



Delivery Program

2022 - 2025

Operational Plan

2023 - 2024



Acknowledgment of Country

**Ngayan marrungku paran
wiyen Wanaruah, mirumalikan
para ani parraykupa, ngatan
ngayan marrung wiyen
Ngarrakay paranpa yurakaykal
ngatan pangaykal.**

**We acknowledge the Wanaruah
people, traditional keepers
of this land, and we pay our
respects to their Elders, past
and present.**

Translation by
Aunty Sharon Edgar-Jones

Access, Equity and Inclusion Statement

The Upper Hunter Shire community and Upper Hunter Shire Council are committed to welcoming all people who choose to live, work or visit our region.

We welcome and celebrate diversity and believe it fosters growth. Community connections are integral to everything we do.

We commit to build a sense of place and belonging in our community. We will work collaboratively with the whole of the community to achieve the collective vision for the future.

We will acknowledge and address inequity, work to reduce and remove barriers and champion belonging in our community.

We understand inclusion and participation are key to building a strong community. Access and inclusion make communities liveable for everyone.

We are committed to preserving the dignity of all people and to ensure services, facilities and public spaces are openly inviting and fully accessible.

Sustainability Statement

The Upper Hunter Shire community and Upper Hunter Shire Council are committed to improving sustainability outcomes in our region.

We will work with and alongside the community towards implementing the best practices around sustainability and celebrating the outcomes.

We value open spaces and creating opportunities for community to connect and enjoy the very best of the Upper Hunter Shire.

As well as setting targets to reduce emissions, we are acting to achieve our environmental goals and ensure the Shire remains a wonderful place to live, work and play.

Contents

Mayor and General Manager Message	1
About the Upper Hunter	2
Councillors	3
Corporate Values and Structure	4
IP&R Framework	5
Measuring Progress	6
Climate Change	7
Community Vision	8
Community Priorities	9
Strategic Objectives	10
Ongoing Major Projects	12
Service Summaries and Activity Budgets	14
Budget Overview	15
Administration Budget Summary	21
Community Services and Education	54
Economic Affairs	70
Environment	86
General Purpose Revenues	95
Governance	98
Health	101
Housing and Community Amenities	104
Mining, Manufacturing and Construction	116
Public Order and Safety	121
Recreation and Culture	130
Transport and Communication	151
Sewerage Services	170
Water Supplies	174
Income Statement Forecast	178
Capital Works	180
Restricted Assets	189
Revenue Policy	Appendix 1
Fees and Charges	Appendix 2

Mayor and General Manager Message

As the Mayor of the Upper Hunter Shire, it is my privilege to present to you our latest Delivery Program and Operational Plan. These documents serve as a vital framework and guide for all significant Council activities, demonstrating our commitment to delivering on the priorities and strategic directions outlined in the Community Strategic Plan.

We understand that our community has diverse expectations and priorities, and it is our responsibility to manage these carefully according to the greatest needs and availability of resources. I am immensely proud of the progress our Council has made, continuously working together to achieve the best possible outcomes for our residents.

In the coming financial year, our Council is focused on long-term infrastructure projects, with an estimated \$66 million allocated for our Capital Works program. Among the many significant projects planned are the Scone CBD revitalisation, our ongoing bridge replacement, vital road upgrades, and waste facility improvements. These initiatives will help to enhance the quality of life and foster economic development within the Upper Hunter Shire.

Our Operational Plan maintains fiscal sustainability, with a balanced budget that enables us to meet the service expectations of our community while ensuring responsible management of resources. This approach demonstrates our unwavering commitment to the Upper Hunter Shire's long-term success.

We recognise the importance of collaboration, and I wish to express my gratitude to all the government and non-government organizations and stakeholders who contribute to making the Upper Hunter Shire an

outstanding place to live, work, and enjoy. Together, we are creating a vibrant and prosperous community for current and future generations.

I encourage everyone to get involved, learn more about our Delivery Program and Operational Plan, and understand how these plans have been designed to deliver sustainable and consistent benefits for our community. Your engagement and support are essential in helping us shape the future of the Upper Hunter Shire.



Cr Maurice Collison
Mayor

As the General Manager of Upper Hunter Shire Council, I am both excited and proud to introduce our Delivery Program and Operational Plan for 2023/24 period. This plan represents a significant commitment to our community and reflects our ongoing efforts to enhance the quality of life for our residents and visitors.

In recent times, our region has faced the challenge of recovering from devastating floods. I am pleased to report that we are making excellent progress in repairing the damage and rebuilding our infrastructure. With a focus on resilience and sustainability, we are working diligently to ensure that our community emerges stronger and more prepared for future challenges.

One of the most significant milestones in our recovery is the commencement of action on the MR358 project. This vital infrastructure development not only improves our transportation network but also opens up new economic opportunities for our community. It is indeed heartening to see this long-

awaited project finally come to fruition.

This year's budget for the Upper Hunter Shire Council is the largest in many years, with a planned expenditure of \$124 million for the next year. This substantial investment in our community will facilitate essential projects such as the Scone CBD revitalisation and the continued development of MR358, along with other key pieces of vital infrastructure.

Our commitment to delivering exceptional community assets is evident in the support we have received from the government through the betterment fund. This financial assistance allows us to improve existing assets and extend their lifespan, ensuring that we can provide better services to our community members for years to come.

Together, we are working to create a vibrant and thriving Upper Hunter Shire, with improved infrastructure, enhanced community spaces, and a strong local economy. I am confident that the initiatives outlined in our Delivery Program and Operational Plan will help us achieve these ambitious goals.



Greg McDonald
General Manager

About the Upper Hunter Shire

Upper Hunter Shire is located in the Hunter region of New South Wales, about 250 kilometres north of Sydney. It is bounded by Liverpool Plains Shire and the Tamworth Regional Council area in the north, Gloucester and Dungog Shires in the east, the Singleton Council area and Muswellbrook Shire in the south and the Mid-Western Regional Council area and Warrumbungle Shire in the west.

The Upper Hunter Shire is a predominantly rural area and encompasses a total land area of about 8000 square kilometres, of which a large proportion is national park and nature reserves. Most of the rural area is used for grazing, dairy farming, horse studs and general farming.

The main township is Scone, with smaller townships at Aberdeen, Merriwa and Murrurundi.

The Shire is a major cattle, crop, goat, pig, poultry and sheep producer, has an increasing number of vineyards, an abattoir which supplies the Australian and overseas markets, and the best and friendliest rural community within easy travelling distance from Sydney and Newcastle.

▲	Land Area	8,100km ²
🌲	National Parks	686km ²
👤	Population	14,350
👛	Labour Force	5260 jobs
🏠	Annual Economic Output	\$1.733 billion



Councillors



Cr Maurice Collison
Mayor



Cr James Burns
Deputy Mayor



Cr Allison McPhee



Cr Lee Watts



Cr Ron Campbell



Cr Belinda McKenzie
Commenced 2022



Cr Elizabeth Flaherty



Cr Adam Williamson









Cr Tayah Clout

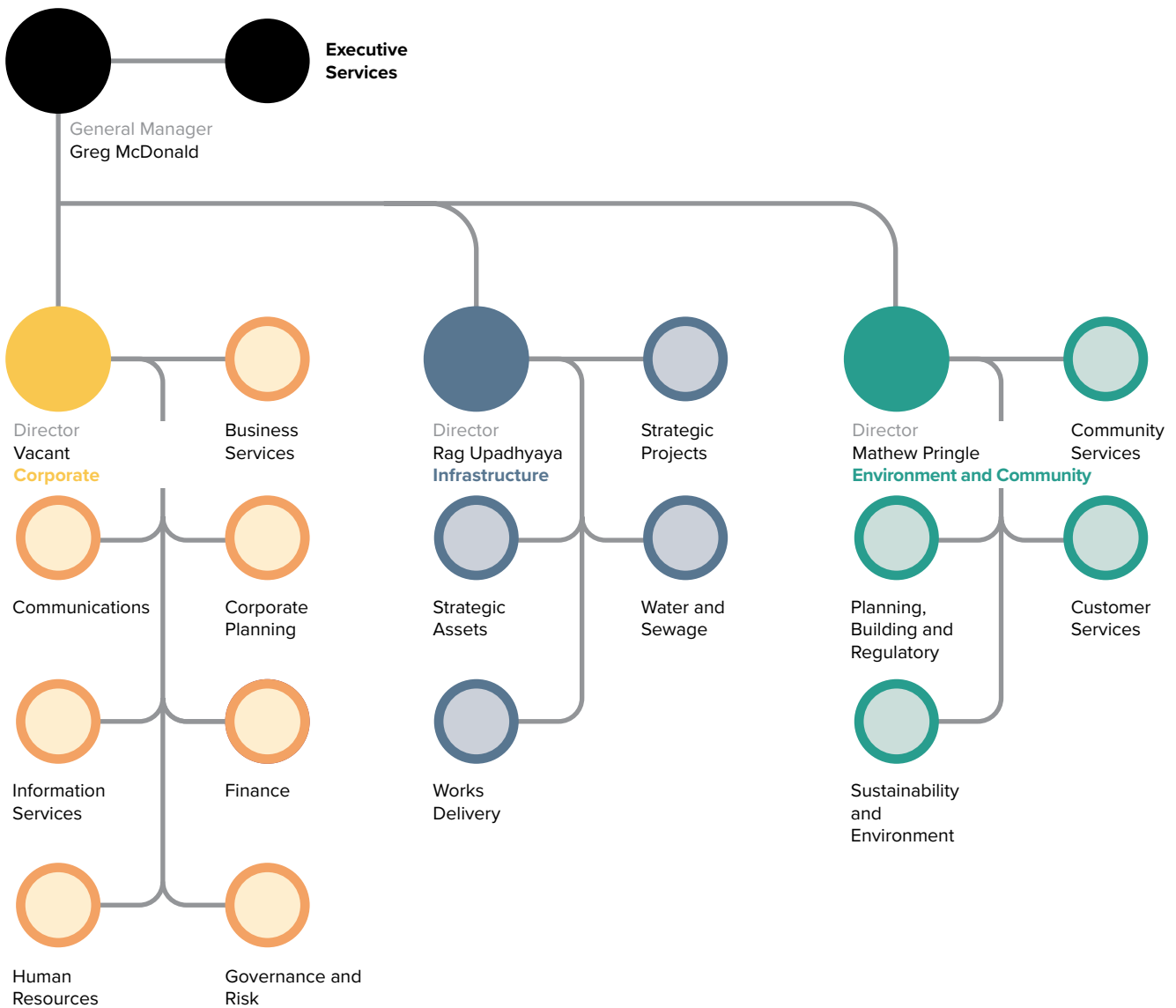
Upper Hunter Shire Council consists of nine Councillors who have been elected by the Shire to represent the community for the next three years.

Corporate Values and Structure

Values

-  Mutual respect for people and cultures.
-  Ensure staff and community safety.
-  Efficient, effective and reliable service.
-  Honest, open and accountable.
-  Deliver on our commitments.
-  Improved Environmental Responsibility.

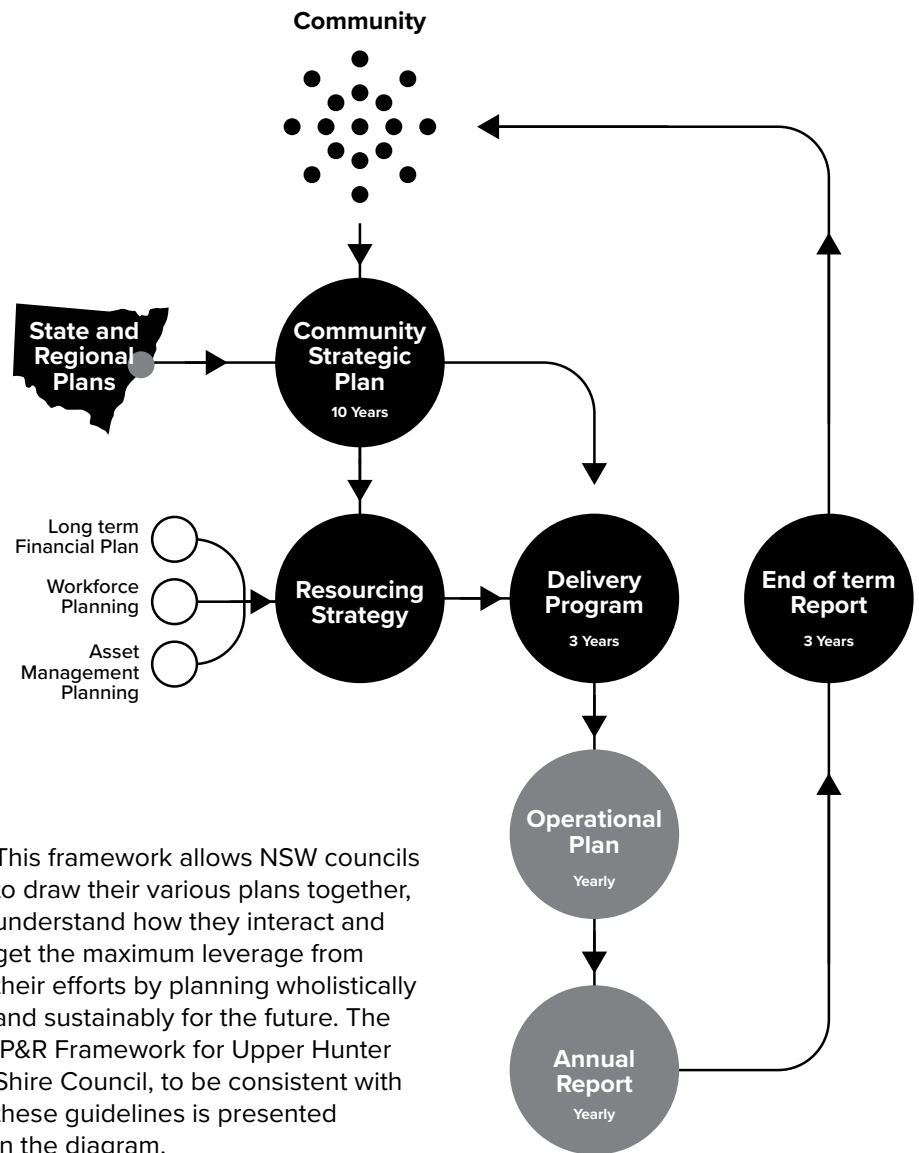
Structure



Integrated Planning and Reporting Framework

Local Governments in NSW are required to undertake their planning and reporting activities in accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2005. In 2009, the Local Government Act was amended to create an Integrated Planning and Reporting (IP&R) requirement. A greater emphasis is placed on longer term planning with key elements including a Community Strategic Plan setting out the strategic directions (minimum of 10 years), Delivery Program outlining how Council will deliver on these directions (4-year period) and an annual Operational Plan. As at June 30, 2012, NSW councils are required to be working within the IP&R Framework.

The Office of Local Government provides guidelines and information to assist councils in meeting their requirements. The IP&R framework recognises that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for education and employment, and reliable infrastructure. The difference lies in how each Community responds to these needs. It also recognises that council plans and policies should not exist in isolation – that they are interconnected.



This framework allows NSW councils to draw their various plans together, understand how they interact and get the maximum leverage from their efforts by planning wholistically and sustainably for the future. The IP&R Framework for Upper Hunter Shire Council, to be consistent with these guidelines is presented in the diagram.

Measuring Progress

Community Strategic Plan

Upper Hunter 2032 is not a Council plan. There are many components and stakeholders, such as government departments, agencies and individuals who will help to deliver Upper Hunter 2032. The plan distills the community's aspirations and guides the decision making of Council.

Delivery Program

The Delivery Program turns the aspirations outlined in Upper Hunter 2032 into actionable outcomes for the current 3 year electoral period. It provides a roadmap to Council's project and service delivery.

Operational Plan

The first year of the Delivery Program is called the Operational Plan. The Operational Plan is developed annually throughout the budget process to ensure we have the resources and capacity to continue to implement Council services and projects responsibly. When you have a look at our Operational Plan you'll see what's happening in 2023-24, including ongoing Council services, long term planning for sustainable growth, community development and exciting infrastructure projects. Importantly, you'll see how the work we have planned links back to what you told us you wanted for the future in Upper Hunter 2032.



Climate Change



Upper Hunter Shire Council's adoption of its Sustainability Policy and subsequent target of becoming carbon neutral by 2030 reflect the significance it places on the impacts of sustainability. Council continues on its journey to reduce its environmental footprint. Key steps taken in 2021 include Council adopting:

- Climate Change Strategy and Action Plan
- 2021-2031 Waste Strategy

Both of these strategies contain a range of actions which support Councils environmental goals as well as supporting the broader community to improve the regions environmental performance. Activities recently completed or underway include:

- Entering into a Power Purchase Agreement whereby electricity supplied to Councils large sites and street lighting is sourced from renewable energy projects
- Upgrading street lighting to LEDs to reduce electricity consumption
- Introducing a kerbside food and garden organics collection service to reduce landfilling

- Undertaking a climate change risk assessment
 - Developing an Emissions Reduction Masterplan
- The Upper Hunter is increasingly being identified as a potential location for renewable energy projects. Such endeavours will not only help national efforts to increase renewable energy supply, but also represent opportunities for local employment and business.

 Council Carpark Solar Panels

Community Vision

A quality rural lifestyle in a vibrant, caring and sustainable community.



The Community Vision reflects what matters most to the people of the Upper Hunter. The vision was developed through consultation with community members.

Strong partnerships with community members, groups, local businesses and State and Federal Government will be essential to successfully achieving the vision.

Community Priorities

Upper Hunter 2032 is the Community Strategic Plan for the Upper Hunter LGA. It defines the community’s vision and is our roadmap for the future. It brings together extensive community feedback to set key directions and priorities.

Developing the Community Strategic Plan for the Upper Hunter has been a unique opportunity to understand the aspirations and concerns of the community. Upper Hunter 2032 aims to enhance the day-to-day lives and opportunities of the community through effective decision-making,

planning and service delivery across all areas. The product of an extensive community consultation process, Upper Hunter 2032 has been built around five community priorities that reflect the needs and values of the people who live in our region.



These priorities will underpin our future work. The Council and the Community will be able to clearly see how we are working to achieve each of the Community’s priorities as each with link to a key focus area, goals and strategic directions.

Connected Community

Developing and deepening connections of people to each other and their community.

Protected Environment

Ensuring the ongoing protection of our environment and natural resources.

Thriving Economy

Strengthening our vibrant industries and economy while seizing emerging opportunities.

Quality Infrastructure

Maintaining and developing our infrastructure network to meet the ongoing needs of our population.

Responsible Governance

Providing efficient and responsible governance in order to effectively serve the community.

 Cameron Bridge construction

Strategic Objectives

Upper Hunter 2032 sets a series of strategic objectives which drive the decision making at Council. The Delivery Program and Operational Plan translates these aspirations into actions; setting Council's agenda over the next three years.

A connected Community Strategic Objectives

- 1.1** Advocate for and increase the availability and affordability of health services.
- 1.2** Work collaboratively to address social disadvantage.
- 1.3** Increase promotion of healthy lifestyle.
- 1.4** Enhance partnerships to maintain a safe community.
- 1.5** Advocate for, support and provide services and facilities for the community.
- 1.6** Provide and support a range of community events, festivals and celebrations.
- 1.7** Acknowledge and respect our Aboriginal culture, heritage and people.

Protected Environment Strategic Objectives

- 2.1** Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.
- 2.2** Encourage and support community participation to care for our environment.
- 2.3** Ensure all actions, decisions and policy response to natural hazards and climate change remain current.
- 2.4** Implement and regularly review Strategic Land Use Plans, Environmental Planning Instruments and Development Controls, which reflect the needs and expectations of the broad Community.
- 2.5** Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly', responsive and environmentally responsible.
- 2.6** Plan, facilitate and provide for a changing population for current and future generations.

- 2.7** Provide efficient and effective waste and recycling services and support improved waste minimisation and recycling practices.
- 2.8** Implement policies to ensure the protection of strategic agricultural lands, equine critical industry clusters, natural resources and heritage.

Thriving Economy Strategic Objectives

- 3.1** Broaden and promote the range of business and industry sectors.
- 3.2** Encourage retail and commercial business to increase local employment opportunities.
- 3.3** Provide attractive and functional town centres and support revitalisation of the towns and villages including investment in built heritage and improvement of existing buildings.
- 3.4** Provide diversity in tourist attractions and experiences.
- 3.5** Promote the Upper Hunter's unique brand identity.

3.6

Facilitate and support increased and innovative tourism and marketing opportunities.

Quality Infrastructure Strategic Objectives

4.1

Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

4.2

Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.

4.3

Provide safe and reliable water and sewerage services to meet the demands of current and future generations.

4.4

Upgrade and maintain the road network and bridges.

4.5

Advocate and improve access to communication services.

Responsible Governance Strategic Objectives

5.1

Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, community engagement, action and response.

5.2

Council is focused on innovation and continuous improvement to ensure a high quality of service which is aligned with business needs and community priorities.

5.3

Effective financial and asset management to ensure council's long-term sustainability.

5.4

Open and effective communication methods and technology are utilised to share information about Council plans, intentions, actions and progress.

5.5

Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.

5.6

Develop and maintain effective reporting systems that enable Council to measure and report on performance.

5.7

Effective management of risk underpins all Council decisions, service delivery and behaviours.

5.8

Develop leadership skills and build networks through a range of formal and informal opportunities.

5.9

Ensure Council is a great place to work by supporting Council employees in maximising their contribution.

5.10

Encourage and build strong partnerships between the Community, business and all levels of government to support implementation of the CSP 2032 and to deliver the Community priorities.

5.11

To participate and encourage regional coordination and planning between Councils and other organisations.

5.12

Provide timely and effective advocacy and leadership on key community issues and priorities.

Ongoing Major Projects



Barrington Forest Road

Improvement project for safety and drainage issues along road. Stage 1 includes initial seal and widening of 6.4km roadway from Moonan Brook Road intersection with a further 2.5km extension in Stage 2.

Moonan Brook Road

Initial seal and widening of 3.6km roadway from the intersection along Hunter Road, designed to improve safety and drainage.

Hunter Road (Naracote to Genmore)

Initial seal and widening of 4.4km of roadway along Hunter Road designed to improve safety and drainage.

Scone CBD Revitalisation

The Scone CBD Revitalisation Project is a major initiative by Upper Hunter Shire Council aimed at transforming the heart of Scone, providing a safer, more accessible, and vibrant town center. With a focus on enhancing the streetscape, improving pedestrian and vehicle movement, and upgrading infrastructure, this project seeks to stimulate economic growth, attract new investment, and foster community pride.

Merriwa to Willow Tree road, Coulson’s Creek Road (MR358)

Commencement of rectification works along the failed sections of road at Coulsons Creek thereby providing a safe and secure road access between Merriwa and Willow Tree.

Scone Library Development

Relocation and fit-out of existing Scone library into purpose-built facility within the Campbells Corner complex. The new facility will provide state of the art learning and reading opportunities for the community.

Upgrade of Merriwa and Scone Pool amenity facilities

The upgrade to the existing change room facilities at Scone and Merriwa Swimming Pool will directly benefit all current users and increase usage of the facilities by the community and visitors. The refurbished change rooms will also meet all disability standards and the need for safe and accessible gender-neutral facilities, ensuring inclusivity of gender-diverse communities and visitors.

Ongoing Major Projects



Merriwa and Murrurundi Waste Transfer Stations

Installation of waste transfer stations at the town localities as a replacement for landfill sites that are at capacity and require capping and closure.

Causeway and drainage upgrade program

Upgrade and improvement under the State Governments betterment program for 43 causeways and road drainage affected by the flooding event in 2021 year.

White Park Complex Development

Upgrade of electrical supply at the complex to meet future demand and expansion of the facility. Installation of roof cover over the camp draft yards improving event delivery and animal welfare.

14 Timber Bridge replacement program

Upgrade of timber bridges to concrete structures improving serviceability, maintenance requirements and asset security for the community.

