0	(160,000)	0	(240,000)
5556. Yarrandi Rd - Initial Design/Studies	84,000	0	0	(84,000)	0	0	0	(84,000)	0
5557. Middlebrook Rd - Initial Design/Studies	42,000	0	0	(42,000)	0	0	0	(42,000)	0
5559. Muffett Street Overpass Investigations	500,000	0	0	(500,000)	0	0	(500,000)	0	0
5816. R2R Aberdeen Public School Graeme St Upg	240,000	0	0	(240,000)	0	0	(240,000)	0	0
Total	15,199,723	11,858,785	4,600,000	(15,199,723)	0	0	(5,695,548)	(3,301,907)	(6,202,268)
Transport Ancillaries									
0747. Bus Shelter Capital Works	20,000	20,000	20,000	(20,000)	0	0	(20,000)	0	0
0753. Town Revitalisation - Scone	8,727,000	8,694,457	0	(8,727,000)	0	0	(6,799,076)	0	(1,927,924)
0775. Regional Rd Guardrail Replacement	50,000	50,000	50,000	(50,000)	0	0	0	(50,000)	0
4079. Street Signs	12,500	12,500	12,500	(12,500)	0	0	0	(12,500)	0
5498. St Aubins St Town Square Green	100,000	1,900,000	0	(100,000)	0	0	0	0	(100,000)
Total	8,909,500	10,676,957	82,500	(8,909,500)	0	0	(6,819,076)	(62,500)	(2,027,924)
Total Transport & Communication	37,778,070	47,110,015	25,942,500	(37,778,070)	(92,000)	0	(22,320,858)	(4,283,629)	(11,081,583)
Total General Fund	43,085,772	51,247,468	29,032,088	(43,085,772)	(102,000)	0	(25,000,304)	(5,809,258)	(12,174,210)
Water Fund									
Water Supplies									
Merriwa/Cassilis Water									
2014. Mwa - Main Renewals/Replacements	333,000	370,000	62,750	(333,000)		0	0	0	(333,000)
2025. Mwa - Meter Replacements	9,000	9,278	9,547	(9,000)		0	0	(9,000)	0
4677. Mwa - Treatment Plant Minor Renewals	45,000	46,400	47,767	(45,000)		0	0	(45,000)	0
4678. Mwa/Cass - Minor Reservoir Repairs	30,000	30,920	31,807	(30,000)		0	0	(30,000)	0
4688. Mwa - Treatment Plant SCADA	23,100	0	0	(23,100)		0	0	(23,100)	0
5332. Mwa - Reservoir Cleaning & Inspections	0	0	11,000	0		0	0	0	0
5398. Mwa - New Mains/Main Extensions	85,866	30,000	30,000	(85,866)	0	0	0	0	(85,866)
Murrurundi Water									
2022. Scn/Mdi Pipeline	65,000	0	0	(65,000)	0	0	0	0	(65,000)
2026. Mdi - Meter Replacements	9,000	9,288	9,575	(9,000)	0	0	0	(9,000)	0
2071. Village Reticulation	600,000	0	0	(600,000)	0	0	(300,000)	0	(300,000)
4498. Reservoir repairs/replacement	8,000	8,000	0	(8,000)	0	0	0	(8,000)	0
5335. Mdi - Reservoir Cleaning & Inspections	0	0	26,000	0	0	0	0	0	0
5397. Mdi - Main Renewals/Replacements	150,000	150,860	153,777	(150,000)	0	0	0	0	(150,000)
5811. Mdi - Dam Safety Inspection	0	0	30,000	0	0	0	0	0	0

	2022/23 DPOP Budget	2023/24 Budget	2024/25 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
Water Fund		1	I		I.	I	1	I.	