Village Water Supply

Following community consultation the installation of standpipe outlets at the villages along the Scone to Murrurundi pipeline at Parkville, Wingen & Blandford to provide water security in the future.

Waste Treatment Enhancement Program

Potential UV, foridation and chlorination plant enhancement to improve the drinking water safety in Aberdeen, Murrurundi and Scone.

Water Mains Replacement and Renewals Program

An ongoing program to renew old and degraded water mains (pipes) to ensure long-term serviceability for the community.

Road Resealing, Pothole and Gravel Re-sheeting Program

An ongoing enhancement program to improve the quality, serviceability and reduction of maintenance for the Council's substantial sealed and unsealed road network.

**Service
Summaries and
Activity
Budgets**

Budget Overview

General Fund

The 2023/2024 budget has been prepared with the inclusion of the following assumptions:

- An IPART approved rate pegging of 3.7% for the general rate revenue;
- Increases for other annual charges based on CPI, cost recovery or statutory legislation;
- Increase for user fees & charges based on CPI, cost recovery or statutory legislation;
- Assumption of possible government grant funding opportunities and other community & business contributions;
- Increases in operational expenditure based on CPI or employee award stipulations; and
- Proposed infrastructure projects.

It is noted that the CPI factor used by Council approximates 5% which is conservative based on the annual all cities average published by the Australian Bureau of Statistics for the annual period ended December 2022

Over the next four (4) year period of the Delivery Program and Operational Plan Council anticipates the following cash budget results:

Year	Net budgeted cash surplus (deficiency) \$'000 \$
2023/24	1
2024/25	0
2025/26	(2)
2027/27	(1)

Council has seen an increase in the Independent Pricing and Regulatory Tribunal (IPART) rate peg for the 2023/2024 year on that of the previous year (3.7% 2023/24 compared to 2.0% 2022/23), however this level of rate peg remains significantly lower than the CPI increases over the last 2 year years, especially within the infrastructure sector where increases in construction materials have equated to 10 to 20%. It is noted that with this significant increase in construction materials in comparison to the level of rate peg approved by IPART that Council faces significant challenges to deliver the services to the community especially in the essential areas of Council being roads, water, sewer and waste.

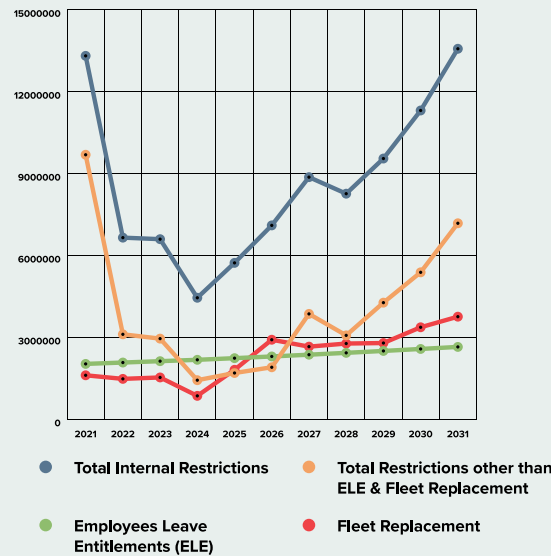
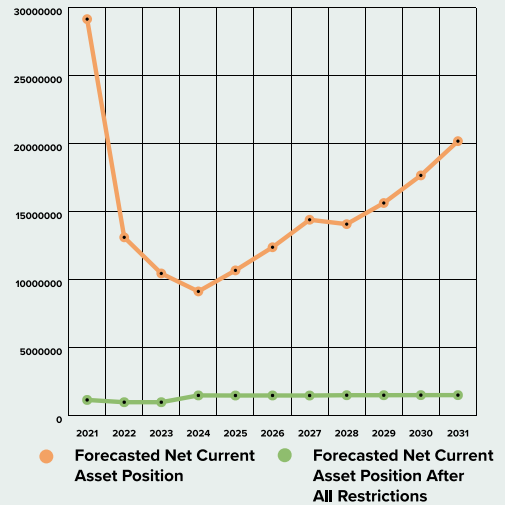
As a result of Council's limited revenue streams, as highlighted by the level of general rate peg % recommended by IPART and the ever present reliance upon Government funding to delivery infrastructure projects for the community it is anticipated that Council will need to seek a Special Rate Variation (SRV) within the next 12 to 24 months. The expectation of an implementing an SRV is not taken lightly by Council and considerable consultation will be undertaken with the Community highlighting the requirements and the purpose of the potential SRV. Primarily will be designed to maintain the level of funding required for the increasing costs to deliver services and maintain its infrastructure for the community. For long term financial planning purposes only, Council has used an assumption of a 7.5% rate peg factor cumulative over a 4 year period commencing in the 2025/2026 budget year.

Council maintains both external and internal restricted assets (reserves) which are established for defined purposes and represents the prudent financial management of Council. These restricted assets are categorised as:

- External - representing those funds that are defined by legislation, specific unexpended grant funding

- and other specified utility funds such as Water and Sewerage; and
- Internal - representing those funds that Council's discretionarily isolated towards specified future expenditures, facilities and service areas.

The following Graph 4.2 charts the level of the internal restricted assets over the period 2023 to 2033. Councils forecasted internal restricted assets to 30 June 2023 are estimated to be \$5.2m.



The budget for the 2023/2024 year provides for a continued satisfactory level of restricted assets and a continued focus on Council's core service delivery and infrastructure works.

Budget Overview

Water Fund

Scone/Aberdeen, Cassilis/ Merriwa, Murrurundi

Council's revenue policy for water consumption reflects the best practice as recommended by the NSW Office of Water, of 75% water usage fees and 25% water access charges. For the 2023/2024 year, Council's revenue policy recognises an increase of CPI for the water usage consumption fees and charges. Council has made a conservative estimate of revenues for the 2023/2024, which are 75% dependent on the level residential and commercial water usage consumption. It is noted, with the continual wet weather events, achieving the recommended ratio has been difficult, however based on an average ratio over the last 5 years a satisfactory ratio has been maintained by Council.

With the aging of the water network within the Shire, Council has been proactive and increased its renewal and replacement program over the 2022/2023 year, which will continue into the 2023/2024 budget year. This emphasis is to renew old and degraded water mains (pipes) to ensure the long-term serviceability for the community.

With the operation of the Scone to Murrurundi pipeline and the increase in rural network connections to the water source, Council has held numerous Community consultations meeting with residents in the villages along the pipeline in order to gain interest for the possibility of village reticulation networks. The sentiment from these meetings has determined that instead of a village reticulation network the community has requested that standpipes be

installed at each village for the supply of water. It is expected that delivery of these standpipes will occur during the 2023/2024 budget year.

Apart from the renewal and replacement program, Council will continue with major augmentation infrastructure works including the potential upgrade of the Scone Water Treatment to include ultra violet, fluoridation and chlorination, which should ensure improved drinking water safety in Aberdeen, Murrurundi and Scone. It is expected over the next 10 year cycle that a major renewal/replacement of the Scone Water Treatment Plant will be required with the proposed project expected to be funded by a combination of Government grants, loan funding and Council's cash reserves.

In addition to the above projects, Council will continue its water supply infrastructure works in line with its 10 year Water Supply Asset Management Plan to ensure the optimal supply of water to its residents. These works will be funded from utilising accumulated reserves along with possible NSW State Government Subsidies and loan funding.

Budget Overview

Sewer Fund

Scone/Aberdeen, Merriwa, Murrurundi

Annual charges for sewer services have increase by a conservative CPI of approximately 5% for the 2023/2024 year.

Similarly with the water network, due to the aging of the sewer network within the Shire Council has been proactive and increased its relining, renewal and replacement program over the 2022/2023 year, which will continue into the 2023/2024 budget year. This emphasis is to renew old and degraded sewer mains (pipes) to ensure the long-term serviceability for the community.

The fund is predicted to decline during the period 2026 to 2028 with a number of major infrastructure works planned to be completed which is in line with the 10 year Sewerage Services Asset Management Plan. The projects will include the potential major upgrade of the Scone Treatment Plant, with the expectation that the project will have a funding combination of Government grants, loan funding and Council's cash reserves.

With the anticipated Council will increase its annual access charges above the CPI % over future years beyond the 2023/2024 year with the additional funds to assist in mitigating the expected decline in fund's reserves over the next 5 years. However, following the period of decline the increased charges will assist in rebuilding the fund's reserves in order to undertake future infrastructure works as outlined in the Sewerage Services Asset Management Plan.

Budget Overview

Key Community Service Costs

Council provides a range of facilities and programs within its Community Services and Educational, Recreation and Cultural, and Public Order and Safety services. In keeping with Council's adopted revenue policy, the provision of these services involves a partial recovery of the cost associated with the delivery of these services to individual users, supplemented by revenue generating activities. This partial cost recovery comes through grant funding, contributions from community organisations and the payment of fees to use the service.

The expenditure as shown in the following table is inclusive of both operational and capital expenditure on infrastructure project which is normally included into the Council's asset registers at year end. It is noted that with Council's budgeting process all cash type expenditure are included to provide a cash position of Council at the end of each year, therefore items of expenditure of a non-cash basis such as depreciation are removed from the net results of each service provision.

2023/2024 Budget			
	revenue \$'000	expenditure \$'000	cost of service \$'000
Public Libraries	869	2,168	1,299
Swimming Pools	250	894	644
Emergency and Fire Services Levy & Protection	184	1,150	966
Youth Services	219	873	654
Parks & Gardens	0	865	865
Sporting Grounds & Venues	214	1,101	887

Included in both the revenue and expenditure for the above services are capital work projects that have approved funding or expected to be funded by Government grant funding opportunities. Excluded from the revenue and expenditure are non-operating items and depreciation in order to show the cash only service costs.

Budget Overview

Overall Budget Summary

Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
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General Fund

Operating Revenue

Administration	(1,445,674)	(1,578,590)	(1,397,589)	(1,677,129)	(1,595,854)
Community Services & Education	(3,582,236)	(3,370,315)	(4,008,568)	(3,752,282)	(3,928,660)
Economic Affairs	(3,496,887)	(3,389,173)	(3,250,009)	(3,163,285)	(2,950,900)
Environment	(6,420,500)	(6,670,662)	(6,625,000)	(6,886,040)	(7,123,586)
General Purpose Revenues	(14,502,881)	(14,608,864)	(17,109,022)	(18,219,951)	(19,394,890)
Health	(215,980)	(219,500)	(228,280)	(237,411)	(245,721)
Housing & Community Amenities	(1,178,590)	(742,373)	(746,188)	(766,416)	(784,913)
Mining, Manufacturing & Construction	(180,350)	(155,850)	(162,084)	(168,567)	(174,467)
Public Order & Safety	(232,050)	(231,850)	(241,124)	(250,769)	(259,546)
Recreation & Culture	(2,655,277)	(2,150,429)	(1,558,316)	(3,190,069)	(4,009,864)
Transport & Communication	(19,845,817)	(47,821,350)	(53,285,757)	(18,691,101)	(8,182,665)
Operating Revenue	(53,756,242)	(80,938,956)	(88,611,937)	(57,003,021)	(48,651,065)

Non Operating Revenue

Administration	(7,624,283)	(7,243,495)	(7,516,311)	(7,504,818)	(7,661,274)
Community Services & Education	(485,929)	(826,212)	(346,412)	(266,550)	(243,085)
Economic Affairs	(1,101,219)	(879,444)	(1,299,790)	(617,945)	(617,945)
Environment	(1,477,023)	(1,727,129)	(1,477,129)	(1,477,129)	(1,477,129)
General Purpose Revenues	(2,692,524)	(3,831,286)	(1,992,268)	(2,068,960)	(2,141,478)
Governance	0	0	(80,000)	0	0
Housing & Community Amenities	(55,056)	(94,346)	(54,346)	(54,346)	(54,346)
Mining, Manufacturing & Construction	(459,557)	(363,703)	(318,264)	(330,744)	(342,101)
Public Order & Safety	(577,498)	(68,856)	(68,856)	(68,856)	(68,856)
Recreation & Culture	(1,781,072)	(2,735,435)	(1,311,191)	(1,311,191)	(1,331,191)
Transport & Communication	(15,675,267)	(17,344,718)	(8,812,360)	(6,861,863)	(6,906,911)
Non Operating Revenue	(31,929,427)	(35,114,624)	(23,276,927)	(20,562,402)	(20,844,316)

Operating Expenditure

Administration	6,265,809	6,105,149	6,214,375	6,357,675	6,501,305
Community Services & Education	4,568,512	4,341,883	4,474,515	4,626,691	4,779,106
Economic Affairs	3,622,705	4,374,068	3,778,335	4,274,529	3,927,923
Environment	7,116,413	7,647,187	7,885,984	8,134,163	8,367,353
General Purpose Revenues	268,664	268,664	278,067	287,800	297,873
Governance	804,628	891,440	1,017,523	952,702	983,309
Health	341,009	402,092	415,611	430,120	445,065
Housing & Community Amenities	1,489,526	1,447,167	1,421,481	1,471,567	1,520,999
Mining, Manufacturing & Construction	723,536	764,791	791,769	819,888	848,209
Public Order & Safety	1,555,594	1,619,935	1,679,058	1,741,135	1,800,036
Recreation & Culture	4,901,847	5,074,053	5,206,760	5,352,903	5,496,974
Transport & Communication	17,125,501	15,414,365	15,704,597	15,665,344	16,101,619
Operating Expenditure	48,783,743	48,350,794	48,922,075	50,144,516	51,069,771

Budget Overview

Overall Budget Summary

Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
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General Fund

Non Operating Expenditure

Administration	2,306,694	2,366,936	2,328,476	2,422,231	2,332,856
Community Services & Education	106,222	70,859	86,793	85,905	78,153
Economic Affairs	2,190,411	763,434	790,359	818,079	847,261
Environment	1,037,662	814,684	603,634	794,257	425,145
General Purpose Revenues	1,725,622	1,992,268	2,068,960	2,141,478	2,216,535
Governance	40,000	40,000	0	40,000	40,000
Housing & Community Amenities	557,100	197,100	197,100	197,100	197,100
Mining, Manufacturing & Construction	65,000	65,000	70,973	74,369	76,968
Recreation & Culture	1,775,266	98,399	100,331	102,302	104,312
Transport & Communication	7,050,015	2,129,112	2,128,245	2,212,341	2,292,374
Non Operating Expenditure	16,853,992	8,537,792	8,374,871	8,888,062	8,610,704

Capital Expenditure

Administration	497,454	350,000	371,050	402,041	422,967
Community Services & Education	61,460	477,500	517,900	70,000	92,500
Economic Affairs	48,770	715,000	731,845	55,000	45,000
Environment	533,730	746,662	650,000	400,000	800,000
Governance	0	0	5,000	0	0
Housing & Community Amenities	62,500	92,500	44,465	40,947	38,908
Mining, Manufacturing & Construction	100,000	60,000	0	0	0
Public Order & Safety	300,000	0	0	0	0
Recreation & Culture	1,212,746	3,164,773	1,391,115	3,012,201	3,871,748
Transport & Communication	17,232,583	53,557,348	50,094,515	14,585,107	4,545,000
Capital Expenditure	20,049,243	59,163,783	54,591,927	18,565,297	9,816,123

General Fund	1,309	(1,211)	10	2,453	1,217
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Water Fund

Operating Revenue	(4,191,970)	(6,030,300)	(5,352,790)	(5,604,767)	(5,869,153)
Non Operating Revenue	(4,139,287)	(5,480,010)	(2,149,110)	(2,152,003)	(2,150,652)
Operating Expenditure	4,819,107	5,342,934	5,441,330	5,545,289	5,648,495
Non Operating Expenditure	832,434	606,876	1,339,005	1,479,810	1,562,572
Capital Expenditure	2,679,716	5,560,500	721,565	731,671	808,738

Water Fund	0	0	0	0	0
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Sewer Fund

Operating Revenue	(3,778,738)	(3,905,500)	(3,953,015)	(4,147,274)	(4,601,153)
Non Operating Revenue	(1,519,138)	(1,669,179)	(1,083,239)	(1,083,239)	(1,333,239)
Operating Expenditure	3,374,924	3,325,173	3,406,319	3,490,417	3,574,135
Non Operating Expenditure	256,660	934,506	615,935	1,167,797	891,342
Capital Expenditure	1,666,292	1,315,000	1,014,000	572,299	1,468,915

Sewer Fund	0	0	0	0	0
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Report Total	1,309	(1,211)	10	2,453	1,217
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Key Performance

Indicators

Unit	KPI 1	KPI 2	KPI 3
Assets and Strategic Projects	Infrastructure Assets – 100% renewal ratios met	Project Mgt Cost - 6% of total project cost	Design of future work – 80% of two year works program
Business Services	10% improvement of performance of Business Services operations	\$5m in economic uplift across the Shire from events and business initiatives	80% of planned capital works and property development strategy
Community Services	80% utilisation of all Community Services facilities on a whole	Total number of community engagement activities delivered > 100 per annum	95% compliance of all service agreement and regulated requirements.
Finance	Financial Audit items met on time and annual returns submitted by the due date	Ensure sufficient unrestricted cash is available after external restrictions for ongoing operations	Plant utilisation greater than 70%
Governance	90% of Fit for the Future ratios met	90% of Audit actions completed by target date	100% of all regulatory deadlines met
HR	85% staff retention	Average time of recruitment measured from the date the requisition in HR Hub is approved to the date the letter of offer is signed is less than 10 weeks	WH&S – LTIFR (check)
IT	90% tickets completed within SLA	95% of staff training around cyber security	8 new process improvements undertaken with units to reduce time and improve accuracy of processes
Planning	Processing times of DAs (< 35 days)	Percentage of customer complaints responded to within 48 hours (95%)	100% of inspection programs on target
Waste	50% Kerbside diversion rates from landfill	25% Diversion of all waste from landfill	10% reduction in Greenhouse gas emission per year based on 2020 baseline
Water and Sewer	98% Supply of potable water for customers within Council's testing methods	100% water and sewer asset renewal as a percentage of depreciation	80% Capital Works completed
Works	80% Capital Works completed	90% Maintenance completed	95% of Customer complaints closed within 14 days

Budget Summary

Administration

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Asset Management	(146,800)	(108,890)	(112,701)	(116,646)	(120,728)
Customer Service	(74,500)	(65,000)	(67,600)	(70,304)	(72,765)
Depot Operations	(53,000)	(54,000)	(56,160)	(58,406)	(60,451)
Financial Services	(2,700)	(2,700)	(2,808)	(2,920)	(3,023)
Fleet Management	(909,000)	(1,085,000)	(890,000)	(1,155,000)	(1,060,000)
Human Resources	(95,000)	(95,000)	(95,000)	(95,000)	(95,000)
Information Services	(3,000)	(5,000)	(5,200)	(5,408)	(5,597)
Revenue Services	(134,500)	(136,000)	(141,040)	(146,282)	(151,051)
Stores/Purchasing Services	(5,000)	(2,000)	(2,080)	(2,163)	(2,239)
Sustainability	(22,174)	(25,000)	(25,000)	(25,000)	(25,000)
Operating Revenue	(1,445,674)	(1,578,590)	(1,397,589)	(1,677,129)	(1,595,854)
Non Operating Revenue					
Asset Management	(48,321)	(48,321)	(50,012)	(51,763)	(53,574)
Depot Operations	(154,171)	(104,449)	(104,449)	(104,449)	(104,449)
Financial Services	(447,064)	(425,296)	(425,296)	(425,296)	(425,296)
Fleet Management	(6,734,727)	(6,397,429)	(6,704,804)	(6,689,749)	(6,842,519)
Governance & Risk	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Human Resources	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Information Services	(10,000)	(38,000)	0	0	0
Revenue Services	(50,000)	(50,000)	(51,750)	(53,561)	(55,436)
Sustainability	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Non Operating Revenue	(7,624,283)	(7,243,495)	(7,516,311)	(7,504,818)	(7,661,274)
Operating Expenditure					
Asset Management	195,121	157,211	162,713	168,408	174,303
Communications	(2,454)	0	0	0	0
Customer Service	74,500	65,000	67,600	70,304	72,765
Depot Operations	172,171	123,449	124,559	125,814	126,932
Financial Services	198,505	173,524	160,234	146,947	132,533
Fleet Management	5,193,727	5,158,336	5,294,804	5,436,528	5,570,334
Governance & Risk	20,000	20,000	20,000	20,000	20,000
Human Resources	155,000	155,000	155,000	155,000	155,000
Information Services	3,000	(7,000)	(44,800)	(44,592)	(44,403)
Revenue Services	184,500	186,000	192,790	199,843	206,488
Stores/Purchasing Services	0	(3,000)	2,080	(2,837)	2,239
Sustainability	71,739	76,629	79,394	82,260	85,113
Operating Expenditure	6,265,809	6,105,149	6,214,375	6,357,675	6,501,305

Budget Summary

Administration

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Non Operating Expenditure					
Financial Services	231,259	244,472	257,870	271,270	285,785
Fleet Management	2,025,000	2,074,093	2,025,000	2,108,221	2,007,184
Sustainability	50,435	48,371	45,606	42,740	39,887
Non Operating Expenditure	2,306,694	2,366,936	2,328,476	2,422,231	2,332,856
Capital Expenditure					
Communications	2,454	0	0	0	0
Depot Operations	35,000	35,000	36,050	37,041	37,967
Financial Services	20,000	10,000	10,000	10,000	10,000
Fleet Management	425,000	250,000	275,000	300,000	325,000
Information Services	10,000	50,000	50,000	50,000	50,000
Stores/Purchasing Services	5,000	5,000	0	5,000	0
Sustainability	0	0	0	0	0
Capital Expenditure	497,454	350,000	371,050	402,041	422,967
Administration	0	0	0	0	0

Administration

Asset Management

Directorate
Infrastructure Services

Services

- Asset Management Plan and Policies.
- A comprehensive maintenance and renewal strategy for all Council assets.
- Long term asset renewal and enhancement programs.
- Asset information, construction, survey and design service

CSP Strategic Objectives

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

4.2
Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.