Scone/Aberdeen Water									
1105. Scn/Abn - Minor Reservoir Repairs	20,000	20,625	21,240	(20,000)	0	0	0	(20,000)	0
2027. Scn/Abn - Meter Replacements	55,000	56,725	58,421	(55,000)	0	0	0	(55,000)	0
2028. UV & Fluoride Implementation	1,400,000	1,400,000	0	(1,400,000)	0	0	(1,050,000)	(350,000)	0
4181. Telemetry Upgrade	255,000	0	0	(255,000)	0	0	0	(255,000)	0
4219. Scn/Abn - Main Renewals/ Replacements	925,000	975,000	661,500	(925,000)	0	0	0	(34,151)	(890,849)
4672. Abn - Replace High Tower Tank & Platform	269,813	0	0	(269,813)	0	0	0	0	(269,813)
4687. Abn - Raw Water Pump Station Upgrade	347,250	0	0	(347,250)	0	0	0	0	(347,250)
4757. Scn Valve & Hydrant Replacement	20,500	21,175	21,866	(20,500)	0	0	0	(20,500)	0
4794. IWCM	237,496	0	0	(197,496)	0	0	(118,748)	(118,748)	0
4939. Scn/Abn - New Mains/Main Extensions	0	100,000	100,000	0	0	0	0	0	0
4941. Scn/Abn - Fluoridation	0	0	0	0	0	0	0	0	0
5330. Scn/Abn - Reservoir Cleaning & Inspect	41,000	0	42,000	(41,000)	0	0	0	(41,000)	0
5331. Scn/Abn - Drought Management Plan	70,000	0	0	(70,000)	0	0	0	(70,000)	0
5406. STM Rural Water Connections	24,000	0	0	(24,000)	0	0	0	(24,000)	0
5510. Scn- Moobi Rd Water Booster Pump Station	255,000	0	0	(255,000)	0	0	0	(255,000)	0
Total Water Supplies	5,278,025	3,228,271	1,317,249	(5,278,025)	0	0	(1,468,748)	(1,367,499)	(2,441,778)
Total Water Fund	5,278,025	3,228,271	1,317,249	(5,278,025)	0	0	(1,468,748)	(1,367,499)	(2,441,778)
Sewer Fund									
Sewerage Services									
Semenage Semmes									
Merriwa Sewerage									
Merriwa Sewerage 1162. Mwa -Sewer Relining	199,609	0	115,000	(199,609)	0	0	0	(199,609)	0
•	199,609 60,000	0 0	115,000	(199,609) (60,000)		0	0	(199,609) (60,000)	0
1162. Mwa -Sewer Relining			,		0				
1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement	60,000	0	0	(60,000)	0 0	0	0	(60,000)	0
1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals	60,000 268,197	0 45,000	0 47,500	(60,000) (268,197)	0 0	0	0	(60,000) (268,197)	0
1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements	60,000 268,197 50,000	0 45,000 51,550	0 47,500 53,058	(60,000) (268,197) (50,000)	0 0 0	0 0 0	0 0 0	(60,000) (268,197) (50,000)	0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 	60,000 268,197 50,000 60,000	0 45,000 51,550 0	0 47,500 53,058 0	(60,000) (268,197) (50,000) (60,000) (33,200)	0 0 0 0	0 0 0	0 0 0 (27,212)	(60,000) (268,197) (50,000) (32,788)	0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 	60,000 268,197 50,000 60,000 33,200	0 45,000 51,550 0 0	0 47,500 53,058 0 0	(60,000) (268,197) (50,000) (60,000) (33,200)	0 0 0 0	0 0 0 0 0	0 0 (27,212) 0	(60,000) (268,197) (50,000) (32,788) (33,200)	0 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds 	60,000 268,197 50,000 60,000 33,200	0 45,000 51,550 0 0	0 47,500 53,058 0 0	(60,000) (268,197) (50,000) (60,000) (33,200)	0 0 0 0 0	0 0 0 0 0	0 0 (27,212) 0	(60,000) (268,197) (50,000) (32,788) (33,200)	0 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrurundi Sewerage 	60,000 268,197 50,000 60,000 33,200 1,299,697	0 45,000 51,550 0 0 0	0 47,500 53,058 0 0 0	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697)	0 0 0 0 0 0	0 0 0 0 0 0	0 0 (27,212) 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0	0 0 0 0 (1,299,697)
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrurundi Sewerage 3017. Mdi - STP Renewals 	60,000 268,197 50,000 60,000 33,200 1,299,697 20,000	0 45,000 51,550 0 0 0 21,000	0 47,500 53,058 0 0 0 23,000	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000)	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 (27,212) 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000)	0 0 0 (1,299,697)