4.3
Provide safe and reliable water and sewerage services to meet the demands of current and future generations.

4.4
Upgrade and maintain the road network and bridges.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Completion of survey and design work for future Capital Works Program	•	•	•
Provide a coordinated Asset Management Program for the Upper Hunter Shire Council, with a focus on transport, water and sewer strategic assets.	•	•	•
Manage the Local Traffic Committee in conjunction with local police, Roads and Maritime Services (RMS) and Community	•	•	•
Development of Roads Safety Programs to improve safety on road network and provide education for road users.	•	•	•
Annual Revaluation of Council Assets: Operational land and buildings.	•		
Annual Revaluation of Council Assets: Roads, bridges, footpaths and stormwater drainage			•

Administration

Asset Management

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(95,000)	(55,400)	(57,339)	(59,346)	(61,423)
0140. Contributions	(51,800)	(53,490)	(55,362)	(57,300)	(59,305)
Operating Revenue	(146,800)	(108,890)	(112,701)	(116,646)	(120,728)
Non Operating Revenue					
6004. Cont from Water/Waste/Sewer	(48,321)	(48,321)	(50,012)	(51,763)	(53,574)
Non Operating Revenue	(48,321)	(48,321)	(50,012)	(51,763)	(53,574)
Operating Expenditure					
0301. Administration Costs	454,923	468,360	484,848	501,917	519,347
0350. General Expenses	36,500	37,500	39,000	40,560	41,980
0438. Road Safety - Spot Joe Rider	4,200	0	0	0	0
0439. Road Safety - Safer Motorcycle Routes	1,500	0	0	0	0
0442. Road Safety - Caravan Safety	0	0	0	0	0
0443. Road Safety - K-6 Bicycle Workshops	1,000	0	0	0	0
0446. Road Safety Officer	119,200	123,108	127,337	131,711	136,223
0447. Upper Hunter, Local Rds, Speed Project	22,500	0	0	0	0
0449. Road Safety - Fatigue, Free Cuppa	4,200	0	0	0	0
0453. Road Safety - Safety Around Schools	1,000	0	0	0	0
0457. Road Safety - Helping Learner Driver	2,400	0	0	0	0
0459. Road Safety - Safer Shift Workers	4,200	0	0	0	0
0896. Industrial Rail Overpass	0	0	0	0	0
0980. Administration Overheads	(456,502)	(471,757)	(488,471)	(505,780)	(523,246)
Operating Expenditure	195,121	157,211	162,713	168,408	174,303
Asset Management	0	0	0	0	0

Administration

Communications

Directorate
Corporate Services

Services

- Internal and external communication, including media releases.
- Website management and maintenance.
- Corporate branding
- Community Engagement
- Marketing
- Graphic Design
- Advertising
- Digital Engagement

CSP Strategic Objectives

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

5.5
Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Improve accessibility, functionality and content of website and intranet through the development of a new website.	•		
Make useful information available to the Community through media releases, newsletters, e newsletters, brochures and posters.	•	•	•
Improve corporate branding and visual presentation to the Community.	•	•	•
Develop and improve Communications Plan for Council Projects, to ensure consistent community engagement and communications protocol for all projects (Council wide responsibility).	•	•	•

Administration

Communications

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Expenditure					
0301. Administration Costs	236,006	188,828	195,453	202,311	209,387
0350. General Expenses	11,580	10,720	11,149	11,595	12,001
0467. Newsletters	2,000	0	0	0	0
0618. Community Survey	0	0	20,000	0	0
0980. Administration Overheads	(252,040)	(199,548)	(206,602)	(213,906)	(221,387)
Operating Expenditure	(2,454)	0	0	0	0
Non Operating Expenditure					
5502. Design Specific Computer	2,454	0	0	0	0
Capital Expenditure	2,454	0	0	0	0
Communications	0	0	0	0	0

Administration

Corporate Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Expenditure					
0301. Administration Costs	250,409	0	0	0	0
0350. General Expenses	7,500	0	0	0	0
0980. Administration Overheads	(172,909)	0	0	0	0
0989. Efficiency Gains	(85,000)	0	0	0	0
Operating Expenditure	0	0	0	0	0
Corporate Services	0	0	0	0	0

Administration

Customer Services

Directorate
Environment and Community Services

Services

- Management of Council's Customer Request System.
- A first point of contact service.
- Processes to manage enquiries for processing and referral to appropriate staff.
- A robust Customer Service with the ability to be able to investigate options for better delivery of customer service.
- A service that identifies customer service needs, shares information and provide opportunities for active participation and community consultation.

CSP Strategic Objectives

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of face to face Customer Service at 3 locations across the Upper Hunter Shire.	●	●	●
Provision of online Customer Service Support.	●	●	●
Provision of Customer Support Services via telecommunications.	●	●	●
Provide Service NSW Agency at Merriwa Council office.	●	●	●
Customer Service Strategy continual implementation of Action Plan 2017-2020.	●	●	●
Review and develop a new Customer Service Strategy 2022/2023 - 2025/2026.	●		

Administration

Customer Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0130. Other Income	(74,500)	(65,000)	(67,600)	(70,304)	(72,765)
Operating Revenue	(74,500)	(65,000)	(67,600)	(70,304)	(72,765)
Operating Expenditure					
0301. Administration Costs	518,054	537,500	556,330	575,820	595,963
0980. Administration Overheads	(443,554)	(472,500)	(488,730)	(505,516)	(523,198)
Operating Expenditure	74,500	65,000	67,600	70,304	72,765
Customer Service	0	0	0	0	0

Administration

Depot Operations

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(53,000)	(54,000)	(56,160)	(58,406)	(60,451)
Operating Revenue	(53,000)	(54,000)	(56,160)	(58,406)	(60,451)
Non Operating Revenue					
0920. Depreciation	(104,171)	(104,449)	(104,449)	(104,449)	(104,449)
6008. F-19016.8514.6383 Fleet Replacement	(50,000)	0	0	0	0
Non Operating Revenue	(154,171)	(104,449)	(104,449)	(104,449)	(104,449)
Operating Expenditure					
0351. Trade Waste Operations	15,000	10,000	10,400	10,816	11,195
0415. Utilities	56,000	54,500	56,615	59,848	63,155
0425. Cleaning Costs	44,000	46,000	47,720	49,505	51,222
0530. Building Maintenance	40,000	42,250	43,820	45,449	47,018
0680. Depreciation	104,171	104,449	104,449	104,449	104,449
0980. Administration Overheads	(107,000)	(150,750)	(156,125)	(162,640)	(169,137)
0995. Radio Towers & 2 Way Radio	20,000	17,000	17,680	18,387	19,031
Operating Expenditure	172,171	123,449	124,559	125,814	126,932
Capital Expenditure					
1200. Scn Depot Yard Upgrades	20,000	20,000	20,600	21,167	21,696
4206. Merriwa Depot Upgrade	15,000	15,000	15,450	15,875	16,272
Capital Expenditure	35,000	35,000	36,050	37,041	37,967
Depot Operations	0	0	0	0	0

Administration

Financial Services

Directorate
Corporate Services

Services

- Effective and efficient statutory reporting systems.
- Timely, efficient and accurate payment of suppliers and staff.
- A service which is able to monitor allocation of revenues & expenses in the general ledger for reporting processes.
- Reporting systems to ensure “Fit for the Future” benchmarks and any improvement program instigated are maintained for Council's financial sustainability.

CSP Strategic Objectives

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

5.5
Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Monitor and accurately report on Council's financial position in accordance with Local Government Act requirements.	●	●	●
Manage Council's investment portfolio to optimise investment returns within the constraints of the policy, the Local Government Act and Regulations.	●	●	●
Develop Annual Operational Plan budget.	●	●	●
Review Delivery Program budget	●	●	●
Review and update Long Term Financial Plan	●	●	●
Prepare monthly Financial Reports for the Corporate Services Committee.	●	●	●
Preparation and lodgement of the annual Statutory Financial Statements and returns to Office of Local Government.	●	●	●

Administration

Financial Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(1,500)	(1,500)	(1,560)	(1,622)	(1,679)
0130. Other Income	(1,200)	(1,200)	(1,248)	(1,298)	(1,343)
Operating Revenue	(2,700)	(2,700)	(2,808)	(2,920)	(3,023)
Non Operating Revenue					
0920. Depreciation	(252,064)	(250,296)	(250,296)	(250,296)	(250,296)
6002. F-19016.8514.6373 Council Admin	(10,000)	0	0	0	0
6003. F-19016.8523.6445 Special Projects	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
6004. Cont from Water/Waste/Sewer	(95,000)	(95,000)	(95,000)	(95,000)	(95,000)
6222. F-19016.8514.6372 Office Equipment	(10,000)	0	0	0	0
6280. Surplus Dividend from Water Fund	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
6281. Surplus Dividend from Sewer Fund	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Non Operating Revenue	(447,064)	(425,296)	(425,296)	(425,296)	(425,296)
Operating Expenditure					
0301. Administration Costs	339,023	338,122	349,983	362,260	374,931
0308. Payroll Group	188,074	183,277	189,706	196,360	203,227
0350. General Expenses	136,480	141,360	147,014	152,895	158,246
0380. Bank Charges	70,000	77,000	80,080	83,283	86,198
0396. Scn Admin Centre Loan -NAB	93,189	79,977	66,579	53,178	38,663
0415. Utilities	109,500	110,500	114,848	120,216	125,385
0425. Cleaning Costs	81,000	81,000	84,165	87,454	90,515
0527. Administration Centres Exp	67,000	71,000	73,665	76,431	79,079
0605. Fringe Benefits Tax	50,000	50,000	50,000	50,000	50,000
0680. Depreciation	252,064	250,296	250,296	250,296	250,296
0980. Administration Overheads	(1,187,825)	(1,209,008)	(1,246,102)	(1,285,426)	(1,324,008)
Operating Expenditure	198,505	173,524	160,234	146,947	132,533
Non Operating Expenditure					
0396. Scn Admin Centre Loan -NAB	181,259	194,472	207,870	221,270	235,785
7148. T-19016.8514.6377 Provision for ELE	50,000	50,000	50,000	50,000	50,000
Non Operating Expenditure	231,259	244,472	257,870	271,270	285,785
Capital Expenditure					
0727. Admin Capital Works - Scn	5,750	10,000	10,000	10,000	10,000
4578. Scn Small Furnishings & Equipment	14,250	0	0	0	0
Capital Expenditure	20,000	10,000	10,000	10,000	10,000
Financial Services	0	0	0	0	0

Administration

Fleet Management

Directorate
Corporate Services

Services

- Provision and maintenance of Council’s plant fleet in accordance with the 10 year Asset Replacement Program.
- Monitor plant operating costs; maintain a mechanical workshop and associated staff and equipment.
- Ensure all plant and vehicle items are inspected for RMS registration

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.2
Encourage and support community participation to care for our environment.

2.6
Plan, facilitate and provide for a changing population for current and future generations.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Ensure plant purchases are in line with plant replacement program (10 year)	•	•	•
Manage and maintain Council’s Plant and Fleet to support the operational activities of Council (4 year)	•	•	•
Strategic review of Fleet management operations, hirer rates and utilisation	•	•	•

Administration

Fleet Management

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0130. Other Income	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)
0951. Proceeds sale of Plant & Equipment	(799,000)	(975,000)	(780,000)	(1,045,000)	(950,000)
Operating Revenue	(909,000)	(1,085,000)	(890,000)	(1,155,000)	(1,060,000)
Non Operating Revenue					
0920. Depreciation	(1,678,135)	(1,597,429)	(1,597,429)	(1,597,429)	(1,597,429)
0975. Fleet Hire Recovery (Internal)	(4,800,000)	(4,800,000)	(4,944,000)	(5,092,320)	(5,245,090)
6008. F-19016.8514.6383 Fleet Replacement	(256,592)	0	(163,375)	0	0
Non Operating Revenue	(6,734,727)	(6,397,429)	(6,704,804)	(6,689,749)	(6,842,519)
Operating Expenditure					
0301. Administration Costs	27,168	28,120	29,104	30,123	31,177
0305. Plant Expenses	1,825,636	1,853,654	1,923,782	1,996,580	2,065,930
0310. Staff Training	40,000	25,000	25,915	26,864	27,799
0410. Insurance	280,000	290,000	301,600	313,664	324,642
0641. Fuel	825,000	850,000	884,000	919,360	951,538
0642. Supervision	74,091	77,636	80,340	83,137	86,021
0643. Electricity	7,000	7,000	7,280	7,571	7,836
0644. Telephone	7,200	0	0	0	0
0645. Registration	165,000	165,000	171,600	178,464	184,710
0680. Depreciation	1,678,135	1,597,429	1,597,429	1,597,429	1,597,429
0980. Administration Overheads	264,497	264,497	273,754	283,336	293,253
Operating Expenditure	5,193,727	5,158,336	5,294,804	5,436,528	5,570,334
Non Operating Expenditure					
7003. T-19016.8523.6445 Special Projects	2,000,000	2,000,000	2,000,000	0	0
7008. T-19016.8514.6383 Fleet Replacement	0	49,093	0	2,083,221	1,982,184
7269. Cont to UH Sustainability	25,000	25,000	25,000	25,000	25,000
Non Operating Expenditure	2,025,000	2,074,093	2,025,000	2,108,221	2,007,184
Capital Expenditure					
4133. 1.Plant Purchases Capital Expenditure	425,000	250,000	275,000	300,000	325,000
Capital Expenditure	425,000	250,000	275,000	300,000	325,000
Fleet Management	0	0	0	0	0

Administration

General Management

Directorate
 General Manager
 Director Corporate Services

Services

- Support for the Mayor and Councillors to fulfill their respective roles.
- A 10 year Community Strategic Plan and 10 year Financial Plan.
- Annual Delivery Program and Operational Plan including the Annual Budget and Revenue Policy.
- Integrated Planning and Reporting framework that meets external requirements.
- A system where policies and procedures are reviewed on a regular basis.
- Leadership that reviews Council operations and Council wide continuous service improvement

CSP Strategic Objectives

5.1
 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

5.2
 Council is focused on innovation and continuous improvement to ensure a high quality of service which is aligned with business needs and community priorities.

Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Develop forums for Councillors and staff to engage with the Community.	•	•	•
All agenda documents are circulated to Councillors at least three days prior to each Council meeting.	•	•	•
Ensure the distribution and reporting of annual disclosure of pecuniary and other interests for Councillors and designated persons by 30 September.	•	•	•
Facilitate the ordinary local government election.			•
Ensure the distribution, completion and reporting of section 449 Returns for Councillors and designated persons by 30 September.	•	•	•
Ensure 100% compliance with statutory reporting deadlines.	•	•	•
Facilitate the agreed professional development program with the Mayor and Councillors as required by the Local Government Act.	•	•	•
Convene meetings with local business chambers for the Mayor and Senior Staff.	•	•	•
Participate in the Hunter Joint Organisation of Councils.	•	•	•

Administration

General Management

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Expenditure					
0301. Administration - Salaries & Oncosts	337,693	356,792	369,155	381,946	395,182
0350. General Expenses	11,100	11,220	11,669	12,136	12,560
0980. Administration Overheads	(348,793)	(368,012)	(380,824)	(394,082)	(407,742)
Operating Expenditure	0	0	0	0	0
General Management	0	0	0	0	0

Administration

Governance & Risk

Directorate
Corporate Services

Services

- Advice and policy development that supports decision making.
- Facilitate Internal Audit.
- Service Improvement.
- Risk and insurance management.
- Ensuring regulatory and statutory compliance.

CSP Strategic Objectives

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

5.2
Council is focused on innovation and continuous improvement to ensure a high quality of service which is aligned with business needs and community priorities.

5.5
Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.

5.6
Develop and maintain effective reporting systems that enable Council to measure and report on performance.

5.9
Ensure Council is a great place to work by supporting Council employees in maximising their contribution.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Facilitate meetings of the Audit, Risk and Improvement Committee.	•	•	•
Provide and submit the annual Code of Conduct complaints report in accordance with Office of Local government requirements.	•	•	•
Produce and submit the annual Government Information Public Access (GIPA) Report in accordance with the GIPA Act requirements.	•	•	•
Coordinate lodgement of annual Disclosure of Interest Returns.	•	•	•
Report on Public Interest Disclosures (PID)	•	•	•
All policies of Council to be reviewed in the term of Council			•
All Integrated Planning and Reporting timeframes met	•	•	•

Administration

Governance and Risk

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Non Operating Revenue					
6004. Cont from Water/Waste/Sewer	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Non Operating Revenue	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Operating Expenditure					
0301. Administration Costs	123,543	125,707	130,124	134,697	139,409
0350. General Expenses	10,360	10,360	10,774	11,205	11,598
0360. Audit Services	98,000	118,000	122,720	127,629	132,096
0410. Insurance	335,000	337,003	350,483	364,502	377,260
0980. Administration Overheads	(546,903)	(571,070)	(594,102)	(618,033)	(640,362)
Operating Expenditure	20,000	20,000	20,000	20,000	20,000
Governance & Risk	0	0	0	0	0

Administration

Human Resources

Directorate
Corporate Services

Services

- The facilitation of recruitment, selection and onboarding for the organisation.
- Advice and support to management on human resources and industrial relations matters.
- Facilitate learning and development opportunities including compliance training and organisational training plan.
- A process to review and ensure the implementation of workforce planning strategies.
- Administration of Council salary system, job evaluation and annual review system.
- Systems, policies and plans to ensure Council's Equal Employment Opportunity requirements are met.
- The ongoing review and implementation of organisational human resources policies and procedures.
- A work health safety management system that is compliant and provides a safe and healthy environment for all workers across the organisation.

CSP Strategic Objectives

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

5.9
Ensure Council is a great place to work by supporting Council employees in maximising their contribution.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Implement a policy and program for employment of apprenticeships, professionals, cadets and traineeships and/or developing traineeships.	•	•	•
Review and implement workplace strategies and processes to continue to improve the employee experience.	•	•	•
Implement workplace strategies and processes to continue to improve Work, Health and Safety, including implementation of online WH&S management system.	•	•	•
Implement workplace strategies and processes to continue to improve Learning and Development, including access to online learning and development.	•	•	•
Develop and implement Council's annual training plan.	•	•	•
Implement comprehensive Human Resources Information system, to improve recruitment and selection, onboarding (induction and placement), training and development and performance management.	•	•	•
Promote Council as an employer of choice by ensuring a focused promotion on the benefits of working for Council.	•	•	•
Review and implement Workforce Management Plan annually.	•	•	•
Develop and finalise updated Workforce Management Plan, which will form part of the Resourcing Strategy for the Community Strategic Plan.			•
Undertake employee engagement survey and implement appropriate actions/strategies based on feedback.		•	

Administration

Human Resources

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
0125. Reimbursements	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
0130. Other Income	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Operating Revenue	(95,000)	(95,000)	(95,000)	(95,000)	(95,000)
Non Operating Revenue					
6176. Cont from Oncosts - RTW Co-ordinator	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Non Operating Revenue	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Operating Expenditure					
0301. Administration Costs	372,479	387,054	400,623	414,669	429,177
0320. Trainee Costs	127,497	128,745	133,276	137,967	142,796
0325. Workplace Health & Safety/Return to	191,832	183,422	189,955	196,722	203,602
0350. General Expenses	29,750	73,920	76,877	79,952	82,750
0693. HR Projects	42,000	0	0	0	0
0980. Administration Overheads	(608,558)	(618,141)	(645,731)	(674,309)	(703,324)
Operating Expenditure	155,000	155,000	155,000	155,000	155,000
Human Resources	0	0	0	0	0

Administration

Information Services

Directorate
Corporate Services

Services

- An efficient IT communications link between Council's sites.
- Hardware and software applications that meets the needs of the organisation.
- Effective mapping and information management systems.
- Appropriate utilisation of mobile data systems to meet Council's changing needs.

CSP Strategic Objectives

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

5.4
Open and effective communication methods and technology are utilised to share information about Council plans, intentions, actions and progress.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Renew technology infrastructure to provide secure and responsive information and technology systems.	•	•	•
Undertake a gap analysis on our Cyber Security Policies and implement suitable policies and procedure in line with best practice to the extent that Council can afford.	•		
Undertake delivery of information and Technology projects that arise.	•	•	•
Provide timely and effective Geographic Information Systems (GIS).	•	•	•
Review information systems in partnership with the various business units and determine future options.	•	•	•
Review and upgrade core financial, property and administrative information and technology systems.	•	•	•
Ongoing review of the Information and Communication Technologies (ICT) Strategic Plan.	•	•	•
Improve utilisation of mobile device technology to improve real time process, reporting and response for field staff.	•	•	•
Investigate options for migrating key systems to the cloud and development of an action plan for implementation.	•	•	•
Facilitate the Information Services Steering Committee with appropriate contributions being provided by its members.	•	•	•
Provision of an efficient document management function to ensure compliance and accountability of business records consistent with legislation.	•	•	•

Administration

Information Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	0	(5,000)	(5,200)	(5,408)	(5,597)
0130. Other Income	(3,000)	0	0	0	0
Operating Revenue	(3,000)	(5,000)	(5,200)	(5,408)	(5,597)
Non Operating Revenue					
6010. F-19016.8514.6378 Information	(10,000)	(38,000)	0	0	0
Non Operating Revenue	(10,000)	(38,000)	0	0	0
Operating Expenditure					
0301. Administration Costs	446,355	534,957	555,290	574,740	594,830
0302. Records Management	409,038	394,573	406,559	421,560	436,311
0355. Information Systems Management	638,061	621,029	685,360	712,774	737,722
0356. Communications Management	275,666	272,598	257,400	267,696	277,065
0980. Administration Overheads	(1,766,120)	(1,830,157)	(1,949,409)	(2,021,362)	(2,090,331)
Operating Expenditure	3,000	(7,000)	(44,800)	(44,592)	(44,403)
Capital Expenditure					
2058. Network computer equipment upgrade	10,000	50,000	50,000	50,000	50,000
Capital Expenditure	10,000	50,000	50,000	50,000	50,000
Information Services	0	0	0	0	0

Administration

Infrastructure Support

Directorate
Infrastructure Services

Services

- Management of the Infrastructure Services activities of Council.
- Effective financial control in relation to the Maintenance and Capital Works Programs set out in Council's Delivery Program and Operational Plan.
- A responsive customer requests service.
- Management of the public liability risk management exposure of the Department.
- Administrative and technical assistance to Department's managers.
- System development to enhance infrastructure delivery.
- The development and management of major capital projects

CSP Strategic Objectives

2.6

Plan, facilitate and provide for a changing population for current and future generations.

5.1

Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Undertake a review of the cemetary register.	•	•	•
Undertake an audit of our key security system.	•	•	•

Administration

Infrastructure Support

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Expenditure					
0301. Administration Costs	262,603	267,897	276,917	286,253	295,876
0350. General Expenses	9,600	8,400	8,736	9,085	9,403
0980. Administration Overheads	(272,203)	(276,297)	(285,653)	(295,339)	(305,280)
Operating Expenditure	0	0	0	0	0
Infrastructure Support	0	0	0	0	0

Administration

Revenue Services

Directorate
Corporate Services

Services

- The issue, reconciling and recovery of Accounts Receivable amounts.
- The timely collection and instigation where necessary of legal recovery action against outstanding debts greater than 90 days (without arrangements or outside of other policies).
- Accounts Receivable, Water, Rates and Property enquiry service.
- Provision of a parcel based property database with a (limited) mapping interface to generate a visual representation of land based features.

CSP Strategic Objectives

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Issue rates notices within statutory timeframes.	•	•	•
Management of outstanding debtors and implement recovery action as per Council policy.	•	•	•

Administration

Revenue Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(122,500)	(126,000)	(131,040)	(136,282)	(141,051)
0130. Other Income	(12,000)	(10,000)	(10,000)	(10,000)	(10,000)
Operating Revenue	(134,500)	(136,000)	(141,040)	(146,282)	(151,051)
Non Operating Revenue					
6004. Cont from Water/Waste/Sewer	(50,000)	(50,000)	(51,750)	(53,561)	(55,436)
Non Operating Revenue	(50,000)	(50,000)	(51,750)	(53,561)	(55,436)
Operating Expenditure					
0301. Administration Costs	200,974	213,193	220,670	228,409	236,398
0350. General Expenses	82,300	85,800	89,232	92,801	96,049
0365. Legal & Debt Recovery Costs	72,500	76,000	79,040	82,202	85,079
0980. Administration Overheads	(171,274)	(188,993)	(196,152)	(203,569)	(211,038)
Operating Expenditure	184,500	186,000	192,790	199,843	206,488
Revenue Services	0	0	0	0	0

Administration

Stores/Purchasing Services

Directorate
Corporate Services

Services

- A supply contract administration, purchasing, storage and distribution facility which is cost effective.
- Joint purchasing and contract functions with Hunter Councils and other prescribed entities whenever possible and where applicable.
- Purchasing and contracts to ensure most cost effective results are obtained.
- A mechanism to review the inventory to identify opportunities to ensure stock levels are appropriate and that stock holdings are minimised where possible.

CSP Strategic Objectives

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

Strategic review and ongoing improvement of procurement process for stores and purchasing.

Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
•	•	•

Administration

Stores/Purchasing Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0130. Other Income	(5,000)	(2,000)	(2,080)	(2,163)	(2,239)
Operating Revenue	(5,000)	(2,000)	(2,080)	(2,163)	(2,239)
Operating Expenditure					
0301. Administration Costs	158,764	160,744	166,295	172,038	177,975
0350. General Expenses	27,250	28,610	29,754	30,945	32,028
0980. Administration Overheads	(186,014)	(192,354)	(193,969)	(205,820)	(207,763)
Operating Expenditure	0	(3,000)	2,080	(2,837)	2,239
Capital Expenditure					
4013. Upgrade Storage Facilities	5,000	5,000	0	5,000	0
Capital Expenditure	5,000	5,000	0	5,000	0
Stores/Purchasing Services	0	0	0	0	0

Administration

Sustainability

Directorate
Environment and Community Services

Services

- Facilitate and support programs that protect and sustain our environment.
- Support and encourage Community participation in the protection of the environment.