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 	60,000 268,197 50,000 60,000 33,200 1,299,697 20,000 50,000	0 45,000 51,550 0 0 0 21,000 51,575	0 47,500 53,058 0 0 0 23,000 53,129	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (50,000)	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 (27,212) 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000)	0 0 0 (1,299,697) 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrurundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 	60,000 268,197 50,000 60,000 33,200 1,299,697 20,000 50,000 10,000	0 45,000 51,550 0 0 0 21,000 51,575 10,300	0 47,500 53,058 0 0 0 23,000 53,129 10,583	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (50,000) (10,000)	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 (27,212) 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000) (10,000)	0 0 0 (1,299,697) 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrurundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining 	60,000 268,197 50,000 60,000 33,200 1,299,697 20,000 50,000 10,000	0 45,000 51,550 0 0 0 21,000 51,575 10,300	0 47,500 53,058 0 0 0 23,000 53,129 10,583	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (50,000) (10,000)	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 (27,212) 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000) (10,000)	0 0 0 (1,299,697) 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining Scone/Aberdeen Sewerage 	60,000 268,197 50,000 33,200 1,299,697 20,000 50,000 10,000	0 45,000 51,550 0 0 21,000 51,575 10,300 0	0 47,500 53,058 0 0 23,000 53,129 10,583 60,000	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (50,000) (10,000) (100,000)	0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	0 0 (27,212) 0 0 0 0 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000) (10,000) (100,000)	0 0 0 (1,299,697) 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrurundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining Scone/Aberdeen Sewerage 3016. Scn - STP Renewals 	60,000 268,197 50,000 33,200 1,299,697 20,000 50,000 10,000 100,000	0 45,000 51,550 0 0 0 21,000 51,575 10,300 0 51,575	0 47,500 53,058 0 0 0 23,000 53,129 10,583 60,000 53,129	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (50,000) (10,000) (100,000)			0 0 (27,212) 0 0 0 0 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000) (100,000) (100,000)	0 0 0 (1,299,697) 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrurundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining Scone/Aberdeen Sewerage 3016. Scn - STP Renewals 4400. Abn - STP Renewals 	60,000 268,197 50,000 33,200 1,299,697 20,000 50,000 10,000 50,000 50,000 25,000	0 45,000 51,550 0 0 0 21,000 51,575 10,300 0 51,575 25,800	0 47,500 53,058 0 0 23,000 53,129 10,583 60,000 53,129 26,600	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (50,000) (10,000) (100,000) (50,000) (25,000)			0 0 (27,212) 0 0 0 0 0 0 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000) (10,000) (100,000) (50,000) (50,000) (25,000)	0 0 0 (1,299,697) 0 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining Scone/Aberdeen Sewerage 3016. Scn - STP Renewals 4400. Abn - STP Renewals 4473. Scn/Abn - Sewer Relining 	60,000 268,197 50,000 33,200 1,299,697 20,000 50,000 10,000 50,000 50,000 25,000 513,589	0 45,000 51,550 0 0 0 21,000 51,575 10,300 0 51,575 25,800 0	0 47,500 53,058 0 0 0 23,000 53,129 10,583 