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.3
Ensure all actions, decisions and policy response to natural hazards and climate change remain current.

2.6
Plan, facilitate and provide for a changing population for current and future generations.

2.6
Implement policies to ensure the protection of strategic agricultural lands, equine critical industry clusters, natural resources and heritage.

5.10
Encourage and build strong partnerships between the Community, business and all levels of government to 2032 and to deliver the Community priorities.

5.10
To participate and encourage regional coordination and planning between Councils and other organisations.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Implementation of Climate Change Strategy and Action Plan	•	•	•
Continual implementation of Sustainability Action Plan	•	•	•

Administration

Sustainability

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0130. Other Income	(22,174)	(25,000)	(25,000)	(25,000)	(25,000)
Operating Revenue	(22,174)	(25,000)	(25,000)	(25,000)	(25,000)
Non Operating Revenue					
6004. Cont from Water/Waste/Sewer	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Non Operating Revenue	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Operating Expenditure					
0301. Administration Costs	86,400	93,050	96,293	99,649	103,110
0350. General Expenses	21,200	19,440	20,218	21,026	21,762
0980. Administration Overheads	(35,861)	(35,861)	(37,116)	(38,415)	(39,760)
Operating Expenditure	71,739	76,629	79,394	82,260	85,113
Non Operating Expenditure					
7592. T-19016.8514.6627 Renewable Projects	50,435	48,371	45,606	42,740	39,887
Non Operating Expenditure	50,435	48,371	45,606	42,740	39,887
Capital Expenditure					
5470. Energy Master Plan & Financial	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
Sustainability	0	0	0	0	0

Budget Summary

Community Services and Education

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Administration & Education	(159,800)	(161,932)	(168,409)	(175,146)	(181,276)
Aged Care - Gummun Place Hostel	(1,427,613)	(1,412,183)	(1,468,670)	(1,527,417)	(1,580,877)
Aged Care - Independent Living Units	(109,370)	(115,000)	(119,600)	(124,384)	(128,737)
Children`s Services - Early Learning Centre	(985,802)	(833,500)	(933,600)	(1,018,704)	(1,103,799)
Children`s Services - Family Day Care	(663,200)	(609,000)	(630,640)	(653,146)	(673,626)
Social Protection	(22,000)	(20,000)	(20,000)	(20,000)	(20,000)
Youth Services	(214,451)	(218,700)	(667,648)	(233,486)	(240,345)
Operating Revenue	(3,582,236)	(3,370,315)	(4,008,568)	(3,752,282)	(3,928,660)
Non Operating Revenue					
Aged Care - Gummun Place Hostel	(117,514)	(83,820)	(78,251)	(72,554)	(82,453)
Aged Care - Independent Living Units	(36,645)	(38,399)	(38,399)	(38,399)	(38,399)
Children`s Services - Early Learning Centre	(213,717)	(271,120)	(155,189)	(122,724)	(89,360)
Children`s Services - Family Day Care	(25,631)	0	0	0	0
Social Protection	(61,946)	(4,346)	(4,346)	(4,346)	(4,346)
Youth Services	(30,476)	(428,527)	(28,527)	(28,527)	(28,527)
Non Operating Revenue	(485,929)	(826,212)	(304,712)	(266,550)	(243,085)
Operating Expenditure					
Administration & Education	543,188	547,219	566,407	586,268	606,734
Aged Care - Gummun Place Hostel	1,525,127	1,481,003	1,531,922	1,584,971	1,638,330
Aged Care - Independent Living Units	113,047	113,281	116,017	119,847	123,739
Children`s Services - Early Learning Centre	1,084,805	1,011,379	1,030,478	1,063,459	1,096,903
Children`s Services - Family Day Care	688,831	647,538	672,286	697,984	722,382
Social Protection	110,916	39,546	39,674	39,807	39,928
Youth Services	502,598	501,917	517,732	534,355	551,090
Operating Expenditure	4,568,512	4,341,883	4,474,515	4,626,691	4,779,106

Budget Summary

Community Services and Education

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Non Operating Expenditure					
Aged Care - Independent Living Units	19,708	17,618	30,982	27,436	16,897
Children`s Services - Early Learning Centre	86,514	53,241	55,811	58,469	61,256
Non Operating Expenditure	106,222	70,859	86,793	85,905	78,153
Capital Expenditure					
Aged Care - Gummun Place Hostel	20,000	15,000	15,000	15,000	25,000
Aged Care - Independent Living Units	13,260	22,500	11,000	15,500	26,500
Children`s Services - Early Learning Centre	28,200	40,000	2,500	19,500	35,000
Youth Services	0	400,000	489,400	20,000	6,000
Capital Expenditure	61,460	477,500	517,900	70,000	92,500
Community Services & Education	668,029	693,715	724,229	763,763	778,014

Community Services and Education

Administration and Education

Directorate
Environment and Community Services

Services

- A range of Community and capacity building activities that meet State Government Community Service targets.
- Assistance to Community organisations and individuals to participate in programs to enhance the physical environment.
- Representation in local and regional networks and interagencies to encourage collaboration and advocate on community issues and related social justice issues affecting local and regional communities.
- Community social and physical infrastructure to support community activities.

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.5
Advocate for, support and provide services and facilities for the community.

2.2
Encourage and support community participation to care for our environment.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Facilitate, network and support provision of services, referrals and partnerships for the sector responsible for vulnerable people, ageing and inclusion.	•	•	•
Coordinate the implementation of the Disability Inclusion Action Plan (DIAP).	•	•	•
Carry out review of the current DIAP.	•		
Develop new DIAP, in consultation with key stakeholders and the Community	•		

Community Services and Education

Administration and Education

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(159,800)	(161,932)	(168,409)	(175,146)	(181,276)
Operating Revenue	(159,800)	(161,932)	(168,409)	(175,146)	(181,276)
Operating Expenditure					
0301. Administration Costs	385,010	383,101	396,494	410,356	424,665
0350. General Expenses	7,760	6,850	7,124	7,409	7,668
0980. Administration Overheads	154,018	154,018	159,409	164,988	170,763
0989. Efficiency Gains	(7,500)	0	0	0	0
5011. Clean up Australia Expenses	3,900	3,250	3,380	3,515	3,638
Operating Expenditure	543,188	547,219	566,407	586,268	606,734
Administration & Education	383,388	385,287	397,997	411,122	425,458

Community Services and Education

Aged Care – Gummun Place Hostel

Directorate
Environment and Community Services

Services

- High quality residential care to the aged.
- An accredited Aged Hostel in accordance with Commonwealth guidelines.
- Policies, procedures and standards to ensure Aged Care Accreditation is achieved at each 3-year review.
- A facility that operates within approved Food Standards and Food Accreditation.

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.4
Enhance partnerships to maintain a safe community.

1.5
Advocate for, support and provide services and facilities for the community.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Maintain Gummun Place Hostel as an accredited 16 bed care facility in Merriwa.	•	•	•
Provision of aged care specialist to facilitate accreditation compliance.	•	•	•

Community Services and Education

Aged Care – Gummun Place Hostel

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(305,464)	(348,945)	(362,903)	(377,419)	(390,629)
0115. Grants	(1,115,649)	(1,061,238)	(1,103,688)	(1,147,835)	(1,188,009)
0120. Interest & Investment Income	(2,500)	0	0	0	0
0130. Other Income	(4,000)	(2,000)	(2,080)	(2,163)	(2,239)
Operating Revenue	(1,427,613)	(1,412,183)	(1,468,670)	(1,527,417)	(1,580,877)
Non Operating Revenue					
0920. Depreciation	(65,041)	(67,742)	(67,742)	(67,742)	(67,742)
6015. F-49016.8515.6393 Mwa Hostel	(52,473)	(16,078)	(10,509)	(4,812)	(14,711)
Non Operating Revenue	(117,514)	(83,820)	(78,251)	(72,554)	(82,453)
Operating Expenditure					
0301. Administration Costs	170,753	132,213	136,838	141,625	146,576
0310. Staff Training	0	3,000	3,120	3,245	3,358
0321. Personal Care	669,104	671,595	695,101	719,429	744,609
0322. Cooking & Ancillary	102,875	77,318	80,024	82,825	85,724
0323. Registered Nurse	88,886	88,417	91,512	94,715	98,030
0324. COVID-19 Related Employment costs	13,000	0	0	0	0
0350. General Expenses	206,350	221,100	229,944	239,142	247,512
0415. Utilities	51,500	59,000	61,325	64,032	66,584
0510. Grounds Maintenance	23,000	20,500	21,200	21,924	22,660
0530. Building Maintenance	47,300	54,800	56,807	58,888	60,930
0653. Fundraising Other Expenses	3,000	1,000	1,040	1,082	1,119
0680. Depreciation	65,041	67,742	67,742	67,742	67,742
0980. Administration Overheads	84,318	84,318	87,269	90,324	93,485
Operating Expenditure	1,525,127	1,481,003	1,531,922	1,584,971	1,638,330
Capital Expenditure					
1101. Hostel Air Conditioning Upgrade	0	0	0	0	10,000
4043. Hostel Room Upg on Changeover	5,000	0	0	0	0
4805. Hostel equipment upgrades	15,000	15,000	15,000	15,000	15,000
Capital Expenditure	20,000	15,000	15,000	15,000	25,000
Aged Care - Gummun Place Hostel	0	0	0	0	0

Community Services and Education

Aged Care – Independent Living Units

Directorate
Environment and Community Services

Services

- The overseeing of maintenance and upkeep of 16 units and one cottage (8 units – Merriwa; 8 units and one house – Murrurundi).
- Facilities that operate in accordance with Residential Tenancies Act.
- Annual Inspections to determine any works that need to be completed to ensure appropriate living conditions are available.

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.4
Enhance partnerships to maintain a safe community.

1.5
Advocate for, support and provide services and facilities for the community.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Oversee rental, maintenance and upkeep of 16 units and one cottage (Merriwa 8 units and Murrurundi 8 units and 1 house) and Emergency House in Scone.	•	•	•

Provide information and link tenants with support service if needed.	•	•	•
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Community Services and Education

Aged Care – Independent Living Units

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(109,370)	(115,000)	(119,600)	(124,384)	(128,737)
Operating Revenue	(109,370)	(115,000)	(119,600)	(124,384)	(128,737)
Non Operating Revenue					
0920. Depreciation	(36,645)	(38,399)	(38,399)	(38,399)	(38,399)
Non Operating Revenue	(36,645)	(38,399)	(38,399)	(38,399)	(38,399)
Operating Expenditure					
0350. General Expenses	300	0	0	0	0
0415. Utilities	37,320	35,400	36,696	39,033	41,468
0530. Building Maintenance	36,400	37,100	38,457	39,863	41,232
0680. Depreciation	36,645	38,399	38,399	38,399	38,399
0980. Administration Overheads	2,382	2,382	2,465	2,552	2,641
Operating Expenditure	113,047	113,281	116,017	119,847	123,739
Non Operating Expenditure					
7026. T-19016.8515.6392 ILUs Mwa	13,484	8,809	15,491	13,718	8,448
7027. T-19016.8515.6391 ILUs Mdi	6,224	8,809	15,491	13,718	8,449
Non Operating Expenditure	19,708	17,618	30,982	27,436	16,897
Capital Expenditure					
1027. Mdi ILU Replace Floor Coverings	3,830	0	3,000	0	3,000
1028. Mdi ILU Kitchen Upgrades	0	7,500	0	0	7,500
1029. Mwa ILU Replace Air Conditioner	0	0	6,000	0	0
1034. Mdi ILU Painting	0	5,000	0	0	5,500
1035. Mwa ILU Painting	0	5,000	0	0	5,500
1037. Mdi ILU Replace Air Conditioner	0	0	2,000	0	0
1040. Mwa ILU Kitchen Upgrades	0	0	0	7,500	0
1042. Mwa ILUs Bathroom upgrades	0	0	0	0	5,000
4832. Mwa ILU Floor Coverings & Blinds	0	5,000	0	0	0
4833. Mdi ILU Bathroom Upgrades	0	0	0	8,000	0
4834. Mdi ILU Blinds	2,700	0	0	0	0
4837. Mdi ILU Privacy Screens	3,000	0	0	0	0
4838. Mdi ILU Tank Stand Upgrades	1,000	0	0	0	0
5429. MWA ILU Fire Alarm Systems	2,730	0	0	0	0
Capital Expenditure	13,260	22,500	11,000	15,500	26,500
Aged Care - Independent Living Units	0	0	0	0	0

Community Services and Education

Children’s Services – Early Learning Centre

Directorate
Environment and Community Services

Services

- Long Day Care for up to 51 weeks per year.
- Operation of the Upper Hunter Early Learning Centre in accordance with the approved National Quality Framework and council's policies.

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.4
Enhance partnerships to maintain a safe community.

1.5
Advocate for, support and provide services and facilities for the community.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Implement Quality Improvement Plan under the National Quality Standards.	•	•	•
Continue to provide childcare and education at the Early Learning Centre (ELC).	•	•	•
Implement playground improvements at the ELC.	•	•	•

Community Services and Education

Children's Services – Early Learning Centre

Budget Summary	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(372,000)	(330,000)	(380,000)	(415,000)	(450,000)
0115. Grants	(54,802)	0	0	0	0
0130. Other Income	(3,000)	(2,500)	(2,600)	(2,704)	(2,799)
0140. Contributions	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
0155. Childcare Subsidy	(555,000)	(500,000)	(550,000)	(600,000)	(650,000)
Operating Revenue	(985,802)	(833,500)	(933,600)	(1,018,704)	(1,103,799)
Non Operating Revenue					
0920. Depreciation	(35,135)	(28,663)	(28,663)	(28,663)	(28,663)
6119. F-19016.8515.6395 Upper Hunter ELC	(178,582)	(214,957)	(126,526)	(94,061)	(60,697)
6299. F-19015.8511.6605 ELC Start Strong	0	(27,500)	0	0	0
Non Operating Revenue	(213,717)	(271,120)	(155,189)	(122,724)	(89,360)
Operating Expenditure					
0301. Administration Costs	801,975	726,550	752,007	778,356	805,596
0310. Staff Training	11,000	12,500	12,975	13,468	13,940
0350. General Expenses	34,800	36,500	37,960	39,478	40,860
0415. Utilities	19,000	16,500	17,130	18,033	18,931
0425. Cleaning Costs	40,000	40,000	41,600	43,264	44,778
0530. Building Maintenance	20,100	21,900	22,719	23,568	24,382
0680. Depreciation	35,135	28,663	28,663	28,663	28,663
0980. Administration Overheads	87,671	87,671	90,739	93,915	97,202
5098. Fundraising expenses	1,500	1,500	1,560	1,622	1,679
5153. Start Strong Funding Costs	12,802	27,500	15,600	16,224	16,792
6901. NAB - Loan - ELC	20,822	12,095	9,525	6,867	4,080
Operating Expenditure	1,084,805	1,011,379	1,030,478	1,063,459	1,096,903
Non Operating Expenditure					
6901. NAB - Loan - ELC	44,514	53,241	55,811	58,469	61,256
7299. T-19015.8511.6605 ELC Start Strong	42,000	0	0	0	0
Non Operating Expenditure	86,514	53,241	55,811	58,469	61,256
Capital Expenditure					
1030. ELC Painting Works	0	10,000	0	0	7,500
1112. Playground development	0	20,000	0	0	20,000
1290. Additional furniture and equipment	10,000	10,000	2,500	7,500	2,500
1354. ELC Operations Review	7,500	0	0	0	0
4817. Floor Coverings and Lino Replacement	2,200	0	0	0	0
4820. Air Conditioner Replacement	0	0	0	12,000	0
4821. Window Coverings and Blind	0	0	0	0	5,000
5554. ELC Office & Staff Room Upgrades	8,500	0	0	0	0
Capital Expenditure	28,200	40,000	2,500	19,500	35,000
Children's Services - Early Learning Centre	0	0	0	0	0

Community Services and Education

Children’s Services – Family Day Care

Services

- A Family Day Care (UHFDC) scheme that operates in accordance with the approved National Quality Framework and council’s policies.

Directorate
Environment and Community Services

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.4
Enhance partnerships to maintain a safe community.

1.5
Advocate for, support and provide services and facilities for the community.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Implement Quality Improvement Plan under the National Quality Standards.	•	•	•
Support the provision of Family Day Care and small business operators for 0-13 years.	•	•	•

Community Services and Education

Children’s Services – Family Day Care

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(135,200)	(121,000)	(125,840)	(130,874)	(135,454)
0115. Grants	(68,000)	(68,000)	(68,000)	(68,000)	(68,000)
0155. Childcare Subsidy	(460,000)	(420,000)	(436,800)	(454,272)	(470,172)
Operating Revenue	(663,200)	(609,000)	(630,640)	(653,146)	(673,626)
Non Operating Revenue					
6118. F-19016.8515.6394 Family Day Care	(25,631)	0	0	0	0
Non Operating Revenue	(25,631)	0	0	0	0
Operating Expenditure					
0301. Administration Costs	202,267	208,424	215,691	223,211	230,991
0350. General Expenses	7,450	0	0	0	0
0393. Carer Payments - CCS Entitlements	460,000	420,000	436,800	454,272	470,172
0394. Educators	2,500	2,500	2,600	2,704	2,799
0980. Administration Overheads	16,614	16,614	17,195	17,797	18,420
Operating Expenditure	688,831	647,538	672,286	697,984	722,382
Children’s Services - Family Day Care	0	38,538	41,646	44,838	48,756

Community Services and Education

Social Protection

Directorate
Environment and Community Services

Services

- Promote and facilitate social programs on behalf of the community.
- The promotion of awareness of services and facilities available to vulnerable members of the community.
- Partnership with Government and local organisations to identify and develop solutions to address anti- social and criminal behaviours in the Shire.
- The implementation and encouragement of healthy lifestyle opportunities

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.4
Enhance partnerships to maintain a safe community.

1.5
Advocate for, support and provide services and facilities for the community.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Continue to promote and facilitate social programs	•	•	•
Continue advocacy to retain social protection services and facilities	•	•	•
Provide up to date information on Social Protection services for the Community	•	•	•

Community Services and Education

Social Protection

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(21,500)	(20,000)	(20,000)	(20,000)	(20,000)
0130. Other Income	(500)	0	0	0	0
Operating Revenue	(22,000)	(20,000)	(20,000)	(20,000)	(20,000)
Non Operating Revenue					
0920. Depreciation	(4,346)	(4,346)	(4,346)	(4,346)	(4,346)
6094. F-19015.8511.6470 Mental Health	(4,500)	0	0	0	0
6196. F-19015.8511.6535 Local Dom Violence	(4,000)	0	0	0	0
6200. F-19015.8511.6623 Social Protection	(1,600)	0	0	0	0
6246. F -19015.8511.6564 Crime Prevention	(10,000)	0	0	0	0
6483. F-19016.8515.6665 Social Housing	(7,500)	0	0	0	0
6603. F-19016.8515.6630	(10,000)	0	0	0	0
6615. F-19015.8511.6654 Bushfire Hall Crawl	(20,000)	0	0	0	0
Non Operating Revenue	(61,946)	(4,346)	(4,346)	(4,346)	(4,346)
Operating Expenditure					
0350. General Expenses	3,550	2,200	2,288	2,380	2,463
0415. Utilities	1,000	1,000	1,040	1,082	1,119
0680. Depreciation	4,346	4,346	4,346	4,346	4,346
5001. International Women's Day Exp	12,860	10,000	10,000	10,000	10,000
5012. Senior Citizens Week Exp	10,900	10,000	10,000	10,000	10,000
5131. Crime Prevention	10,000	0	0	0	0
5144. Disability Action and Audit	18,160	5,000	5,000	5,000	5,000
5147. Seniors Expo Forum	500	0	0	0	0
5148. Family Fun Day Events	7,500	0	0	0	0
5152. Mental Health	6,500	4,000	4,000	4,000	4,000
5301. Early Childhood Network Development	1,000	0	0	0	0
5333. Merriwa Family Fun Day	0	3,000	3,000	3,000	3,000
5390. Domestic Violence Prevention Project	5,500	0	0	0	0
5455. Hunter LLS Cultural Acknowledgement	1,600	0	0	0	0
5496. Social Housing Consultation Study	7,500	0	0	0	0
5501. Community Hall Crawl Event	20,000	0	0	0	0
Operating Expenditure	110,916	39,546	39,674	39,807	39,928
Social Protection	26,970	15,200	15,328	15,461	15,582

Community Services and Education

Youth Services

Directorate
Environment and Community Services

Services

- The planning, promotion and implementation of a range of social, educational and recreational programs that are run in consultation with the youth.
- Early Intervention programs which meet service specifications.
- Opportunities for young people to enhance leadership and key life skills.
- Partnerships with schools and organisations to promote wellbeing, safety, connectedness and community recognition of our youth

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.4
Enhance partnerships to maintain a safe community.

1.5
Advocate for, support and provide services and facilities for the community.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Continue to support Upper Hunter Youth Council.	•	•	•
Continue to coordinate 3 Upper Hunter Youth Centres at Scone, Merriwa and Murrurundi.	•	•	•
Facilitate a range of programs to support vulnerable youth and families	•	•	•
Facilitate leadership and development programs for young adults and youth	•	•	•

Community Services and Education

Youth Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(8,500)	(11,200)	(11,648)	(12,114)	(12,538)
0115. Grants	(198,951)	(206,500)	(213,300)	(220,372)	(226,808)
0135. Capital Grants Received	0	0	(441,700)	0	0
0140. Contributions	(7,000)	(1,000)	(1,000)	(1,000)	(1,000)
Operating Revenue	(214,451)	(218,700)	(667,648)	(233,486)	(240,345)
Non Operating Revenue					
0920. Depreciation	(30,476)	(28,527)	(28,527)	(28,527)	(28,527)
6033. F-19016.8515.6389 Youth Services	0	(400,000)	(41,700)	0	0
Non Operating Revenue	(30,476)	(428,527)	(70,227)	(28,527)	(28,527)
Operating Expenditure					
0415. Utilities	10,313	9,474	9,787	10,348	10,947
0425. Cleaning Costs	5,100	5,100	5,304	5,516	5,709
0512. Youth Centre Building Maintenance	13,384	8,527	8,823	9,130	9,438
0663. Youth Council Expenses	2,565	2,000	2,080	2,163	2,239
0666. Yth Services Drop In	198,717	199,153	206,240	213,579	221,046
0667. Yth Services EIPP	168,674	172,876	179,082	185,512	191,978
0680. Depreciation	30,476	28,527	28,527	28,527	28,527
0980. Administration Overheads	14,760	14,760	15,277	15,811	16,365
5047. Youth Leadership Programs	25,100	20,000	20,773	21,575	22,325
5049. Youth Week Program Exp	8,600	7,500	7,800	8,112	8,396
5104. Country Arts Support Program	3,000	3,000	3,000	3,000	3,000
5511. Youth Winter Holiday Program	5,000	7,500	7,500	7,500	7,500
5520. Youth Summer Holiday Program	10,000	7,500	7,500	7,500	7,500
5562. Youth Autumn Holiday Program	0	7,500	7,500	7,500	7,500
5567. Youth Spring Holiday Program	6,909	7,500	7,500	7,500	7,500
5573. Colour Run Event	0	1,000	1,040	1,082	1,119
Operating Expenditure	502,598	501,917	517,732	534,355	551,090
Capital Expenditure					
1031. Mdi Youth Centre Furn & Equip	0	0	2,000	0	2,000
1032. Scn Youth Centre Furn & Equip	0	0	2,000	0	2,000
1167. Yth Ctr - Painting	0	0	0	20,000	0
4654. Mwa - Yth Centre upgrade & painting	0	0	2,000	0	2,000
4656. Mdi - Yth Centre roof repairs	0	400,000	483,400	0	0
Capital Expenditure	0	400,000	489,400	20,000	6,000
Youth Services	257,671	254,690	269,257	292,342	288,217

Budget Summary

Economic Affairs

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Camping Areas & Caravan Parks	(54,392)	(60,000)	(62,400)	(64,896)	(67,167)
Community Connect Services	(18,297)	(28,000)	(29,120)	(30,285)	(31,345)
Economic Promotion	(283,499)	0	0	0	0
Private Works	(100,000)	(100,000)	(104,000)	(108,160)	(111,946)
Real Estate	(1,814,153)	(474,800)	(493,792)	(513,544)	(531,518)
Saleyards	(789,156)	(934,773)	(1,082,436)	(1,283,988)	(1,463,814)
Scone Golf Course	(192,469)	(153,000)	(159,120)	(165,485)	(171,277)
Tourism & Area Promotion	(244,921)	(1,638,600)	(1,319,141)	(996,928)	(573,833)
Operating Revenue	(3,496,887)	(3,389,173)	(3,250,009)	(3,163,285)	(2,950,900)
Non Operating Revenue					
Camping Areas & Caravan Parks	(8,242)	(8,242)	(8,242)	(8,242)	(8,242)
Community Connect Services	(20,922)	(20,786)	(20,786)	(20,786)	(20,786)
Economic Promotion	(20,000)	(281,499)	(20,000)	(20,000)	(20,000)
Real Estate	(192,788)	(172,311)	(854,156)	(172,311)	(172,311)
Saleyards	(827,615)	(364,030)	(364,030)	(364,030)	(364,030)
Tourism & Area Promotion	(31,652)	(32,576)	(32,576)	(32,576)	(32,576)
Non Operating Revenue	(1,101,219)	(879,444)	(1,299,790)	(617,945)	(617,945)
Operating Expenditure					
Camping Areas & Caravan Parks	121,049	127,156	127,310	131,871	136,463
Community Connect Services	81,052	80,175	82,725	85,364	88,073
Economic Promotion	364,410	409,635	153,040	158,117	163,332
Private Works	96,130	96,130	99,645	103,289	106,851
Real Estate	835,266	672,929	674,454	679,497	683,754
Saleyards	1,214,180	1,181,539	1,190,519	1,199,934	1,208,150
Scone Golf Course	271,186	252,741	262,340	272,306	281,784
Tourism & Area Promotion	639,432	1,553,763	1,188,303	1,644,152	1,259,517
Operating Expenditure	3,622,705	4,374,068	3,778,335	4,274,529	3,927,923
Non Operating Expenditure					
Economic Promotion	261,499	0	0	0	0
Real Estate	1,526,321	218,197	228,917	239,660	251,193
Saleyards	402,591	416,949	430,204	444,163	458,725
Tourism & Area Promotion	0	128,288	131,238	134,256	137,343
Non Operating Expenditure	2,190,411	763,434	790,359	818,079	847,261
Capital Expenditure					
Real Estate	45,770	0	686,845	10,000	0
Saleyards	0	15,000	45,000	45,000	45,000
Tourism & Area Promotion	3,000	700,000	786,037	0	0
Capital Expenditure	48,770	715,000	1,517,882	55,000	45,000
Economic Affairs	1,263,780	1,583,885	1,536,777	1,366,377	1,251,339

Economic Affairs

Camping Areas and Caravan Parks

Directorate
Corporate Services

Services

- A caravan park and camping areas with a basic level of services to users of the facilities.

CSP Strategic Objectives

- 1.3**
Increase promotion of healthy lifestyle.
- 1.5**
Advocate for, support and provide services and facilities for the community.
- 4.1**
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Implement priority actions for camping areas and caravan parks identified in the Economic Development and Tourism Strategy.	•	•	•
Continue to maintain campgrounds situated at Moonan Flat and Stewarts Brook and caravan park at Merriwa.	•	•	•
Review and develop new Economic Development and Tourism Strategy, including review of current caravan park business.			•

Economic Affairs

Camping Areas and Caravan Parks

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0135. Capital Grants Received	0	0	0	0	0
0273. Camping Grounds Revenue	(18,000)	(20,000)	(20,800)	(21,632)	(22,389)
0274. Caravan Park Revenue	(36,392)	(40,000)	(41,600)	(43,264)	(44,778)
Operating Revenue	(54,392)	(60,000)	(62,400)	(64,896)	(67,167)
Non Operating Revenue					
0920. Depreciation	(8,242)	(8,242)	(8,242)	(8,242)	(8,242)
Non Operating Revenue	(8,242)	(8,242)	(8,242)	(8,242)	(8,242)
Operating Expenditure					
0415. Utilities	21,650	17,200	17,857	18,796	19,730
0473. Camping Grounds Expenses	6,904	8,100	8,424	8,761	9,068
0474. Caravan Park Expenses	65,939	71,250	73,770	76,379	79,050
0500. RV Camping Expenses	1,000	4,000	0	0	0
0530. Building Maintenance	6,950	8,000	8,290	8,591	8,883
0680. Depreciation	8,242	8,242	8,242	8,242	8,242
0980. Administration Overheads	10,364	10,364	10,727	11,102	11,491
Operating Expenditure	121,049	127,156	127,310	131,871	136,463
Capital Expenditure					
5035. Masterplan Preparation/Implementation	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
Camping Areas & Caravan Parks	58,415	58,914	56,668	58,733	61,054

Economic Affairs

Community Connect Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0275. CCS Operations	(18,297)	(28,000)	(29,120)	(30,285)	(31,345)
Operating Revenue	(18,297)	(28,000)	(29,120)	(30,285)	(31,345)
Non Operating Revenue					
0920. Depreciation	(20,922)	(20,786)	(20,786)	(20,786)	(20,786)
Non Operating Revenue	(20,922)	(20,786)	(20,786)	(20,786)	(20,786)
Operating Expenditure					
0415. Utilities	4,500	2,500	2,600	2,704	2,799
0475. CCS Operations	32,641	33,900	35,545	37,248	39,000
0680. Depreciation	20,922	20,786	20,786	20,786	20,786
0980. Administration Overheads	22,989	22,989	23,794	24,626	25,488
Operating Expenditure	81,052	80,175	82,725	85,364	88,073
Community Connect Services	41,833	31,389	32,819	34,294	35,942

Economic Affairs

Economic Promotion

Directorate
Corporate Services

Services

- Provision of a Community Grants Officer to assist in obtaining grant funding that supports economic activities.
- Encouragement for the sustainable economic development in the Upper Hunter Shire.
- Relationships with key stakeholders to enhance economic development activities within the shire.
- An Upper Hunter Shire Economic Development and Tourism Plan that is consistent with Council's Community Strategic Plan.
- Provision of investment and marketing material to encourage investment and employment in the Shire

CSP Strategic Objectives

3.1
Broaden and promote the range of business and industry sectors.

3.2
Encourage retail and commercial business to increase local employment opportunities.

3.3
Provide attractive and functional town centres and support revitalisation of the towns and villages including investment in built heritage and improvement of existing buildings.

3.4
Provide diversity in tourist attractions and experiences.

3.5
Promote the Upper Hunter's unique brand identity.

3.6
Facilitate and support increased and innovative tourism and marketing opportunities.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Finalise new Economic Development and Tourism Strategic Plan and incorporate findings from small business survey and revised DMP. Identify and implement priority strategies from Economic Development and Tourism Plan.	•	•	•
Identify Community grant funding opportunities and support community grant applications.	•	•	•
Develop and implement Council grant application framework.	•	•	•
Work closely with local business networks and organisations to build capacity and facilitate growth of existing enterprises.	•	•	•

Economic Affairs

Economic Promotion

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(278,499)	0	0	0	0
0140. Contributions	(5,000)	0	0	0	0
Operating Revenue	(283,499)	0	0	0	0
Non Operating Revenue					
6004. Cont from Water/Waste/Sewer	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
6153. F-19016.8516.6504 Econ Prom Projects	0	(261,499)	0	0	0
Non Operating Revenue	(20,000)	(281,499)	(20,000)	(20,000)	(20,000)
Operating Expenditure					
0350. General Expenses	10,100	5,500	5,720	5,949	6,157
0371. CBD Shop Front Assistance Fund	5,000	6,000	6,000	6,000	6,000
0391. Business Development Expenses	185,908	0	0	0	0
0477. Grants Officer	55,010	54,394	56,306	58,285	60,324
0980. Administration Overheads	79,192	79,192	81,964	84,832	87,802
0988. Australian Horse Centre Project	0	0	0	0	0
0989. Efficiency Gains	(7,500)	0	0	0	0
5062. Scn Chamber of Commerce	2,200	2,500	2,500	2,500	2,500
5065. Branding Project	0	261,499	0	0	0
5069. Marketing Projects incl Country Week	5,000	0	0	0	0
5072. Mwa Progress Association	500	550	550	550	550
5128. NSW Small Business Month Initiative	2,000	0	0	0	0
5277. "We Live Here" Project	10,000	0	0	0	0
5474. Summer Fund - Xmas on Kelly	2,000	0	0	0	0
5518. Festival of Place - Summer Night Fund	15,000	0	0	0	0
Operating Expenditure	364,410	409,635	153,040	158,117	163,332
Non Operating Expenditure					
7163. T-19016.8516.6504 Econ Prom Projects	261,499	0	0	0	0
Non Operating Expenditure	261,499	0	0	0	0
Economic Promotion	322,410	128,136	133,040	138,117	143,332

Economic Affairs

Private Works

Directorate
Infrastructure Services

Services

- Infrastructure design and construction for developers, business, individuals and other government departments.
- Road/driveway maintenance and construction activities.

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.1
Plan, facilitate and provide for a changing population for current and future generations.

3.1
Broaden and promote the range of business and industry sectors.

3.2
Encourage retail and commercial business to increase local employment opportunities.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Respond to Private Works requests and provide services if resources available.	•	•	•

Economic Affairs

Private Works

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(100,000)	(100,000)	(104,000)	(108,160)	(111,946)
Operating Revenue	(100,000)	(100,000)	(104,000)	(108,160)	(111,946)
Operating Expenditure					
0695. Private Works	70,000	70,000	72,600	75,298	77,880
0980. Administration Overheads	26,130	26,130	27,045	27,991	28,971
Operating Expenditure	96,130	96,130	99,645	103,289	106,851
Private Works	(3,870)	(3,870)	(4,355)	(4,871)	(5,095)

Economic Affairs

Real Estate

Directorate
Corporate Services

Services

- Cost effective development and sale of residential land.
- The purchase, tenancy and maintenance of residential and commercial properties as required.
- Strategic property management of Council's property portfolio to ensure it meets the needs of the Community

CSP Strategic Objectives

2.1
Plan, facilitate and provide for a changing population for current and future generations.

3.1
Broaden and promote the range of business and industry sectors.

3.2
Encourage retail and commercial business to increase local employment opportunities.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Manage Council's portfolio of commercial, residential and land real estate.	•	•	•
Develop and deliver Crown Land Management Plan project.		•	
Review and continued development of policies and procedures property management, disposal, development and acquisition	•	•	•
Investigate options for automating management of real estate assets.	•	•	•
Undertake continual strategic review of Property portfolio.	•	•	•
Land Register reviewed and updated	•	•	•

Economic Affairs

Real Estate

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(23,500)	0	0	0	0
0135. Capital Grants Received	(681,845)	0	0	0	0
0270. Campbells Corner Revenue	(239,800)	(246,000)	(255,840)	(266,074)	(275,386)
0280. Commercial Properties Revenue	(187,778)	(187,200)	(194,688)	(202,476)	(209,562)
0281. Residential Properties Revenue	(36,350)	(36,500)	(37,960)	(39,478)	(40,860)
0287. Land Development Revenue	(640,000)	0	0	0	0
0290. Vacant Land Properties Revenue	(4,880)	(5,100)	(5,304)	(5,516)	(5,709)
0297. Commercial Property Disposal	0	0	0	0	0
Operating Revenue	(1,814,153)	(474,800)	(493,792)	(513,544)	(531,518)
Non Operating Revenue					
0920. Depreciation	(170,518)	(172,311)	(172,311)	(172,311)	(172,311)
6014. F-19016.8516.6401 Medical Centre,	(10,770)	0	0	0	0
6028. F-19016.8522.6467 Property Disposal	0	0	0	0	0
6611. F-19016.8516.6644 Campbells Corner	(11,500)	0	(681,845)	0	0
Non Operating Revenue	(192,788)	(172,311)	(854,156)	(172,311)	(172,311)
Operating Expenditure					
0301. Administration Costs	90,233	35,025	36,261	37,540	38,852
0350. General Expenses	6,500	2,500	2,600	2,704	2,799
0398. Scn Medical Ctr Loan - Wpac	60,172	56,132	52,250	48,091	43,635
0399. Scn Medical Ctr Ext Loan	16,409	14,639	12,773	10,914	8,854
0401. Campbells Corner Scone - Loan	99,444	100,034	95,062	90,336	85,319
0415. Utilities	139,700	126,600	131,292	139,242	147,431
0425. Cleaning Costs	47,802	42,500	44,200	45,968	47,577
0444. Crown Lands - Plan of Management	8,000	0	0	0	0
0480. Other Commercial Properties	39,000	5,500	5,720	5,949	6,157
0482. Land Development Maintenance	8,500	8,500	8,795	9,100	9,406
0530. Building Maintenance	79,550	64,250	66,680	69,203	71,590
0611. Land Development Other Expenses	24,500	0	0	0	0
0680. Depreciation	170,518	172,311	172,311	172,311	172,311
0980. Administration Overheads	44,938	44,938	46,511	48,139	49,824
Operating Expenditure	835,266	672,929	674,454	679,497	683,754

Economic Affairs

Real Estate

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Non Operating Expenditure					
0398. Scn Medical Ctr Loan - Wpac	50,473	54,513	58,395	62,554	67,010
0399. Scn Medical Ctr Ext Loan	18,983	20,754	22,620	24,478	26,538
0401. Campbells Corner Scone - Loan	143,520	142,930	147,902	152,628	157,645
7011. T-19016.8516.6402 Bottlebrush PI Units	5,000	0	0	0	0
7013. T-19016.8516.6404 YHA, Segenhoe	2,500	0	0	0	0
7014. T-19016.8516.6403 Other Cncl	20,000	0	0	0	0
7076. T-19016.8516.6401 Medical Centre, Scn	0	0	0	0	0
7197. T-19016.8516.6521 Land Development	604,000	0	0	0	0
7611. T-19016.8516.6644 Campbells Corner	681,845	0	0	0	0
Non Operating Expenditure	1,526,321	218,197	228,917	239,660	251,193
Capital Expenditure					
0981. Aberdeen Heights Subdivision - Stg 7	0	0	0	0	0
4908. Scone Medical Centre	10,770	0	0	10,000	0
4909. 7 Bottlebrush Place Scone	0	0	5,000	0	0
5515. Campbells Corner Development	11,500	0	681,845	0	0
5516. Campbells Corner Business Case	23,500	0	0	0	0
Capital Expenditure	45,770	0	686,845	10,000	0
Real Estate	400,416	244,015	242,268	243,302	231,118

Economic Affairs

Saleyards

Directorate
Corporate Services

Services

- An efficient and cost effective saleyards facility that meets customer needs.
- The implementation and management of Environmental Management & WHS systems within the saleyards facility.

CSP Strategic Objectives

- 2.1**
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.
- 2.6**
Plan, facilitate and provide for a changing population for current and future generations.
- 3.1**
Broaden and promote the range of business and industry sectors.
- 3.2**
Encourage retail and commercial business to increase local employment opportunities.
- 5.1**
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Deliver and maintain saleyard operations in accordance with relevant legislation and safety requirements.	●	●	●
Identify and deliver high quality livestock events.	●	●	●
Obtain National Saleyards Quality Assurance (NSQA).	●	●	●
Improve management of waste product and investigate options of reuse.	●	●	●
Continue to meet accreditation of Meat Standards Australia (MSA) and European Union Cattle Accreditation Scheme (EACAS).	●	●	●
Increase number of cattle sold through the facility.	●	●	●

Economic Affairs

Saleyards

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(779,879)	(928,273)	(1,075,676)	(1,276,958)	(1,456,538)
0130. Other Income	(9,277)	(6,500)	(6,760)	(7,030)	(7,276)
0691. End of Year Adjustments	0	0	0	0	0
Operating Revenue	(789,156)	(934,773)	(1,082,436)	(1,283,988)	(1,463,814)
Non Operating Revenue					
0920. Depreciation	(365,995)	(364,030)	(364,030)	(364,030)	(364,030)
6049. F-19016.8516.6408 Saleyards	(461,620)	0	0	0	0
Non Operating Revenue	(827,615)	(364,030)	(364,030)	(364,030)	(364,030)
Operating Expenditure					
0301. Administration Costs	6,000	0	0	0	0
0354. Operational Costs	334,044	322,434	334,389	346,790	358,795
0415. Utilities	86,646	75,500	78,483	81,893	85,094
0508. Yards & Facility Maintenance	85,152	90,400	93,566	96,844	100,154
0635. Truck Wash Costs	39,800	46,740	48,535	50,400	52,164
0668. Beast Destruction/Removal	750	1,000	1,038	1,076	1,113
0680. Depreciation	365,995	364,030	364,030	364,030	364,030
0945. Loan Repayments	47,900	42,722	38,485	33,770	28,682
0946. Saleyards Redevelopment Loan No1	182,205	173,025	164,007	154,763	145,289
0980. Administration Overheads	65,688	65,688	67,987	70,367	72,829
Operating Expenditure	1,214,180	1,181,539	1,190,519	1,199,934	1,208,150
Non Operating Expenditure					
0945. Loan Repayments	50,010	55,188	59,425	64,140	69,228
0946. Saleyards Redevelopment Loan No1	352,581	361,761	370,779	380,023	389,497
Non Operating Expenditure	402,591	416,949	430,204	444,163	458,725
Capital Expenditure					
4809. Saleyards Replacement Pumps &	0	15,000	45,000	45,000	45,000
Capital Expenditure	0	15,000	45,000	45,000	45,000
Saleyards	0	314,685	219,257	41,079	(115,970)

Economic Affairs

Scone Golf Course

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0113. Scone Golf Course Revenue	(192,469)	(153,000)	(159,120)	(165,485)	(171,277)
Operating Revenue	(192,469)	(153,000)	(159,120)	(165,485)	(171,277)
Operating Expenditure					
0428. Scone Golf Course Costs	271,186	252,741	262,340	272,306	281,784
Operating Expenditure	271,186	252,741	262,340	272,306	281,784
Scone Golf Course	78,717	99,741	103,220	106,821	110,507

Operating Revenue

Economic Affairs

Tourism and Area Promotion

Directorate
Corporate Services

Services

- Three visitor information centres.
- Promotion of the Upper Hunter Shire as a tourist destination.
- Partnerships between Council and Upper Hunter Country Tourism stakeholders.
- Partnerships with community event organisers in the Upper Hunter, and co-ordinate tourism events.
- Increased number and scale of tourism events

CSP Strategic Objectives

3.6

Facilitate and support increased and innovative tourism and marketing opportunities.

5.1

Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Review model of delivering Visitor Information services.	•		
Develop, implement and continual review of Economic Development and Tourism Strategic Plan.	•	•	•
Promote local growth and opportunities within and outside region.	•	•	•
Partner with internal, local and regional stakeholders and participate in collaborative event programs.	•	•	•
Develop and deliver a calendar of community events.	•	•	•

Economic Affairs

Tourism and Area Promotion

Budget Summary	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0115. Grants	(239,651)	0	0	0	0
0130. Other Income	(5,270)	(600)	(624)	(649)	(672)
0135. Capital Grants Received	0	(700,000)	(768,037)	0	0
0142. Aviation Centre	0	(162,000)	(168,480)	(175,219)	(181,352)
0143. Kittyhawk Cafe	0	(120,000)	(124,800)	(129,792)	(134,335)
0144. Facility Functions	0	(80,000)	(83,200)	(86,528)	(89,556)
0148. Warbirds Over Scone	0	(426,000)	0	(442,500)	0
0151. Aerodrome Events & Promotions	0	(150,000)	(156,000)	(162,240)	(167,918)
Operating Revenue	(244,921)	(938,600)	(533,104)	(996,928)	(573,833)
Non Operating Revenue					
0920. Depreciation	(31,652)	(32,576)	(32,576)	(32,576)	(32,576)
Non Operating Revenue	(31,652)	(32,576)	(32,576)	(32,576)	(32,576)
Operating Expenditure					
0301. Administration Costs	187,690	510,342	528,226	546,738	565,840
0350. General Expenses	11,430	15,640	16,266	16,916	17,508
0415. Utilities	23,757	46,200	48,048	49,970	51,719
0425. Cleaning Costs	0	14,500	15,018	15,554	16,085
0426. Kittyhawk Cafe	0	121,171	125,634	130,263	134,822
0435. Function Costs	0	100,000	103,950	108,056	111,838
0448. Warbirds Over Scone	0	400,000	0	420,000	0
0510. Grounds Maintenance	14,180	15,500	16,033	16,583	17,137
0530. Building Maintenance	28,000	44,840	46,511	48,245	49,902
0634. Aerodrome Events & Promotions	0	100,000	104,000	108,160	111,946
0680. Depreciation	31,652	32,576	32,576	32,576	32,576
0980. Administration Overheads	57,072	57,072	59,070	61,137	63,277
5013. Promotion Expenses	12,000	0	0	0	0
5021. Mwa Festival of Fleeces	6,000	6,000	6,000	6,000	6,000
5022. Scn Horse Festival	8,000	8,000	8,000	8,000	8,000
5023. Abn Highland Games	6,000	6,000	6,000	6,000	6,000
5024. Other Small Festivals Contributions	2,000	5,000	5,000	5,000	5,000
5025. Mdi King of the Ranges	6,000	6,000	6,000	6,000	6,000
5353. Scone Literary Long Weekend	6,000	6,000	6,000	6,000	6,000
5575. Reconnect Regional NSW-Community	239,651	0	0	0	0
6904. Aviation Centre & Infrastructure	0	58,922	55,972	52,954	49,867
Operating Expenditure	639,432	1,553,763	1,188,303	1,644,152	1,259,517
Non Operating Expenditure					
6904. Aviation Centre & Infrastructure	0	128,288	131,238	134,256	137,343
Non Operating Expenditure	0	128,288	131,238	134,256	137,343

Economic Affairs

Tourism and Area Promotion

Budget Summary	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Capital Expenditure					
1262. Hunter Warbirds Restoration Hanger	0	700,000	786,037	0	0
4843. Town Christmas Lights	3,000	0	0	0	0
Capital Expenditure	3,000	700,000	786,037	0	0
Tourism & Area Promotion	365,859	710,875	753,861	748,904	790,451

Budget Summary

Environment

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Stormwater Management	(98,575)	(99,000)	(99,000)	(99,000)	(99,000)
Waste Management	(6,321,925)	(6,571,662)	(6,526,000)	(6,787,040)	(7,024,586)
Operating Revenue	(6,420,500)	(6,670,662)	(6,625,000)	(6,886,040)	(7,123,586)
Non Operating Revenue					
Stormwater Management	(275,951)	(126,365)	(126,365)	(126,365)	(126,365)
Street Cleaning	(42,000)	(42,000)	(42,000)	(42,000)	(42,000)
Waste Management	(1,159,072)	(1,558,764)	(1,308,764)	(1,308,764)	(1,308,764)
Non Operating Revenue	(1,477,023)	(1,727,129)	(1,477,129)	(1,477,129)	(1,477,129)
Operating Expenditure					
Noxious Plants & Insect/Vermin Control	192,886	197,271	205,162	213,368	220,836
Stormwater Management	485,922	437,836	448,687	459,919	471,381
Street Cleaning	196,000	201,000	209,005	217,329	224,930
Waste Management	6,241,605	6,811,080	7,023,130	7,243,547	7,450,206
Operating Expenditure	7,116,413	7,647,187	7,885,984	8,134,163	8,367,353
Non Operating Expenditure					
Stormwater Management	42,000	42,000	42,000	42,000	42,000
Waste Management	995,662	772,684	561,634	752,257	383,145
Non Operating Expenditure	1,037,662	814,684	603,634	794,257	425,145
Capital Expenditure					
Stormwater Management	290,000	200,000	400,000	300,000	300,000
Waste Management	243,730	546,662	250,000	100,000	500,000
Capital Expenditure	533,730	746,662	650,000	400,000	800,000
Environment	790,282	810,742	1,037,489	965,251	991,783

Environment

Noxious Plants and Insect/Vermin Control

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Expenditure					
5058. Noxious Weed Control Exp	192,886	197,271	205,162	213,368	220,836
Operating Expenditure	192,886	197,271	205,162	213,368	220,836
Noxious Plants & Insect/Vermin Control	192,886	197,271	205,162	213,368	220,836

Environment

Stormwater Management

Directorate
Infrastructure Services

CSP Strategic Objectives

2.6
Plan, facilitate and provide for a changing population for current and future generations.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

5.10
Encourage and build strong partnerships between the Community, business and all levels of government to 2032 and to deliver the Community priorities.