60,000 53,129 26,600 230,000	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (50,000) (100,000) (100,000) (50,000) (25,000) (513,589)			0 0 (27,212) 0 0 0 0 0 0 0 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000) (100,000) (100,000) (50,000) (25,000) (513,589)	0 0 0 0 (1,299,697) 0 0 0 0 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrurundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining Scone/Aberdeen Sewerage 3016. Scn - STP Renewals 4400. Abn - STP Renewals 4470. Scn/Abn - Sewer Relining 4475. Scn - Manhole Replacements/Improvements 4476. Scn/Abn - Mains Renewals/Replacements 4480. Scn - Moobi Rd SPS Upgrade Pump Station 	60,000 268,197 50,000 33,200 1,299,697 20,000 50,000 10,000 100,000 50,000 25,000 513,589 125,000 180,000 20,000	0 45,000 51,550 0 0 21,000 51,575 10,300 0 51,575 25,800 0 0 185,675 0	0 47,500 53,058 0 0 23,000 53,129 10,583 60,000 53,129 26,600 230,000 28,000 191,311 0	(60,000) (268,197) (50,000) (33,200) (1,299,697) (20,000) (50,000) (100,000) (100,000) (50,000) (25,000) (25,000) (513,589) (125,000) (180,000) (20,000)			0 0 (27,212) 0 0 0 0 0 0 0 0 0 0 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000) (100,000) (100,000) (50,000) (513,589) (125,000) (180,000) (20,000)	0 0 0 (1,299,697) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrurundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining Scone/Aberdeen Sewerage 3016. Scn - STP Renewals 4400. Abn - STP Renewals 4473. Scn/Abn - Sewer Relining 4475. Scn - Manhole Replacements/Improvements 4476. Scn/Abn - Mains Renewals/Replacements 4480. Scn - Moobi Rd SPS Upgrade Pump Station 4794. IWCM 	60,000 268,197 50,000 33,200 1,299,697 20,000 50,000 10,000 100,000 50,000 25,000 513,589 125,000 180,000 20,000 227,496	0 45,000 51,550 0 0 0 21,000 51,575 10,300 0 51,575 25,800 0 0 185,675 0 0	0 47,500 53,058 0 0 23,000 53,129 10,583 60,000 53,129 26,600 230,000 230,000 28,000 191,311 0 0	(60,000) (268,197) (50,000) (33,200) (1,299,697) (20,000) (50,000) (100,000) (100,000) (50,000) (25,000) (513,589) (125,000) (180,000) (20,000) (197,496)			0 (27,212) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (10,000) (100,000) (100,000) (50,000) (25,000) (513,589) (125,000) (180,000) (20,000) (113,748)	0 0 0 (1,299,697) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrurundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining Scone/Aberdeen Sewerage 3016. Scn - STP Renewals 4400. Abn - STP Renewals 4473. Scn/Abn - Sewer Relining 4475. Scn - Manhole Replacements/Improvements 4476. Scn/Abn - Mains Renewals/Replacements 4476. Scn/Abn - Mains Renewals/Replacements 4476. Scn - Moobi Rd SPS Upgrade Pump Station 4794. IWCM 4858. Scn/Abn - SPS Renewals 	60,000 268,197 50,000 33,200 1,299,697 20,000 50,000 10,000 100,000 50,000 25,000 513,589 125,000 180,000 20,000 227,496 65,000	0 45,000 51,550 0 0 0 21,000 51,575 10,300 0 51,575 25,800 0 0 185,675 0 0 0 51,575	0 47,500 53,058 0 0 23,000 53,129 10,583 60,000 53,129 26,600 230,000 230,000 28,000 191,311 0 0 0 69,075	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (10,000) (10,000) (100,000) (100,000) (25,000) (513,589) (125,000) (180,000) (197,496) (65,000)			0 0 (27,212) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (10,000) (100,000) (100,000) (50,000) (25,000) (513,589) (125,000) (180,000) (20,000) (113,748) (65,000)	0 0 0 0 (1,299,697) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining Scone/Aberdeen Sewerage 3016. Scn - STP Renewals 4400. Abn - STP Renewals 4473. Scn/Abn - Sewer