5.11
To participate and encourage regional coordination and planning between Councils and other organisations.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Manage customer request process and response for stormwater infrastructure.	•	•	•
Inspect stormwater infrastructure consistent with inspection program.	•	•	•

Environment

Stormwater Management

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(98,575)	(99,000)	(99,000)	(99,000)	(99,000)
Operating Revenue	(98,575)	(99,000)	(99,000)	(99,000)	(99,000)
Non Operating Revenue					
0920. Depreciation	(125,951)	(126,365)	(126,365)	(126,365)	(126,365)
6100. F-19016.8519.6475 Stormwater C/o	(150,000)	0	0	0	0
Non Operating Revenue	(275,951)	(126,365)	(126,365)	(126,365)	(126,365)
Operating Expenditure					
0570. Stormwater Drainage Maintenance	196,500	138,000	142,780	147,727	152,686
0680. Depreciation	125,951	126,365	126,365	126,365	126,365
0980. Administration Overheads	173,471	173,471	179,542	185,826	192,330
0989. Efficiency Gains	(10,000)	0	0	0	0
Operating Expenditure	485,922	437,836	448,687	459,919	471,381
Non Operating Expenditure					
7101. Cont to Street Cleaning	42,000	42,000	42,000	42,000	42,000
Non Operating Expenditure	42,000	42,000	42,000	42,000	42,000
Capital Expenditure					
4439. Belmore St Channel	260,000	0	0	0	0
4921. Liverpool St (Guernsey to Parsons)	0	0	400,000	120,000	0
4956. Segenhoe & Graeme Sts Abn	30,000	0	0	0	0
4970. Stormwater Replacement Program	0	200,000	0	180,000	300,000
Capital Expenditure	290,000	200,000	400,000	300,000	300,000

Environment

Street Cleaning

Directorate
Infrastructure Services

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.2
Encourage and support community participation to care for our environment.

2.6
Plan, facilitate and provide for a changing population for current and future generations.

3.6
Provide attractive and functional town centres and support revitalisation of the towns and villages including investment in built heritage and improvement of existing buildings.

4.2
Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Urban roads swept 4 times during the year which covers 464 kilometres.	●	●	●
The removal of graffiti from public places.	●	●	●
Empty bins and removal of litter in street and public places.	●	●	●

Environment

Street Cleaning

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Stormwater Management Non Operating Revenue	443,396	454,471	665,322	576,554	588,016
6101. Cont from Stormwater Drainage	(42,000)	(42,000)	(42,000)	(42,000)	(42,000)
Non Operating Revenue	(42,000)	(42,000)	(42,000)	(42,000)	(42,000)
Operating Expenditure					
0625. Street & Gutter Cleaning	196,000	201,000	209,005	217,329	224,930
Operating Expenditure	196,000	201,000	209,005	217,329	224,930
Street Cleaning	154,000	159,000	167,005	175,329	182,930

Environment

Waste Management

Directorate
Environment and Community Services

CSP Strategic Objectives

- 2.1**
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.
- 2.2**
Encourage and support community participation to care for our environment.
- 2.6**
Plan, facilitate and provide for a changing population for current and future generations.
- 2.7**
Provide efficient and effective waste and recycling services and support improved waste minimisation and recycling practices.
- 5.10**
Encourage and build strong partnerships between the Community, business and all levels of government to 2032 and to deliver the Community priorities.
- 5.11**
To participate and encourage regional coordination and planning between Councils and other organisations.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Deliver education programs on waste management to increase community awareness and promote behaviour change to divert waste and recycling or reprocessing.	●	●	●
Contract administered for kerbside waste and recycling services including bulky waste collection.	●	●	●
Continued delivery of “problem” waste strategies including Community Recycling Centre (CRC).	●	●	●
Operation of waste facilities in accordance with EPA license, legislation and waste S88 reporting requirements.	●	●	●
Develop closure plans for individual landfills.	●	●	●
Implementation of 10 year Waste Strategy.	●	●	●
Provide waste management facilities at Aberdeen, Scone, Murrurundi, Merriwa and Cassilis.	●	●	●
Implement kerbside Food Organics / Garden Organics collection service	●	●	●

Environment

Waste Management

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(252,500)	(66,000)	(68,640)	(71,386)	(73,884)
0135. Capital Grants Received	(250,000)	(296,662)	0	0	0
0283. Commercial Waste Revenue	(320,152)	(336,000)	(349,440)	(363,418)	(376,137)
0284. Domestic Waste User Fees & Charges	(3,358,821)	(3,495,000)	(3,634,800)	(3,780,192)	(3,912,499)
0285. Other Waste Revenue	(204,274)	(215,000)	(223,600)	(232,544)	(240,683)
0286. Landfill Collection Revenue	(1,936,178)	(2,163,000)	(2,249,520)	(2,339,501)	(2,421,383)
Operating Revenue	(6,321,925)	(6,571,662)	(6,526,000)	(6,787,040)	(7,024,586)
Non Operating Revenue					
0920. Depreciation	(995,525)	(1,308,764)	(1,308,764)	(1,308,764)	(1,308,764)
6035. F-19016.8519.6412 Other Waste	(78,502)	0	0	0	0
6037. F-19015.8512.6349 Domestic Waste	(85,045)	0	0	0	0
6614. F-19015.8511.6647 Waste Transfer	0	(250,000)	0	0	0
Non Operating Revenue	(1,159,072)	(1,558,764)	(1,308,764)	(1,308,764)	(1,308,764)
Operating Expenditure					
0301. Administration Costs	208,164	217,290	225,054	233,097	241,223
0415. Utilities	9,885	9,050	9,393	9,905	10,418
0456. Illegal Rubbish Dumping	12,235	12,000	12,440	12,896	13,337
0468. Organics Collection	895,000	880,881	916,116	952,761	986,108
0469. Landfill Operations- Mwa/Cassilis	256,673	266,121	276,469	287,221	297,269
0484. MGB Waste Collection	1,598,000	1,663,863	1,730,418	1,799,634	1,862,621
0486. Landfill Operations- Scn	834,810	827,440	856,489	886,567	916,642
0487. Landfill Operations- Abn	317,515	333,165	345,179	357,629	369,934
0488. Landfill Operations- Mdi	144,625	160,782	166,916	173,285	179,339
0632. State Govt Waste Levy	660,360	780,000	811,200	843,648	873,176
0633. Kerbside Bulk Collection	138,580	131,491	136,751	142,221	147,198
0680. Depreciation	995,525	1,308,764	1,308,764	1,308,764	1,308,764
0980. Administration Overheads	220,233	220,233	227,941	235,919	244,176
0989. Efficiency Gains	(50,000)	0	0	0	0
Operating Expenditure	6,241,605	6,811,080	7,023,130	7,243,547	7,450,206
Non Operating Expenditure					
7019. T-19015.8512.6349 Domestic Waste	304,544	318,596	208,850	307,974	116,035
7032. T-19016.8519.6412 Other Waste	281,118	294,088	192,784	284,283	107,110
7081. Cont to Loan Repayments	25,000	25,000	25,000	25,000	25,000
7131. Cont to Urban Rds Maintenance	125,000	125,000	125,000	125,000	125,000
7269. Cont to UH Sustainability	10,000	10,000	10,000	10,000	10,000

Environment

Waste Management

Budget Summary	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Non Operating Expenditure	995,662	772,684	561,634	752,257	383,145
Capital Expenditure					
1347. Aberdeen Waste Facility Expansion	15,000	0	100,000	100,000	500,000
4562. Abn - Weighbridge	18,000	0	0	0	0
4849. Scn - Impound yard	20,500	0	0	0	0
4874. Green Lid Waste Bins Introduction	162,000	0	0	0	0
4932. Mwa - Transfer Station	5,000	275,801	0	0	0
4933. Mdi - Transfer Station	4,730	270,861	0	0	0
4991. Scn - Weighbridge fence	0	0	0	0	0
4992. Scn - Moving Bay	0	0	150,000	0	0
5574. Murrurundi Portable Toilet	18,500	0	0	0	0
Capital Expenditure	243,730	546,662	250,000	100,000	500,000
Waste Management	0	0	0	0	0

Budget Summary

General Purpose Revenues

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Rates, Grants & Interest Revenues	(14,502,881)	(14,608,864)	(17,109,022)	(18,219,951)	(19,394,890)
Operating Revenue	(14,502,881)	(14,608,864)	(17,109,022)	(18,219,951)	(19,394,890)
Non Operating Revenue					
Rates, Grants & Interest Revenues	(2,692,524)	(3,831,286)	(1,992,268)	(2,068,960)	(2,141,478)
Non Operating Revenue	(2,692,524)	(3,831,286)	(1,992,268)	(2,068,960)	(2,141,478)
Operating Expenditure					
Rates, Grants & Interest Revenues	268,664	268,664	278,067	287,800	297,873
Operating Expenditure	268,664	268,664	278,067	287,800	297,873
Non Operating Expenditure					
Rates, Grants & Interest Revenues	1,725,622	1,992,268	2,068,960	2,141,478	2,216,535
Non Operating Expenditure	1,725,622	1,992,268	2,068,960	2,141,478	2,216,535
General Purpose Revenues	(15,201,119)	(16,179,218)	(16,754,263)	(17,859,633)	(19,021,961)

General Purpose Revenues

Rates, Grants and Interest Revenues

Directorate
Corporate Services

Services

- The issuing of rates and charges in a timely manner.
- Investment of Council's surplus funds to maximize income.
- Means to advocate for appropriate levels of income that are received through the distribution of the Federal Grants.

CSP Strategic Objectives

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Manage the rates process consistent with statutory requirements.	•	•	•
All rate notices issued within statutory timeframes.	•	•	•
Annual review of the Investment Policy	•	•	•
Review and obtain optimal return on Council's investment funds	•	•	•

General Purpose Revenues

Rates, Grants and Interest Revenues

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0100. Rates & Charges	(11,816,039)	(12,309,096)	(12,737,289)	(13,686,961)	(14,707,858)
0115. Grants	(2,566,842)	(2,063,768)	(4,135,233)	(4,295,990)	(4,449,532)
0120. Interest & Investment Income	(120,000)	(236,000)	(236,500)	(237,000)	(237,500)
Operating Revenue	(14,502,881)	(14,608,864)	(17,109,022)	(18,219,951)	(19,394,890)
Non Operating Revenue					
6050. F-19016.8517.6409 FAG	(2,692,524)	(3,831,286)	(1,992,268)	(2,068,960)	(2,141,478)
Non Operating Revenue	(2,692,524)	(3,831,286)	(1,992,268)	(2,068,960)	(2,141,478)
Operating Expenditure					
0980. Administration Overheads	268,664	268,664	278,067	287,800	297,873
Operating Expenditure	268,664	268,664	278,067	287,800	297,873
Non Operating Expenditure					
7050. T-19016.8517.6409 FAG	1,725,622	1,192,268	2,068,960	2,141,478	2,216,535
Non Operating Expenditure	1,725,622	1,192,268	2,068,960	2,141,478	2,216,535
Rates, Grants & Interest Revenues	(15,201,119)	(16,179,218)	(16,754,263)	(17,859,633)	(19,021,961)

Budget Summary

Governance

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Non Operating Revenue					
Council Services	0	0	(80,000)	0	0
Non Operating Revenue	0	0	(80,000)	0	0
Operating Expenditure					
Council Services	804,628	891,440	1,071,523	952,702	983,309
Operating Expenditure	804,628	891,440	1,071,523	952,702	983,309
Non Operating Expenditure					
Council Services	40,000	40,000	0	40,000	40,000
Non Operating Expenditure	40,000	40,000	0	40,000	40,000
Capital Expenditure					
Council Services	0	0	5,000	0	0
Capital Expenditure	0	0	5,000	0	0
Governance	844,628	931,440	996,523	992,702	1,023,309

Governance

Council Services

Directorate
Corporate Services

CSP Strategic Objectives

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

5.2
Council is focused on innovation and continuous improvement to ensure a high quality of service which is aligned with business needs and community priorities.

5.5
Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.

5.6
Develop and maintain effective reporting systems that enable Council to measure and report on performance.

5.10
Encourage and build strong partnerships between the Community, business and all levels of government to 2032 and to deliver the Community priorities.

5.11
To participate and encourage regional coordination and planning between Councils and other organisations.

Operational Plan Actions

Complete Council's Integrated Planning and Reporting requirements including; quarterly reporting against the Operational Plan 2022/2023 review of the Delivery Program 2012/2023-2026/2027, development of the Operational Plan 2023/2024 and the Annual Report 2021/2022

Conduct planning for Business Units in conjunction with Service Reviews to ensure services are aligned to community needs, delivering high quality and cost effective outcomes to the community.

Provide progress reports on implementation of the Delivery Program in accordance with Local Government Act requirements.

Finalise the one year Operational Plan in accordance with Local Government Act requirements.

Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
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Governance

Council Services

Budget Summary

Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
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Non Operating Revenue

6018. F-19016.8518.6410 Council Elections	0	0	(80,000)	0	0
Non Operating Revenue	0	0	(80,000)	0	0

Operating Expenditure

0301. Administration Costs	182,747	198,815	205,749	212,924	220,324
0330. Mayor & Elected Member Expenses	197,175	260,419	269,096	278,100	286,338
0335. Election Expenses	0	0	150,000	0	0
0345. Meals Entertainment & Other Functions	8,000	8,000	8,320	8,653	8,956
0350. General Expenses	35,500	31,000	32,240	33,530	34,703
0980. Administration Overheads	291,206	291,206	301,398	311,947	322,865
0989. Efficiency Gains	(10,000)	0	0	0	0
5016. s356 Contributions Expenses	34,000	34,000	34,000	34,000	34,000
5088. Cont - Local Government NSW	34,000	35,000	36,400	37,856	39,181
5127. Cont - Hunter Council Joint Organisation	32,000	33,000	34,320	35,693	36,942
Operating Expenditure	804,628	891,440	1,071,523	952,702	983,309

Non Operating Expenditure

7018. T-19016.8518.6410 Council Elections	40,000	40,000	0	40,000	40,000
Non Operating Expenditure	40,000	40,000	0	40,000	40,000

Capital Expenditure

0714. Asset Purchases	0	0	5,000	0	0
Capital Expenditure	0	0	5,000	0	0

Council Services	844,628	931,440	996,523	992,702	1,023,309
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Budget Summary

Health

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Health Services	(215,980)	(219,500)	(228,280)	(237,411)	(245,721)
Operating Revenue	(215,980)	(219,500)	(228,280)	(237,411)	(245,721)
Operating Expenditure					
Health Services	341,009	402,092	415,611	430,120	445,065
Operating Expenditure	341,009	402,092	415,611	430,120	445,065
Health	125,029	182,592	187,331	192,708	199,344

Health

Health Services

Directorate
Environment and Community Services

Services

- Public health education, complaints investigation, inspections of regulated premises and related services.
- Ongoing implementation of requirements of on-site waste disposal legislation and On-site Sewage Management Strategy 2015.
- An inspection program of all on-site waste management systems within the Shire to ascertain their impact on the environment.

CSP Strategic Objectives

1.4
Enhance partnerships to maintain a safe community.

2.6
Plan, facilitate and provide for a changing population for current and future generations.

2.5
Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly', responsive and environmentally responsible.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Carry out audit and inspection program in accordance with On-site Sewage Management Strategy.	•	•	•
Carry out audit and inspection program in partnership with the requirements of the food regulation partnership.	•	•	•
Regulate and inspect licensed health businesses consistent with the requirements of NSW Health.	•	•	•
Provide education services to the community on food handling.	•	•	•

Health

Health Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0105. Statutory Fees & Charges	(70,700)	(68,500)	(71,240)	(74,090)	(76,683)
0110. User Fees & Charges	(145,280)	(151,000)	(157,040)	(163,322)	(169,038)
Operating Revenue	(215,980)	(219,500)	(228,280)	(237,411)	(245,721)
Operating Expenditure					
0304. Customer Services	80,000	83,613	86,539	89,568	92,703
0350. General Expenses	2,000	0	0	0	0
0497. Health Inspections	69,861	104,834	108,514	112,323	116,199
0624. Onsite Sewerage Management	128,844	148,341	153,485	158,809	164,314
0980. Administration Overheads	64,804	64,804	67,072	69,420	71,849
0989. Efficiency Gains	(5,000)	0	0	0	0
5059. Food Handling Course Exp	500	500	0	0	0
Operating Expenditure	341,009	402,092	415,611	430,120	445,065
Health Services	125,029	182,592	187,331	192,708	199,344

Budget Summary

Housing and Community Amenities

Budget Summary	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Emergency Housing	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)
Low Income Housing	(10,400)	(7,800)	(7,800)	(7,800)	(7,800)
Public Cemeteries	(135,000)	(124,000)	(128,960)	(134,118)	(138,813)
Street Lighting	(56,000)	(57,000)	(58,000)	(59,000)	(60,000)
Town Planning	(974,590)	(550,973)	(548,828)	(562,897)	(575,700)
Operating Revenue	(1,178,590)	(742,373)	(746,188)	(766,416)	(784,913)
Non Operating Revenue					
Emergency Housing	0	0	0	0	0
Low Income Housing	(8,980)	(9,187)	(9,187)	(9,187)	(9,187)
Public Cemeteries	(13,170)	(13,664)	(13,664)	(13,664)	(13,664)
Public Conveniences	(32,906)	(31,495)	(31,495)	(31,495)	(31,495)
Street Lighting	0	(40,000)	0	0	0
Non Operating Revenue	(55,056)	(94,346)	(54,346)	(54,346)	(54,346)
Operating Expenditure					
Emergency Housing	9,600	6,150	6,387	6,708	7,023
Low Income Housing	23,580	22,387	22,888	23,552	24,208
Public Cemeteries	170,992	174,236	179,500	185,167	190,869
Public Conveniences	215,727	219,491	226,148	233,111	240,109
Street Lighting	250,000	250,000	260,000	270,400	279,864
Town Planning	819,627	774,903	726,558	752,629	778,927
Operating Expenditure	1,489,526	1,447,167	1,421,481	1,471,567	1,520,999
Non Operating Expenditure					
Town Planning	557,100	197,100	197,100	197,100	197,100
Non Operating Expenditure	557,100	197,100	197,100	197,100	197,100
Capital Expenditure					
Low Income Housing	5,000	0	6,500	2,500	0
Public Cemeteries	37,500	32,500	37,965	38,447	38,908
Street Lighting	20,000	60,000	0	0	0
Capital Expenditure	62,500	92,500	44,465	40,947	38,908
Housing & Community Amenities	875,480	900,048	862,512	888,853	917,748

Housing and Community Amenities

Emergency Housing

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)
Operating Revenue	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)
Non Operating Revenue					
0920. Depreciation	0	0	0	0	0
Non Operating Revenue	0	0	0	0	0
Operating Expenditure					
0415. Utilities	4,800	3,400	3,527	3,733	3,944
0530. Building Maintenance	4,800	2,750	2,860	2,974	3,079
0680. Depreciation	0	0	0	0	0
Operating Expenditure	9,600	6,150	6,387	6,708	7,023
Emergency Housing	7,000	3,550	3,787	4,108	4,423

Housing and Community Amenities

Low Income Housing

Directorate
Environment and Community Services

Services

- Low income housing and allocated emergency accommodation.
- Units that are maintained to a safe and comfortable standard.
- Annual inspections carried out to determine any works that need to be completed.

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Continue to provide low income housing at two units in Merriwa through Upper Hunter Homelessness Support	•	•	•
Continue to support the Scone Emergency Housing project through Upper Hunter Homeless Support	•	•	•

Housing and Community Amenities

Low Income Housing

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(10,400)	(7,800)	(7,800)	(7,800)	(7,800)
Operating Revenue	(10,400)	(7,800)	(7,800)	(7,800)	(7,800)
Non Operating Revenue					
0920. Depreciation	(8,980)	(9,187)	(9,187)	(9,187)	(9,187)
Non Operating Revenue	(8,980)	(9,187)	(9,187)	(9,187)	(9,187)
Operating Expenditure					
0415. Utilities	5,600	5,700	5,911	6,274	6,649
0530. Building Maintenance	9,000	7,500	7,790	8,091	8,372
0680. Depreciation	8,980	9,187	9,187	9,187	9,187
Operating Expenditure	23,580	22,387	22,888	23,552	24,208
Capital Expenditure					
1036. Low income Housing Painting	1,500	0	4,000	0	0
1039. Low Income Replace Floor coverings	2,000	0	2,500	0	0
4842. Low Income Housing Air-Conditioner	1,500	0	0	2,500	0
Capital Expenditure	5,000	0	6,500	2,500	0

Housing and Community Amenities

Public Cemeteries

Directorate
Infrastructure Services

Services

- A maintained Council's cemetery facilities and cemetery record database.
- Improved aesthetic impact of cemeteries and facilities.
- Cemeteries monitored in accordance with adopted Cemetery Monument Care Guide

CSP Strategic Objectives

2.6
Plan, facilitate and provide for a changing population for current and future generations.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of Inspection program for cemeteries and facilities across the Shire consistent with maintenance program.	•	•	•
Cemetery operations and maintenance program delivered.	•	•	•
Facilitate delivery of funded capital works priorities for cemeteries across the Shire.	•	•	•
Manage customer request process and response for cemetery infrastructure.	•	•	•
Pre-planning of cemetery capital works projects for future requirements.	•	•	•
Develop and implement a Volunteer Program to assist with the maintenance of public amenities and facilities.	•	•	•

Housing and Community Amenities

Public Cemeteries

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Low Income Housing	9,200	5,400	12,401	9,065	7,221
Operating Revenue					
0110. User Fees & Charges	(135,000)	(124,000)	(128,960)	(134,118)	(138,813)
Operating Revenue	(135,000)	(124,000)	(128,960)	(134,118)	(138,813)
Non Operating Revenue					
0920. Depreciation	(13,170)	(13,664)	(13,664)	(13,664)	(13,664)
Non Operating Revenue	(13,170)	(13,664)	(13,664)	(13,664)	(13,664)
Operating Expenditure					
0415. Utilities	10,500	9,250	9,594	10,168	10,757
0630. Cemetery Maintenance	129,500	133,000	137,635	142,433	147,259
0647. Grave Excavation - Mwa, Mdi & Abn	5,000	5,500	5,695	5,897	6,098
0648. Cemetery Plaques	2,250	2,250	2,340	2,434	2,519
0680. Depreciation	13,170	13,664	13,664	13,664	13,664
0980. Administration Overheads	10,572	10,572	10,572	10,572	10,572
Operating Expenditure	170,992	174,236	179,500	185,167	190,869
Capital Expenditure					
0702. Scone Lawn Cemetery Extension	20,000	0	0	0	25,000
1261. Tree Planting	5,000	5,000	5,183	5,372	5,554
1336. Mwa Lawn Cemetery Extension	0	0	25,000	0	0
1337. Mdi Lawn Cemetery Extension	0	20,000	0	0	0
1338. Abn Lawn Cemetery Extension	0	0	0	25,000	0
5806. Cemetery Furniture	12,500	7,500	7,783	8,076	8,353
Capital Expenditure	37,500	32,500	37,965	38,447	38,908

Housing and Community Amenities

Public Conveniences

Services

- Clean, accessible and safe public toilets..

Directorate
Infrastructure Services

CSP Strategic Objectives

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

4.2
Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of inspection program for public conveniences and facilities across the Shire consistent with cleaning and maintenance program.	•	•	•
Cleaning of public toilets across the Shire, consistent with agreed levels of service. Public convenience operations and maintenance program delivered.	•	•	•
Facilitate delivery of funded capital works priorities for public conveniences across the Shire.	•	•	•
Manage customer request process and response for public conveniences.	•	•	•
Pre-planning of public conveniences capital works projects for future requirements .	•	•	•

Housing and Community Amenities

Public Conveniences

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Public Cemeteries	60,322	69,072	74,841	75,832	77,300
Non Operating Revenue					
0920. Depreciation	(32,906)	(31,495)	(31,495)	(31,495)	(31,495)
Non Operating Revenue	(32,906)	(31,495)	(31,495)	(31,495)	(31,495)
Operating Expenditure					
0415. Utilities	7,650	7,650	7,948	8,325	8,690
0531. Public Amenities Maintenance	163,000	168,175	174,109	180,253	186,429
0680. Depreciation	32,906	31,495	31,495	31,495	31,495
0980. Administration Overheads	12,171	12,171	12,597	13,038	13,494
Operating Expenditure	215,727	219,491	226,148	233,111	240,109
Public Conveniences	182,821	187,996	194,653	201,616	208,614

Housing and Community Amenities

Street Lighting

Directorate
Infrastructure Services

CSP Strategic Objectives

2.6
Plan, facilitate and provide for a changing population for current and future generations.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

4.2
Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Manage customer request process and response for street lighting.	●	●	●
Targeted investigation into sustainability street lighting options at priority sites.	●	●	●
Street Lighting operations and maintenance program delivered.	●	●	●

Housing and Community Amenities

Street Lighting

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(56,000)	(57,000)	(58,000)	(59,000)	(60,000)
Operating Revenue	(56,000)	(57,000)	(58,000)	(59,000)	(60,000)
Non Operating Revenue					
6061. F-19016.8523.6444 Street Lighting	0	(40,000)	0	0	0
Non Operating Revenue	0	(40,000)	0	0	0
Operating Expenditure					
0415. Utilities	250,000	250,000	260,000	270,400	279,864
Operating Expenditure	250,000	250,000	260,000	270,400	279,864
Capital Expenditure					
1350. Vennacher St Mwa - Lighting Ped Cross	20,000	60,000	0	0	0

Housing and Community Amenities

Town Planning

Directorate
Environment and Community Services

Services

- Assessment of planning applications.
- Advisory service to the community, including heritage conservation.
- Preparation of planning proposals, flood studies and associated management plans.
- Issue of Subdivision Certificates and Planning Certificates.
- Review of strategic planning documents.
- Development compliance monitoring.

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.3
Ensure all actions, decisions and policy response to natural hazards and climate change remain current.

2.4
Implement and regularly review Strategic Land Use Plans, Environmental Planning Instruments and Development Controls, which reflect the needs and expectations of the broad Community.

2.5
Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly', responsive and environmentally responsible.

2.6
Plan, facilitate and provide for a changing population for current and future generations.

2.6
Implement policies to ensure the protection of strategic agricultural lands, equine critical industry clusters, natural resources and heritage.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Undertake general review of Local Environment Plan (LEP).	•	•	•
Facilitate Environmental and Community Services Committee.	•	•	•
Review and update the Scone Floodplain Risk Management Study and Plan (multiple year project).	•	•	•
Facilitate Flooplain Management Committee.	•	•	•
Provision of Heritage Advisory services and Local Heritage Assistance Grant fund.	•	•	•
Quality check of all planning strategies and policies as they relate to climate emergency response.	•	•	•
Local Strategic Planning Statement implementation.	•	•	•
Review and update Upper Hunter Land Use Strategy	•		

Housing and Community Amenities

Town Planning

Budget Summary	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Capital Expenditure	20,000	60,000	0	0	0
Street Lighting	214,000	213,000	202,000	211,400	219,864
Operating Revenue					
0105. Statutory Fees & Charges	(321,600)	(314,900)	(327,496)	(340,596)	(352,517)
0110. User Fees & Charges	(27,800)	(10,800)	(11,232)	(11,681)	(12,090)
0115. Grants	(68,090)	(28,173)	(13,000)	(13,520)	(13,993)
0140. Contributions	(557,100)	(197,100)	(197,100)	(197,100)	(197,100)
Operating Revenue	(974,590)	(550,973)	(548,828)	(562,897)	(575,700)
Operating Expenditure					
0304. Customer Services	99,178	127,215	131,681	136,303	141,073
0493. Planning	454,834	438,498	454,231	470,530	486,956
0656. Heritage Advisor	22,000	22,000	22,880	23,795	24,628
0658. Local Heritage	11,000	6,000	6,240	6,490	6,717
0980. Administration Overheads	92,180	92,180	95,406	98,746	102,202
0989. Efficiency Gains	(5,000)	0	0	0	0
0996. Aberdeen Flood Warning System	10,500	10,500	10,920	11,357	11,754
0997. Land Use Strategy Review	50,000	0	0	0	0
1332. Community Heritage	9,900	0	0	0	0
1343. Scone Floodplain Mgt Plan Review	70,035	23,510	0	0	0
2062. Scone Flood Warning System	5,000	5,000	5,200	5,408	5,597
4645. Review Sect 94 Plan	0	50,000	0	0	0
Operating Expenditure	819,627	774,903	726,558	752,629	778,927
Non Operating Expenditure					
7074. T-19015.8510.6305 s94A Contributions	550,000	190,000	190,000	190,000	190,000
7272. T-19015.8510.6585 S94 Rec & Open	5,000	5,000	5,000	5,000	5,000
7273. T-19015.8510.6586 S94 Com & Cultural	2,000	2,000	2,000	2,000	2,000
7274. T-19015.8510.6587 S94 Plan Mgt &	100	100	100	100	100
Non Operating Expenditure	557,100	197,100	197,100	197,100	197,100
Town Planning	402,137	421,030	374,830	386,832	400,327

Budget Summary

Mining, Manufacturing and Construction

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Building Control	(180,350)	(155,850)	(162,084)	(168,567)	(174,467)
Operating Revenue	(180,350)	(155,850)	(162,084)	(168,567)	(174,467)
Non Operating Revenue					
Quarry Operations	(459,557)	(363,703)	(318,264)	(330,744)	(342,101)
Non Operating Revenue	(459,557)	(363,703)	(318,264)	(330,744)	(342,101)
Operating Expenditure					
Building Control	428,979	526,088	544,478	563,513	583,077
Quarry Operations	294,557	238,703	247,291	256,375	265,132
Operating Expenditure	723,536	764,791	791,769	819,888	848,209
Non Operating Expenditure					
Quarry Operations	65,000	65,000	70,973	74,369	76,968
Non Operating Expenditure	65,000	65,000	70,973	74,369	76,968
Capital Expenditure					
Quarry Operations	100,000	60,000	0	0	0
Capital Expenditure	100,000	60,000	0	0	0
Mining, Manufacturing & Construction	248,629	370,238	382,394	394,946	408,609

Mining, Manufacturing and Construction

Building Control

Services

- A building assessment, certification, inspection and advisory services.

Directorate
Environment and Community Services

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.2
Encourage and support community participation to care for our environment.

2.5
Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly', responsive and environmentally responsible.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Continue to provide a Building Certification Service	•	•	•
Provision of accredited staff under the requirements of the Building Professionals Act	•	•	•
Disseminate building regulations information to builders using the Building Certificate Service	•	•	•
Undertake fire safety audits of commercial buildings	•	•	•

Mining, Manufacturing and Construction

Building Control

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0105. Statutory Fees & Charges	(177,150)	(152,650)	(158,756)	(165,106)	(170,885)
0110. User Fees & Charges	(3,000)	(3,000)	(3,120)	(3,245)	(3,358)
0130. Other Income	(200)	(200)	(208)	(216)	(224)
Operating Revenue	(180,350)	(155,850)	(162,084)	(168,567)	(174,467)
Operating Expenditure					
0304. Customer Services	92,452	120,445	124,661	129,024	133,540
0494. Building Services	245,607	314,723	325,716	337,093	348,733
0980. Administration Overheads	90,920	90,920	94,102	97,396	100,805
Operating Expenditure	428,979	526,088	544,478	563,513	583,077
Building Control	248,629	370,238	382,394	394,946	408,610

Mining, Manufacturing and Construction

Quarry Operations

Directorate
Environment and Community Services

Services

- Operation of quarries in accordance with relevant regulations and license agreements.
- Ongoing review of Council's gravel production to improve final product.
- Continued review of mine safety management plan

CSP Strategic Objectives

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Manage quarry operations to ensure all construction and maintenance sites have required materials.	•	•	•

Mining, Manufacturing and Construction

Quarry Operations

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Non Operating Revenue					
0910. Quarry Revenue	(400,000)	(300,000)	(312,000)	(324,480)	(335,837)
0920. Depreciation	(6,868)	(6,264)	(6,264)	(6,264)	(6,264)
6138. F-19016.8520.6422 Gravel Pit Rehab	(52,689)	(57,439)	0	0	0
Non Operating Revenue	(459,557)	(363,703)	(318,264)	(330,744)	(342,101)
Operating Expenditure					
0415. Utilities	5,000	4,750	4,919	5,269	5,643
0640. Quarry Operations	250,000	195,000	202,275	209,824	216,983
0680. Depreciation	6,868	6,264	6,264	6,264	6,264
0980. Administration Overheads	32,689	32,689	33,833	35,017	36,243
Operating Expenditure	294,557	238,703	247,291	256,375	265,132
Non Operating Expenditure					
7132. Cont to Rds Maintenance	65,000	65,000	65,000	65,000	65,000
7138. T-19016.8520.6422 Gravel Pit Rehab	0	0	5,973	9,369	11,968
Non Operating Expenditure	65,000	65,000	70,973	74,369	76,968
Capital Expenditure					
0806. Gravel Exploration	100,000	60,000	0	0	0
Capital Expenditure	100,000	60,000	0	0	0
Quarry Operations	0	0	0	0	0

Budget Summary

Public Order and Safety

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Animal Control	(20,600)	(23,100)	(24,024)	(24,985)	(25,859)
Emergency Services	(8,500)	0	0	0	0
Fire Service Levy & Fire Protection	(178,150)	(184,000)	(191,360)	(199,014)	(205,980)
LG Regulation Enforcement	(24,800)	(24,750)	(25,740)	(26,770)	(27,707)
Operating Revenue	(232,050)	(231,850)	(241,124)	(250,769)	(259,546)
Non Operating Revenue					
Animal Control	(6,306)	(6,488)	(6,488)	(6,488)	(6,488)
Emergency Services	(348,104)	(27,644)	(27,644)	(27,644)	(27,644)
Fire Service Levy & Fire Protection	(223,088)	(34,724)	(34,724)	(34,724)	(34,724)
Non Operating Revenue	(577,498)	(68,856)	(68,856)	(68,856)	(68,856)
Operating Expenditure					
Animal Control	167,821	173,044	178,951	185,135	191,406
Emergency Services	124,425	116,010	119,387	123,131	126,726
Fire Service Levy & Fire Protection	1,061,290	1,095,865	1,137,493	1,181,142	1,221,457
LG Regulation Enforcement	202,058	235,016	243,228	251,727	260,448
Operating Expenditure	1,555,594	1,619,935	1,679,058	1,741,135	1,800,036
Capital Expenditure					
Animal Control	0	0	0	0	0
Emergency Services	300,000	0	0	0	0
Fire Service Levy & Fire Protection	0	0	0	0	0
Capital Expenditure	300,000	0	0	0	0
Public Order & Safety	1,046,046	1,319,229	1,369,078	1,421,510	1,471,635

Public Order and Safety

Animal Control

Directorate
Environment and Community Services

Services

- Administration of the Companion Animals Act.
- An efficient and effective complaint investigation system relating to companion animals and stock.
- An emergency-only after-hours animal control service.

CSP Strategic Objectives

2.2
Encourage and support community participation to care for our environment.

2.5
Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly', responsive and environmentally responsible.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Continue to provide animal control services including emergency after hours service.	•	•	•
Ongoing management of Animal Shelter at Scone and holding facilities at Merriwa and Murrurundi.	•	•	•
Provide responsible pet ownership program.	•	•	•
Response and management of native and feral animals impacting on urban environments.	•	•	•

Public Order and Safety

Animal Control

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0295. Animal Control Revenue	(20,600)	(23,100)	(24,024)	(24,985)	(25,859)
Operating Revenue	(20,600)	(23,100)	(24,024)	(24,985)	(25,859)
Non Operating Revenue					
0920. Depreciation	(6,306)	(6,488)	(6,488)	(6,488)	(6,488)
Non Operating Revenue	(6,306)	(6,488)	(6,488)	(6,488)	(6,488)
Operating Expenditure					
0415. Utilities	4,560	4,460	4,630	4,874	5,115
0495. Animal Control	127,802	135,343	140,121	145,068	150,093
0530. Building Maintenance	6,900	4,500	4,680	4,867	5,038
0680. Depreciation	6,306	6,488	6,488	6,488	6,488
0980. Administration Overheads	22,253	22,253	23,032	23,838	24,672
Operating Expenditure	167,821	173,044	178,951	185,135	191,406
Capital Expenditure					

Public Order and Safety

Emergency Services

Directorate
Infrastructure Services

Services

- Disaster and emergency management including convene meetings of the Upper Hunter Emergency Management Committee.
- Ongoing review of Council's responsibilities in relation to Emergency Services.
- Support to emergency operations in consultation with other agencies.

CSP Strategic Objectives

1.4
Enhance partnerships to maintain a safe community.

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.3
Ensure all actions, decisions and policy response to natural hazards and climate change remain current.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

5.12
Provide timely and effective advocacy and leadership on key community issues and priorities.

Operational Plan Actions

Facilitate and maintain Disaster and Emergency management protocols.

Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
•	•	•

Public Order and Safety

Emergency Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
4059. Regulatory -Pounds Upgrade	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
Animal Control	140,915	143,456	148,439	153,662	159,059
Operating Revenue					
0110. User Fees & Charges	(8,500)	0	0	0	0
Operating Revenue	(8,500)	0	0	0	0
Non Operating Revenue					
0920. Depreciation	(31,356)	(27,644)	(27,644)	(27,644)	(27,644)
6139. F-19016.8521.6493 Emergency	(300,000)	0	0	0	0
6616. F-19016.8517.6657 Special Proj Cost	(16,748)	0	0	0	0
Non Operating Revenue	(348,104)	(27,644)	(27,644)	(27,644)	(27,644)
Operating Expenditure					
0301. Administration Costs	6,500	0	0	0	0
0350. General Expenses	3,200	3,200	3,328	3,461	3,582
0415. Utilities	21,000	18,750	19,471	20,458	21,430
0530. Building Maintenance	1,550	3,700	3,833	3,971	4,107
0680. Depreciation	31,356	27,644	27,644	27,644	27,644
0980. Administration Overheads	22,878	22,878	23,679	24,507	25,365
5039. Contributions-State Emergency Fund	37,941	39,838	41,432	43,089	44,597
5448. Adverse Event Management Plan	0	0	0	0	0
Operating Expenditure	124,425	116,010	119,387	123,131	126,726
Capital Expenditure					

Public Order and Safety

Fire Service Levy and Fire Protection

Directorate
Infrastructure Services

CSP Strategic Objectives

1.4
Enhance partnerships to maintain a safe community.

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.3
Ensure all actions, decisions and policy response to natural hazards and climate change remain current.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

5.12
Provide timely and effective advocacy and leadership on key community issues and priorities.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Facilitate and maintain Fire Protection priorities across the Shire.	●	●	●

Public Order and Safety

Fire Service Levy and Fire Protection

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
5497. Scone Emergency Operations Centre	300,000	0	0	0	0
Capital Expenditure	300,000	0	0	0	0
Emergency Services	67,821	88,366	91,743	95,487	99,082
Operating Revenue					
0125. Reimbursements	(178,150)	(184,000)	(191,360)	(199,014)	(205,980)
Operating Revenue	(178,150)	(184,000)	(191,360)	(199,014)	(205,980)
Non Operating Revenue					
0920. Depreciation	(34,724)	(34,724)	(34,724)	(34,724)	(34,724)
6616. F-19016.8517.6657 Special Proj Cost	(188,364)	0	0	0	0
Non Operating Revenue	(223,088)	(34,724)	(34,724)	(34,724)	(34,724)
Operating Expenditure					
0301. Administration Costs	6,500	0	0	0	0
0350. General Expenses	17,000	17,000	17,680	18,387	19,031
0415. Utilities	26,500	25,250	26,214	27,597	28,975
0530. Building Maintenance	11,000	11,000	11,415	11,846	12,252
0591. RFS Vehicle Maintenance	72,750	72,750	75,095	77,516	80,016
0680. Depreciation	34,724	34,724	34,724	34,724	34,724
0980. Administration Overheads	36,317	36,317	37,588	38,904	40,265
5010. Maintenance-Radios	10,000	10,000	10,400	10,816	11,195
5060. Contributions-NSW FB	88,533	92,960	96,678	100,546	104,065
5061. Contributions - RFS	757,966	795,864	827,699	860,807	890,935
Operating Expenditure	1,061,290	1,095,865	1,137,493	1,181,142	1,221,457
Capital Expenditure					
0730. Gummun RFS Shed	0	0	0	0	0

Public Order and Safety

Local Government Regulation Enforcement

Directorate
Environment and Community Services

Services

- An efficient and effective complaint investigation system relating to abandoned vehicles and articles, overgrown properties and other nuisance complaints.
- A monitoring and inspection service for private swimming pool barriers.
- Enforcement of environmental legislation.

CSP Strategic Objectives

2.5
Provide efficient and effective advisory, assessment and regulatory services focused on being customer 'friendly', responsive and environmentally responsible.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Investigate and action reports of illegal dumping.	•	•	•
Maintain membership of the regional illegal dumping squad.	•	•	•
Investigate breaches of environmental legislation.	•	•	•
Administer private swimming pool barrier inspection program.	•	•	•

Public Order and Safety

Local Government Regulation Enforcement

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
1317. Bow RFS Shed	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
Fire Service Levy & Fire Protection	660,052	877,141	911,409	947,404	980,753
Operating Revenue					
0296. LG Regulation Enforcement Revenue	(24,800)	(24,750)	(25,740)	(26,770)	(27,707)
Operating Revenue	(24,800)	(24,750)	(25,740)	(26,770)	(27,707)
Operating Expenditure					
0304. Customer Services	56,989	75,481	78,113	80,836	83,655
0350. General Expenses	1,850	1,950	2,028	2,109	2,183
0498. Private Swimming Pool Regulations	37,618	42,628	44,106	45,636	47,207
0499. Nuisance & Health	76,778	86,134	89,149	92,270	95,446
0980. Administration Overheads	28,823	28,823	29,832	30,876	31,957
Operating Expenditure	202,058	235,016	243,228	251,727	260,448
LG Regulation Enforcement	177,258	210,266	217,488	224,958	232,741

Budget Summary

Recreation and Culture

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Community Centres & Halls	(8,000)	(12,000)	(12,480)	(12,979)	(13,433)
Cultural Services	(85,240)	(64,500)	(64,500)	(64,500)	(64,500)
Museums	(27,273)	0	0	0	0
Other Sport & Recreation	(21,400)	(3,400)	(3,536)	(3,677)	(3,806)
Parks & Gardens	(199,000)	0	0	0	0
Public Libraries	(602,050)	(868,500)	(852,440)	(106,538)	(110,266)
Sporting Grounds & Venues	(516,778)	(214,000)	(266,560)	(69,222)	(71,645)
Swimming Pools	(176,104)	(250,000)	0	(560,000)	(360,000)
White Park Complex	(1,019,432)	(738,029)	(358,800)	(2,373,152)	(3,386,212)
Operating Revenue	(2,655,277)	(2,150,429)	(1,558,316)	(3,190,069)	(4,009,864)
Non Operating Revenue					
Community Centres & Halls	(150,110)	(150,226)	(150,226)	(150,226)	(150,226)
Cultural Services	(2,990)	(8,250)	(8,250)	(8,250)	(8,250)
Museums	(36,771)	(64,078)	(36,805)	(36,805)	(36,805)
Other Sport & Recreation	(109,520)	0	0	0	0
Parks & Gardens	(205,569)	(151,507)	(151,507)	(151,507)	(151,507)
Public Libraries	(294,393)	(774,997)	(44,997)	(44,997)	(44,997)
Sporting Grounds & Venues	(631,747)	(643,254)	(643,254)	(643,254)	(643,254)
Swimming Pools	(321,826)	(216,152)	(276,152)	(276,152)	(296,152)
White Park Complex	(28,145)	(726,971)	0	0	0
Non Operating Revenue	(1,781,072)	(2,735,435)	(1,311,191)	(1,311,191)	(1,331,191)
Operating Expenditure					
Community Centres & Halls	355,493	346,909	353,835	362,200	370,490
Cultural Services	196,303	174,853	176,410	178,026	179,556
Museums	67,918	67,742	68,891	70,227	71,545
Other Sport & Recreation	130,920	73,290	75,899	78,601	81,345
Parks & Gardens	899,101	908,874	935,700	965,242	995,081
Public Libraries	723,343	713,489	738,144	763,836	789,116
Sporting Grounds & Venues	1,478,560	1,594,020	1,627,838	1,666,803	1,706,006
Swimming Pools	900,014	880,550	906,550	934,523	960,650
White Park Complex	150,194	314,326	323,493	333,445	343,185
Operating Expenditure	4,901,847	5,074,053	5,206,760	5,352,903	5,496,974

Budget Summary

Recreation and Culture

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Non Operating Expenditure					
Museums	27,273	0	0	0	0
Parks & Gardens	125,000	0	0	0	0
Public Libraries	730,000	0	0	0	0
Sporting Grounds & Venues	69,520	0	0	0	0
Swimming Pools	0	0	0	0	0
White Park Complex	823,473	98,399	100,331	102,302	104,312
Non Operating Expenditure	1,775,266	98,399	100,331	102,302	104,312
Capital Expenditure					
Community Centres & Halls	0	30,000	30,000	35,000	40,000
Museums	8,000	27,273	3,500	9,000	3,500
Parks & Gardens	224,637	107,500	135,115	113,201	143,248
Public Libraries	28,600	1,500,000	762,500	10,000	5,000
Sporting Grounds & Venues	529,760	150,000	400,000	220,000	240,000
Swimming Pools	288,604	230,000	60,000	625,000	440,000
White Park Complex	133,145	1,120,000	0	2,000,000	3,000,000
Capital Expenditure	1,212,746	3,164,773	1,391,115	3,012,201	3,871,748
Recreation & Culture	3,453,510	3,451,361	3,828,699	3,966,147	4,131,979

Recreation and Culture

Community Halls and Centres

Directorate
Environment and Community Services

CSP Strategic Objectives

1.3
Increase promotion of healthy lifestyle.

1.5
Advocate for, support and provide services and facilities for the community.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Continue to provide Community Centres and Halls for the use of the Community.	•	•	•
Community Centres and Halls maintenance program delivered.	•	•	•

Recreation and Culture

Community Halls and Centres

Budget Summary

Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
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Operating Revenue

0110. User Fees & Charges	(8,000)	(12,000)	(12,480)	(12,979)	(13,433)
Operating Revenue	(8,000)	(12,000)	(12,480)	(12,979)	(13,433)

Non Operating Revenue

0920. Depreciation	(150,110)	(150,226)	(150,226)	(150,226)	(150,226)
Non Operating Revenue	(150,110)	(150,226)	(150,226)	(150,226)	(150,226)

Operating Expenditure

0415. Utilities	79,700	74,700	77,546	81,680	85,807
0550. Community Centres	20,900	22,200	23,071	23,975	24,812
0551. Public Halls	44,100	40,100	41,554	43,061	44,529
0574. Rural Public Halls Grants Program	10,000	10,000	10,000	10,000	10,000
0664. Old Crt Theatre Building Maintenance	9,000	8,000	8,298	8,606	8,902
0680. Depreciation	150,110	150,226	150,226	150,226	150,226
0980. Administration Overheads	41,683	41,683	43,142	44,652	46,215
Operating Expenditure	355,493	346,909	353,835	362,200	370,490

Capital Expenditure

Recreation and Culture

Cultural Services

Directorate
Environment and Community Services

Services

- The facilitation of cultural partnerships with the community.
- The facilities to work with target groups in the community to initiate culturally appropriate activities.
- Facilitation and management of community cultural events and activities.
- Implement Upper Hunter Shire Cultural Plan.