Relining 4475. Scn - Manhole Replacements/Improvements 4480. Scn - Moobi Rd SPS Upgrade Pump Station 4794. IWCM 4858. Scn/Abn - SPS Renewals 5232. Telemetry Upgrade Scone Airport SPS7 	60,000 268,197 50,000 33,200 1,299,697 20,000 50,000 10,000 100,000 50,000 25,000 513,589 125,000 180,000 227,496 65,000 180,000	0 45,000 51,550 0 0 21,000 51,575 10,300 0 51,575 25,800 0 0 185,675 0 0 0 67,050	0 47,500 53,058 0 0 23,000 53,129 10,583 60,000 53,129 26,600 230,000 28,000 191,311 0 0 69,075 0	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (10,000) (10,000) (100,000) (50,000) (25,000) (513,589) (125,000) (180,000) (197,496) (65,000) (180,000)			0 0 (27,212) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000) (10,000) (100,000) (50,000) (25,000) (513,589) (125,000) (180,000) (113,748) (65,000) (180,000)	0 0 0 0 0 (1,299,697) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrurundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining Scone/Aberdeen Sewerage 3016. Scn - STP Renewals 4400. Abn - STP Renewals 4473. Scn/Abn - Sewer Relining 4475. Scn - Manhole Replacements/Improvements 4476. Scn/Abn - Mains Renewals/Replacements 4476. Scn/Abn - Mains Renewals/Replacements 4476. Scn - Moobi Rd SPS Upgrade Pump Station 4794. IWCM 4858. Scn/Abn - SPS Renewals 	60,000 268,197 50,000 33,200 1,299,697 20,000 50,000 10,000 100,000 50,000 25,000 513,589 125,000 180,000 20,000 227,496 65,000	0 45,000 51,550 0 0 0 21,000 51,575 10,300 0 51,575 25,800 0 0 185,675 0 0 0 51,575	0 47,500 53,058 0 0 23,000 53,129 10,583 60,000 53,129 26,600 230,000 28,000 191,311 0 0 69,075 0	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (10,000) (10,000) (100,000) (100,000) (25,000) (513,589) (125,000) (180,000) (197,496) (65,000)			0 0 (27,212) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000) (10,000) (100,000) (50,000) (25,000) (513,589) (125,000) (180,000) (113,748) (65,000) (180,000)	0 0 0 0 (1,299,697) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
 1162. Mwa -Sewer Relining 4465. Mwa - Manhole replace/improvement 4466. Mwa - STP Renewals 4468. Mwa - Main Renewals/Replacements 4572. Cassilis Sewer Scheme 5328. Mwa - Recycled Water Scheme 5379. Mwa - STP Cleaning Polishing Ponds Murrundi Sewerage 3017. Mdi - STP Renewals 4423. Mdi - Main Renewals/Replacement 4469. Mdi - Manhole Renewals & Replacements 4536. Mdi - Sewer Relining Scone/Aberdeen Sewerage 3016. Scn - STP Renewals 4400. Abn - STP Renewals 4473. Scn/Abn - Sewer Relining 4475. Scn - Manhole Replacements/Improvements 4480. Scn - Moobi Rd SPS Upgrade Pump Station 4794. IWCM 4858. Scn/Abn - SPS Renewals 5232. Telemetry Upgrade Scone Airport SPS7 	60,000 268,197 50,000 33,200 1,299,697 20,000 50,000 10,000 100,000 50,000 25,000 513,589 125,000 180,000 227,496 65,000 180,000	0 45,000 51,550 0 0 21,000 51,575 10,300 0 51,575 25,800 0 0 185,675 0 0 0 67,050	0 47,500 53,058 0 0 23,000 53,129 10,583 60,000 230,000 230,000 230,000 230,000 191,311 0 0 69,075 0 1,029,074	(60,000) (268,197) (50,000) (60,000) (33,200) (1,299,697) (20,000) (10,000) (10,000) (100,000) (50,000) (25,000) (513,589) (125,000) (180,000) (197,496) (65,000) (180,000)			0 0 (27,212) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(60,000) (268,197) (50,000) (32,788) (33,200) 0 (20,000) (50,000) (10,000) (100,000) (50,000) (513,589) (125,000) (180,000) (20,000) (113,748) (65,000) (180,000) (2,096,131)	0 0 0 0 0 1,299,697) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

Restricted Assets Report Forecast 2023				
	2022 Revised Budget as at 31/3/22	Dpop Tfrs To	Dpop Tfrs From	Projected Balance 30/6/22
External Restrictions	5 1/ 5/22	10	TION	30/0/22
Developer Contributions				
Recreation And Culture				
19015.8510.6304 Open Space (Mdi)	1,965	0	0	1,965
19015.8510.6305 S94a Contributions	414,877	180,000	(157,500)	437,377
19015.8510.6306 Rec & Community Facilities (Mwa)	1,294	0	0	1,294
19015.8510.6307 Open Space (Mwa)	6,219	0	0	6,219
19015.8510.6308 Rec & Community Facilities (Scn)	12,850	1,000	0	13,850
19015.8510.6585 S94 Rec & Open Space Facilities	17,308	5,000	0	22,308
19015.8510.6586 S94 Community & Cultural Facilities	7,119	1,000	0	8,119
19015.8510.6587 S94 Plan & Management	100	100	0	200
Transport And Communication				
19015.8510.6311 Carparking, Scn	5,054	0	0	5,054
19015.8510.6313 Cycleways, Scn	47,576	0	0	47,576
19015.8510.6315 Paradise Lane, Mdi	6,025	0	0	6,025
19015.8510.6316 Cressfield Rd Construction	1,808	0	0	1,808
19015.8510.6317 Rossgole Rd Constructions	3,956	0	0	3,956
19015.8510.6318 Yarrandi Rd Construction	4,687	0	0	4,687
19015.8510.6454 Mr62 Bunnan Road - Renewal	234,297	0	0	234,297
19015.8510.6468 Banool Rd Construction	4,901	0	0	4,901
19015.8510.6481 Moobi Road Construction	1,706	0	0	1,706
19015.8510.6589 S94 Transport Infrastructure	11,583	0	0	11,583
Water Fund				,
29016.8510.6320 S64 - Abn/Scn Water	1,329,686	100,000	0	1,429,686
29016.8510.6321 S64 - Mwa Water	93,564	0	0	93,564
29016.8510.6322 S64 - Mdi Water	148,105	0	0	148,105
Sewer Fund				
39016.8510.6323 S64 - Abn/Scn Sewer	2,381,816	0	0	2,381,816
39016.8510.6324 S64 - Mdi Sewer	41,025	0	0	41,025
39016.8510.6325 S64 - Mwa Sewer	73,563	0	0	73,563
Total Developer Contributions	4,851,084	287,100	(157,500)	4,980,684
Unexpended Grants				
Community Services and Education				
19015.8511.6470 Mental Health	4,500	0	(4,500)	0
19015.8511.6535 Local Domestic Violence	4,000	0	(4,000)	0
19015.8511.6564 Crime Prevention	10,000	0	(10,000)	0
19015.8511.6623 Social Protection	1,600	0	(1,600)	0
19015.8511.6637 Regional Youth Participation	1,100	0	0	1,100
Waste Management				
19015.8511.6571 Better Waste and Recycling	24,743	0	0	24,743
19015.8511.6336 Waste Facility Upgrades	150,000	0	0	150,000
19015.8511.6542 Weighbridges	880	0	0	880
Emergency Services				
		-		-

19015.8511.6542 Weighbridges	880	0	0	880
Emergency Services				
19015.8511.6493 Emergency Services	300,000	0	(300,000)	0
Recreation and Culture				
19015.8511.6341 Merriwa Showground Upgrade	68,482	0	(68,482)	0
19015.8511.6505 Library Local Priorities	28,404	0	0	28,404
19015.8511.6528 Cycling Events	40,000	0	(40,000)	0
19015.8511.6550 Library Revitalisation	500,000	0	(250,000)	250,000
19015.8511.6641 Casp - Cassillian Player Workshop	1,500	0	0	1,500

	2022 Revised Budget as at 31/3/22	Dpop Tfrs To	Dpop Tfrs From	Projected Balance 30/6/22
External Restrictions	31/3/22	10	FIOIII	30/0/22
19015.8511.6642 Casp - Ukele Intro & Master Class	1,500	0	0	1,500
19015.8511.6663 Resourses For Regions	403,783	0	0	403,783
Transport And Communication				
19015.8511.6455 Scone Cbd Revitalisation	1,462,072	0	(1,462,072)	0
19015.8511.6492 Moonan Brook Road	3,237,268	0	(3,237,268)	0
19015.8511.6616 St Aubins St Town Square	1,300,000	0	(100,000)	1,200,000
19015.8511.6653 Civl Aviaton Safety Athority	4,545	0	0	4,545
19015.8511.6660 Fixing Country Bridges	300,083	0	(300,083)	0
19016.8523.6525 Barrington Forest Road Stage 1	3,141,000	0	(2,389,678)	751,322
19016.8523.6540 Barrington Forest Road Stage 2	1,855,964	0	(1,275,000)	580,964
Total Unexpended Grants	12,861,424	0	(9,162,600)	3,698,824
Other External Restrictions				
19015.8512.6348 Woolworths Blisters - Kelly St, Scn	6,261	0	0	6,261
19015.8512.6349 Domestic Waste Management	146,049	0	(85,045)	61,004
19015.8512.6350 Bonds & Deposits	16,993	0	0	16,993
49016.8512.6351 Residents Bonds, Gummun Place Hostel	818,225	0	0	818,225
Total Other External Restrictions	987,528	0	(85,045)	902,483
Other Contributions				
19015.8513.6352 Boomerang Youth Group, Scn	1,981	0	0	1,981
19015.8513.6357 Scone Garden Ramble Gardeners	4,664	0	0	4,664
Community Services And Education	7,007	0	0	4,004
19015.8513.6537 Fdc Fundraising	1,800	0	0	1,800
19015.8513.6560 Kia Ora Music Camp	61,353	0	(2,990)	58,363
Economic Affairs	,	-	(_,)	,
19015.8513.6360 Upper Hunter Valley Museum Of Rural Life Committee	126	0	0	126
19015.8513.6469 Merriwa Business Signage	431	0	0	431
Total Contributions	70,355	0	(2,990)	67,365
Balance Of Water & Sewer Funds				
Water Fund				
29016.8524.6482 Balance Water Fund	8,304,239	0	(3,258,045)	5,046,194
Total Water Fund	8,304,239		(3,258,045)	5,046,194
Sewer Fund				
39016.8525.6485 Balance Sewer Fund				
	8,573,428	0	(2,499,228)	6,074,200

	2022 Revised Budget as at 31/3/22	Dpop Tfrs To	Dpop Tfrs From	Projected Balance 30/6/22
Total External Restrictions	35,648,058	287,100	(15,165,408)	20,769,750
Internal Restrictions				
Administration				
General				
19016.8514.6372 Office Equipment	9,441	0	0	9,441
19016.8514.6373 Council Admin Buildings	220,413	0	(10,000)	210,413
19016.8514.6376 Community Watch	401	0	0	401
19016.8514.6377 Prov For Employee Leave Entitlements	2,020,000	50,000	0	2,070,000
19016.8514.6378 Information Systems	60,685	0	(57,000)	3,685
19016.8514.6627 Renewable Projects	131,116	40,435	0	171,551
Fleet And Depot Management				
19016.8514.6383 Fleet Replacement	1,603,090	0	(131,592)	1,471,498
Technical Support Services				
19016.8514.6547 Key Audit	594	0	0	594
Total Administration	4,055,740	90,435	(198,592)	3,947,583
Community Services & Education				
Aged Care				
19016.8515.6391 Ilus Liverpool Lodge, Mdi	157,606	5,484	0	153,090
19016.8515.6392 Ilus Merriwa	74,052	5,484	0	79,536
49016.8515.6393 Working Funds, Gummun Place, Mwa	(613,422)	0	(52,473)	(665,895)
49016.8515.6358 Hostel Auxilliary Funds	26,627	0	0	26,627
Child Care				
19016.8515.6394 Family Day Care	68,003	0	(14,631)	53,372
19016.8515.6395 Uh Early Learning Centre (Elc)	216,852	0	(124,882)	91,270
19016.8515.6489 Out Of School Hours	156,843	0	0	156,843
Community Services				
19016.8515.6628 International Women' S Day	3,091	0	0	3,091
19016.8515.6630 Diability Action Plan	10,000	0	(10,000)	0
19016.8515.6665 Social Housing Study	7,500	0	(7,500)	0
Total Community Services & Education	106,452	10,968	(219,486)	(102,066)
Economic Affairs				
Economic Promotion				
19016.8516.6519 Mdi Frontier Festival	4,304	0	0	4,304
Real Estate Development				
19016.8516.6400 Medical Centre, Mwa	(47,292)	0	0	(47,292)
19016.8516.6401 Medical Centre, Scn	8,928	0	0	8,928
19016.8516.6644 Campbells Corner Loan	186,433	0	0	186,433
19016.8516.6651 Merriwa Shops	4,055	0	0	4,055
19016.8516.6467 Property Disposal	38,990	0	0	38,990
19016.8516.6521 Land Developments	(257,322)	569,000	0	311,678
Residential Properties				
19016.8516.6402 Bottlebrush Place Units	79,693	0	0	79,693

	2022 Revised Budget as at 31/3/22	Dpop Tfrs To	Dpop Tfrs From	Projected Balance 30/6/22
Internal Restrictions	01,0,22	10		00,0,22
19016.8516.6403 Other Council Residences 19016.8516.6404 Former Yha Building, Segenhoe	17,887 32,597	0 0	0 0	17,887 32,597
Tourism & Area Promotion 19016.8516.6406 Festival Of The Fleeces Other	25,968	0	0	25,968
19016.8516.6408 Saleyards 19016.8516.6557 Former Mwa Assets	<mark>(2,485,974)</mark> 334,869	0 0	(461,620) (60,000)	<mark>(2,947,594)</mark> 274,869
Total Economic Affairs	(2,004,572)	569,000	(521,620)	(1,957,192)
Environment				
Environment				
19016.8519.6412 Other Waste	134,814	0	(78,502)	56,312
Stormwater Management 19016.8519.6475 Stormwater C/O Project	160,000	0	(150,000)	10,000
Total Environment	294,814	0	(228,502)	66,312
General Purpose Revenue				
Rates, Grants & Interest				
19016.8517.6409 Financial Assistance Grants Prepaid 19016.8517.6657 Special Proj Cost Save	4,383,077 494,184	2,793,846 0	(4,383,077) (205,112)	2,793,846 289,072
Total General Purpose Revenues	4,877,261	2,793,846	(4,588,189)	3,082,918
Governance				
Council Services 19016.8518.6410 Council Elections	0	40,000	0	40,000
Total Governance	0	40,000	0	40,000
Housing & Community Amenities				
Town Planning				004
19016.8519.6416 Floodplain Mgt 19016.8519.6491 Town Planning	834 3,258	0	0	834 3,258
Cemetery 19016.8519.6420 Cemetery Works	22,645	0	0	22,645
Total Housing & Community Amenities	26,737	0	0	26,737
Mining, Manufacturing & Construction				
Quarries 19016.8520.6422 Gravel Pit Rehabilitation	(60,782)	0	(52,689)	(113,471)
Total Mining, Manufacturing & Construction	(60,782)	0	(52,689)	(113,471)

	2022 Revised Budget as at 31/3/22	Dpop Tfrs To	Dpop Tfrs From	Projected Balance 30/6/22
Internal Restrictions				
Recreation & Culture				
Parks & Gardens				
19016.8522.6476 Parks & Gardens	83,000	0	(51,500)	21,500
Sporting Grounds				
19016.8522.6429 Bill Rose Sports Complex Amenities	16,706	0	0	16,706
19016.8522.6463 Indoor Sports Centre Feasibility	10,000	0	0	10,000
19016.8522.6510 White Park Development	28,145	0	(28,145)	0
Swimming Pools				
19016.8522.6464 Pools C/O Works	12,137	0	0	12,137
Other Sports And Rec				
19016.8522.6431 Children's Sports Promotions	11,661	69,520	(69,520)	11,661
Cultural Activities				
19016.8522.6432 Uhsc Public Arts Projects	22,000	0	0	22,000
19016.8522.6548 Museum Works	11,103	0	0	11,103
Public Halls & Community Buildings			_	
19016.8522.6434 Public Halls	17,768	0	0	17,768
19016.8522.6438 Pre School, Scn	7,000	0	0	7,000
19016.8522.6467 Property Disposal	660,000	0	(250,000)	410,000
Total Recreation And Culture	879,520	69,520	(409,165)	539,875
Transport & Communication				
Aerodromes				
19016.8523.6439 Airport, Scn	(372,883)	0	(580,000)	(952,883)
Footpaths & Cycleways				
19016.8523.6514 Footpaths, Scn	12,500	0	0	12,500
19016.8523.6566 Pages River Walk	10,000	0	0	10,000
Transport Ancillaries				
19016.8523.6444 Street Lighting	40,000	0	(40,000)	0
19016.8523.6449 Mwa Town Revitalisation	101,746	0	0	101,746
19016.8523.6455 Scn Town Revitalisation	507,576	0	(465,852)	41,724
19016.8523.6541 Abn Town Revitalisation	19,302	0	0	19,302
19016.8523.6584 Mdi Town Revitalisation	69,649	0	0	69,649
Roads & Bridges				
19016.8523.6445 Special Projects	31,047	2,303,750	(2,250,000)	84,797
19015.8511.6604 Mr358 Willow Tree Rd	1,847,675	0	(900,000)	947,675
19016.8523.6447 Bridge Reserve	1,069,048	0	(862,693)	206,355
19016.8523.6492 Roadworks Not Completed	460,000	0	(57,000)	460,000
19016.8523.6615 Reseal Program	1,334,122	0	(1,220,068)	114,054
Total Transport & Communication	5,129,782	2,303,750	(6,318,613)	1,114,919
Total Internal Restrictions	13,304,952	5,877,519	(12,536,856)	6,645,616
Total Restrictions	48,953,010	6 164 619	(27,702,264)	27,415,366

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