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.8
Acknowledge and respect our Aboriginal culture, heritage and people.

Operational Plan Actions

Continue to provide and partner with other community organisations to provide cultural activities and events.

Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
•	•	•

Recreation and Culture

Cultural Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
5365. Community Halls Revitalisation	0	30,000	30,000	35,000	40,000
Capital Expenditure	0	30,000	30,000	35,000	40,000
Community Centres & Halls	197,383	214,683	221,129	233,995	246,831
Operating Revenue					
0110. User Fees & Charges	(28,740)	(30,000)	(30,000)	(30,000)	(30,000)
0115. Grants	(20,000)	(4,000)	(4,000)	(4,000)	(4,000)
0140. Contributions	(36,500)	(30,500)	(30,500)	(30,500)	(30,500)
Operating Revenue	(85,240)	(64,500)	(64,500)	(64,500)	(64,500)
Non Operating Revenue					
6239. F-19015.8513.6560 Kia Ora Music	(2,990)	(8,250)	(8,250)	(8,250)	(8,250)
Non Operating Revenue	(2,990)	(8,250)	(8,250)	(8,250)	(8,250)
Operating Expenditure					
0405. Grants / Donations Paid	26,250	26,750	26,750	26,750	26,750
0415. Utilities	800	600	624	649	672
0460. Community Programs & Events	40,600	40,800	41,000	41,208	41,397
0697. Kia Ora Music Camp	68,230	68,750	68,750	68,750	68,750
0980. Administration Overheads	6,803	6,803	7,041	7,288	7,543
2011. Australia Day	29,220	22,900	23,785	24,703	25,567
2061. Citizenship Ceremonies	900	750	780	811	840
2066. Australia Day COVID Safe Expenses	16,000	0	0	0	0
5151. Naidoc Week	2,800	2,800	2,912	3,028	3,134
5155. Reconciliation Week	1,700	1,700	1,768	1,839	1,903
5391. Country Arts Support Program	3,000	3,000	3,000	3,000	3,000
Operating Expenditure	196,303	174,853	176,410	178,026	179,556
Cultural Services	108,073	102,103	103,660	105,276	106,806

Recreation and Culture

Museums

Services

- Enhancement and maintenance of current museum facilities in accordance with asset maintenance schedule and requests.

Directorate
Environment and Community Services

CSP Strategic Objectives

1.4
Enhance partnerships to maintain a safe community.

1.8
Acknowledge and respect our Aboriginal culture, heritage and people.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

Operational Plan Actions

Support Museum Committees in provision of services when requested.

Continue to provide suitable space for display, preservation and storage of items of historical and cultural importance to local areas.

Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
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Recreation and Culture

Museums

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
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Operating Revenue

0135. Capital Grants Received	(27,273)	0	0	0	0
Operating Revenue	(27,273)	0	0	0	0

Non Operating Revenue

0920. Depreciation	(36,771)	(36,805)	(36,805)	(36,805)	(36,805)
6229. F-19016.8522.6548 Museum Works	0	(27,273)	0	0	0
Non Operating Revenue	(36,771)	(64,078)	(36,805)	(36,805)	(36,805)

Operating Expenditure

0350. General Expenses	410	450	468	487	504
0415. Utilities	13,500	12,900	13,399	14,061	14,709
0530. Building Maintenance	9,000	9,350	9,694	10,051	10,395
0680. Depreciation	36,771	36,805	36,805	36,805	36,805
0980. Administration Overheads	8,237	8,237	8,525	8,824	9,133
Operating Expenditure	67,918	67,742	68,891	70,227	71,545

Non Operating Expenditure

7229. T-19016.8522.6548 Museum Works	27,273	0	0	0	0
Non Operating Expenditure	27,273	0	0	0	0

Capital Expenditure

1067. Scn Museum - Minor upgrade works	3,500	27,273	0	5,000	0
1172. Museum Disabled Access Improvement	2,500	0	3,500	0	3,500
5430. Mwa Bottle Museum - Painting External	2,000	0	0	4,000	0

Recreation and Culture

Other Sport and Recreation

Directorate
Environment and Community Services

CSP Strategic Objectives

1.3
Increase promotion of healthy lifestyle.

Operational Plan Actions	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Continue to support parkrun in Scone.	●	●	●
Assist schools to provide quality sporting schools programs through sourcing qualified coaches.	●	●	●
Assist clubs to attract coaches through provision of accessible coaching courses.	●	●	●
Apply for grants to upgrade sub-standard play areas and to improve sporting facilities in the Upper Hunter Shire.	●	●	●
Assist in the set-up of new clubs or competitions as requested by the community.	●	●	●
Promote Ride2School Day to encourage active transport and safe cycling practice with the Road safety Officer.	●	●	●
Coordinate annual cycling event in specified locations around the Shire, to promote cycling, tourism and local participation.	●	●	●
Promote Walk2School day to encourage active transport.	●	●	●
Facilitate seniors exercise programs, which incorporate social connectiveness.	●	●	●
Maintain a Shire wide directory for sporting groups for the information of residents	●	●	●
Partner with Disability Sports Australia to assist clubs to provide inclusive sporting opportunities.	●	●	●

Recreation and Culture

Other Sport and Recreation

Budget Summary	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Capital Expenditure	8,000	27,273	3,500	9,000	3,500
Museums	39,147	30,937	35,586	42,422	38,240
Operating Revenue					
0115. Grants	(21,400)	(3,400)	(3,536)	(3,677)	(3,806)
Operating Revenue	(21,400)	(3,400)	(3,536)	(3,677)	(3,806)
Non Operating Revenue					
6099. F-19016.8522.6431-Childrens Sports	(69,520)	0	0	0	0
6188. F-19015.8511.6528 Tennis Participation	(40,000)	0	0	0	0
Non Operating Revenue	(109,520)	0	0	0	0
Operating Expenditure					
0301. Administration Costs	69,120	69,440	71,895	74,436	77,035
1324. Disability Grant Expenses	5,000	0	0	0	0
5085. Bike Week Expenses	3,800	3,850	4,004	4,164	4,310
5312. Cycling Events	5,000	0	0	0	0
5405. Vitality Club	8,000	0	0	0	0
5563. Goodness Gravel Gundy 2022	40,000	0	0	0	0
Operating Expenditure	130,920	73,290	75,899	78,601	81,345

Recreation and Culture

Parks and Gardens

Services

- A parks and open space maintenance program across Council.
- A program to upgrade or replace parks and playground equipment to meet safety standards

Directorate
Infrastructure Services

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.3
Increase promotion of healthy lifestyle.

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.6
Plan, facilitate and provide for a changing population for current and future generations.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of inspection program for parks and open space across the Shire consistent with maintenance program.	•	•	•
Parks and open space operations and maintenance program delivered consistent with the Maintenance Manual and Levels of Service.	•	•	•
Facilitate delivery of funded capital works priorities for parks and open space facilities across the Shire.	•	•	•
Manager customer request process and response for parks and open space.	•	•	•
Preplanning of parks and open space capital works projects undertaken.	•	•	•
Develop and implement a Volunteer Program to assist with the maintenance of public amenities and facilities.	•	•	•

Recreation and Culture

Parks and Gardens

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Other Sport & Recreation	0	69,890	72,363	74,923	77,539
Operating Revenue					
0115. Grants	(125,000)	0	0	0	0
0135. Capital Grants Received	(74,000)	0	0	0	0
Operating Revenue	(199,000)	0	0	0	0
Non Operating Revenue					
0920. Depreciation	(144,069)	(151,507)	(151,507)	(151,507)	(151,507)
6087. F-19016.8522.6476 Parks&Gardens C/o	(61,500)	0	0	0	0
Non Operating Revenue	(205,569)	(151,507)	(151,507)	(151,507)	(151,507)
Operating Expenditure					
0301. Administration Costs	8,200	7,900	8,199	8,508	8,803
0310. Staff Training	10,250	10,000	10,375	10,764	11,141
0415. Utilities	86,490	75,000	77,788	82,439	87,215
0515. Tree Maintenance/Management	84,575	92,500	95,888	99,400	102,800
0521. Passive Parks & Reserves	461,250	452,700	468,503	484,862	501,381
0680. Depreciation	144,069	151,507	151,507	151,507	151,507
0980. Administration Overheads	119,267	119,267	123,441	127,762	132,233
0989. Efficiency Gains	(15,000)	0	0	0	0
Operating Expenditure	899,101	908,874	935,700	965,242	995,081
Non Operating Expenditure					
7087. T-19016.8522.6476 Parks & Gardens	125,000	0	0	0	0
Non Operating Expenditure	125,000	0	0	0	0
Capital Expenditure					
0709. Tree Planting Scn	5,000	5,000	5,165	5,327	5,476
0802. Tree Planting Abn	5,000	5,000	5,150	5,292	5,424
0803. Tree Planting Mwa	5,000	5,000	5,150	5,292	5,424
0804. Tree Planting Mdi	5,000	5,000	5,150	5,292	5,424
1254. Playground Shade & Equipment Grant	0	0	25,000	0	27,500
4505. Playground Equipment upgrade	0	75,000	77,000	79,000	81,000
5273. Playground Fencing	0	12,500	12,500	13,000	13,000
5499. Scone Tidy Towns Community Garden	10,000	0	0	0	0

Recreation and Culture

Public Libraries

Directorate
Environment and Community Services

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

5.11
To participate and encourage regional coordination and planning between Councils and other organisations.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of a library service at 5 locations: Scone, Aberdeen, Cassilis, Merriwa and Murrurundi.	●	●	●
Provision of library calendar events consistent with State Library.	●	●	●
Continuation of Book Clubs at Scone, Murrurundi and Merriwa.	●	●	●
Develop new library in the Campbell's Corner building, Scone.	●	●	
Improve range of collection, services and technology for the libraries. Collate and develop a First Nations collection.	●	●	●
Build the number of Author visits and activities run by the Library	●	●	●

Recreation and Culture

Public Libraries

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
5521. Amaroo Park Playspace	194,637	0	0	0	0
Capital Expenditure	224,637	107,500	135,115	113,201	143,248
Parks & Gardens	844,169	864,867	919,308	926,936	986,822
Operating Revenue					
0110. User Fees & Charges	(1,850)	(2,500)	(2,600)	(2,704)	(2,799)
0115. Grants	(100,000)	(96,000)	(99,840)	(103,834)	(107,468)
0130. Other Income	(200)	0	0	0	0
0135. Capital Grants Received	(500,000)	(770,000)	(750,000)	0	0
Operating Revenue	(602,050)	(868,500)	(852,440)	(106,538)	(110,266)
Non Operating Revenue					
0920. Depreciation	(44,393)	(44,997)	(44,997)	(44,997)	(44,997)
6028. F-19016.8522.6467 Property Disposal	(250,000)	0	0	0	0
6230. F-19015.8511.6550 Library	0	(730,000)	0	0	0
Non Operating Revenue	(294,393)	(774,997)	(44,997)	(44,997)	(44,997)
Operating Expenditure					
0301. Administration Costs	373,585	363,975	376,742	389,956	403,597
0350. General Expenses	172,465	171,600	178,464	185,603	192,099
0415. Utilities	24,360	24,000	24,945	26,051	27,097
0425. Cleaning Costs	29,290	33,617	34,944	36,323	37,594
0530. Building Maintenance	15,400	11,450	11,878	12,322	12,748
0680. Depreciation	44,393	44,997	44,997	44,997	44,997
0980. Administration Overheads	45,850	45,850	47,455	49,116	50,835
5105. Local Priority Works	18,000	18,000	18,720	19,469	20,150
Operating Expenditure	723,343	713,489	738,144	763,836	789,116
Operating Expenditure	699,847	723,343	745,617	767,868	767,868
Non Operating Expenditure					
7231. T-19015.8511.6550 Library	730,000	0	0	0	0
Non Operating Expenditure	730,000	0	0	0	0
Capital Expenditure					
1227. Abn - Library Upgrade	2,230	0	2,500	0	0
1229. Additional Furniture	6,370	0	5,000	5,000	5,000
4824. Murrurundi Furnishings Upgrade	0	0	0	5,000	0

Recreation and Culture

Sporting Grounds and Venues

Services

- Maintained sporting grounds and venues.
- Resources to seek grants for the development of sporting and recreational facilities through Government and private sources

Directorate
Infrastructure Services

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.3
Increase promotion of healthy lifestyle.

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.6
Plan, facilitate and provide for a changing population for current and future generations.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of inspection program for sporting grounds and venues across the Shire consistent with maintenance program.	•	•	•
Sporting grounds and venue operations and maintenance program delivered consistent with the Maintenance Manual and Levels of Services.	•	•	•
Facilitate delivery of funded capital works priorities for sporting grounds and venues across the Shire.	•	•	•
Manager customer request process and response for sporting grounds and venues	•	•	•
Pre-planning of sporting grounds and venues space capital works projects undertaken.	•	•	•
Develop and implement a Volunteer Program to assist with the maintenance of public amenities and facilities.	•	•	•

Recreation and Culture

Sporting Grounds and Venues

Budget Summary	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
4825. Merriwa Furnishing Upgrade	0	0	5,000	0	0
4826. Scone Library Development	20,000	1,500,000	750,000	0	0
Capital Expenditure	28,600	1,500,000	762,500	10,000	5,000
Public Libraries	585,500	569,992	603,207	622,302	638,853
Operating Revenue					
0110. User Fees & Charges	(75,500)	(64,000)	(66,560)	(69,222)	(71,645)
0115. Grants	(100,000)	0	0	0	0
0135. Capital Grants Received	(341,278)	(150,000)	(200,000)	0	0
Operating Revenue	(516,778)	(214,000)	(266,560)	(69,222)	(71,645)
Non Operating Revenue					
0920. Depreciation	(563,265)	(643,254)	(643,254)	(643,254)	(643,254)
6081. F-19015.8511.6341 Mwa Showground	(68,482)	0	0	0	0
Non Operating Revenue	(631,747)	(643,254)	(643,254)	(643,254)	(643,254)
Operating Expenditure					
0301. Administration Costs	9,500	3,500	3,640	3,786	3,918
0310. Staff Training	0	10,000	10,375	10,764	11,141
0415. Utilities	252,000	222,000	230,405	243,063	255,798
0520. Sporting Grounds	527,000	580,971	601,169	622,076	643,000
0680. Depreciation	563,265	643,254	643,254	643,254	643,254
0980. Administration Overheads	134,295	134,295	138,995	143,860	148,895
0989. Efficiency Gains	(25,000)	0	0	0	0
5084. Mobile Amenities	17,500	0	0	0	0
Operating Expenditure	1,478,560	1,594,020	1,627,838	1,666,803	1,706,006
Non Operating Expenditure					
7099. T-19016.8522.6431 Childrens Sports	69,520	0	0	0	0
Non Operating Expenditure	69,520	0	0	0	0
Capital Expenditure					
0827. Bill Rose Complex Master Plan	60,000	0	0	0	0
4109. Mwa Showground Upgrade	68,482	150,000	0	0	0
4510. Future Capital Projects	0	0	200,000	220,000	240,000
4701. Jefferson Park Reserve	60,000	0	0	0	0
5318. Bill Rose Lighting Upgrade	0	0	200,000	0	0

Recreation and Culture

Swimming Pools

Directorate
Infrastructure Services

Services

- Swimming pools that are well maintained.
- Management of lease contracts for all pools.
- Compliance with Water Safety legislation and Best Practice Guidelines.
- A service that is supportive of providing affordable access to residents.

CSP Strategic Objectives

1.2
Work collaboratively to address social disadvantage.

1.3
Increase promotion of healthy lifestyle.

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

2.6
Plan, facilitate and provide for a changing population for current and future generations.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Inspect plant room equipment pre-season and post-season for each of Council's three pools.	•	•	•
Maintain pool infrastructure based on maintenance program.	•	•	•
Manage customer request process and response for pool infrastructure.	•	•	•
Manage lease for the operation of the three pools. Complete planned maintenance consistent with maintenance program subject to funding.	•	•	•

Recreation and Culture

Swimming Pools

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
5359. Murray Bain Oval Lighting Upgrade	150,000	0	0	0	0
5420. Scone Tennis Club Courts Resurfacing	191,278	0	0	0	0
Capital Expenditure	529,760	150,000	400,000	220,000	240,000
Sporting Grounds & Venues	929,315	886,766	1,118,024	1,174,326	1,231,107
Operating Revenue					
0135. Capital Grants Received	(176,104)	(250,000)	0	(560,000)	(360,000)
Operating Revenue	(176,104)	(250,000)	0	(560,000)	(360,000)
Non Operating Revenue					
0920. Depreciation	(209,326)	(216,152)	(216,152)	(216,152)	(216,152)
6074. F-19015.8510.6305 s94A Contributions	(112,500)	0	(60,000)	(60,000)	(80,000)
Non Operating Revenue	(321,826)	(216,152)	(276,152)	(276,152)	(296,152)
Operating Expenditure					
0415. Utilities	110,500	100,500	104,405	109,414	114,267
0524. Scn Maintenance	42,000	37,100	38,509	39,972	41,358
0525. Mdi Maintenance	24,550	21,350	22,129	22,937	23,726
0526. Mwa Maintenance	37,500	30,950	32,113	33,320	34,473
0680. Depreciation	209,326	216,152	216,152	216,152	216,152
0698. Operating Costs	429,000	427,360	444,454	462,233	478,411
0980. Administration Overheads	47,138	47,138	48,788	50,495	52,263
Operating Expenditure	900,014	880,550	906,550	934,523	960,650
Capital Expenditure					
4094. Scn - Valve Replacement in Plantroom	0	0	30,000	0	40,000
4102. Swimming Pool Shade Sails	0	0	0	30,000	0
5267. Mwa - Plantroom	0	0	30,000	0	40,000
5268. Mdi - Plantroom	0	0	0	35,000	0
5522. Merriwa Olympic Pool Facilities	128,904	130,000	0	0	0
5523. Scone Memorial Pool Facilities	127,200	100,000	0	0	0
5814. Mdi - Replacement Chemical Storage	0	0	0	560,000	0
5818. Scone Pool Chlorine Dosing Plant	0	0	0	0	360,000

Recreation and Culture

White Park Complex

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
5819. Murrurundi Pool Chlorine Dosing Plant	32,500	0	0	0	0
Capital Expenditure	288,604	230,000	60,000	625,000	440,000
Swimming Pools	690,688	644,398	690,398	723,371	744,498
Operating Revenue					
0110. User Fees & Charges	(187,461)	(345,000)	(358,800)	(373,152)	(386,212)
0135. Capital Grants Received	(831,971)	(393,029)	0	(2,000,000)	(3,000,000)
Operating Revenue	(1,019,432)	(738,029)	(358,800)	(2,373,152)	(3,386,212)
Non Operating Revenue					
0920. Depreciation	0	0	0	0	0
6597. F-19015.8511.6510 White Park	(28,145)	(726,971)	0	0	0
Non Operating Revenue	(28,145)	(726,971)	0	0	0
Operating Expenditure					
0301. Administration Costs	0	76,114	78,788	81,556	84,405
0402. White Park Redev - No.1	13,807	11,911	9,979	8,008	5,998
0415. Utilities	35,675	39,800	41,342	43,358	45,321
0508. Yards & Facility Maintenance	100,712	186,501	193,384	200,523	207,462
0680. Depreciation	0	0	0	0	0
0980. Administration Overheads	0	0	0	0	0
Operating Expenditure	150,194	314,326	323,493	333,445	343,185
Non Operating Expenditure					
0402. White Park Redev - No.1	96,502	98,399	100,331	102,302	104,312
7597. T-19015.8511.6510 White Park	726,971	0	0	0	0
Non Operating Expenditure	823,473	98,399	100,331	102,302	104,312
Capital Expenditure					
0847. White Park Development	0	0	0	2,000,000	3,000,000
5473. White Park Electrical Supply Upgrade	90,000	670,000	0	0	0
5517. White Park Complex Business Case	43,145	0	0	0	0
5821. Roof for Cattle Yards	0	450,000	0	0	0
Capital Expenditure	133,145	1,120,000	0	2,000,000	3,000,000
White Park Complex	59,235	67,725	65,024	62,595	61,285

Budget Summary

Transport and Communication

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
Aerodrome	(914,755)	(157,450)	(163,748)	(170,298)	(176,258)
Bridges	(2,882,531)	(9,007,348)	0	(500,000)	(250,000)
Footpaths & Cycleways	(904,674)	(60,000)	0	0	0
RMS - State Roads	(4,050,000)	(2,525,000)	(2,626,000)	(2,731,040)	(2,826,626)
Roads & Bridges - Regional	(2,726,440)	(16,512,000)	(26,812,480)	(6,864,979)	(1,912,753)
Roads - Local (Sealed, Unsealed & Urban)	(7,520,341)	(11,442,552)	(14,583,449)	(8,321,501)	(2,910,829)
Transport Ancillaries	(847,076)	(8,137,000)	(9,100,080)	(103,283)	(106,198)
Operating Revenue	(19,845,817)	(47,821,350)	(53,285,757)	(18,691,101)	(8,182,665)
Non Operating Revenue					
Aerodrome	(803,198)	(30,207)	(30,207)	(30,207)	(30,207)
Bridges	(1,312,488)	(856,136)	(256,136)	(256,136)	(256,136)
Footpaths & Cycleways	(132,944)	(27,873)	(27,873)	(27,873)	(27,873)
Roads & Bridges - Regional	(1,822,344)	(2,258,302)	(1,058,302)	(1,058,302)	(1,058,302)
Roads - Local (Sealed, Unsealed & Urban)	(10,022,516)	(11,956,596)	(7,384,238)	(5,433,741)	(5,478,789)
Transport Ancillaries	(1,581,776)	(2,215,604)	(55,604)	(55,604)	(55,604)
Non Operating Revenue	(15,675,267)	(17,344,718)	(8,812,360)	(6,861,863)	(6,906,911)
Operating Expenditure					
Aerodrome	1,225,297	460,036	463,056	466,778	470,326
Bridges	874,996	876,782	891,553	907,005	921,492
Footpaths & Cycleways	100,444	100,373	102,986	105,693	108,350
RMS - State Roads	3,546,250	2,232,050	2,314,002	2,398,992	2,481,106
Roads & Bridges - Regional	1,927,901	1,898,852	1,926,903	1,956,001	1,985,526
Roads - Local (Sealed, Unsealed & Urban)	9,147,776	9,541,608	9,692,522	9,507,569	9,801,660
Transport Ancillaries	302,837	304,664	313,575	323,305	333,158
Operating Expenditure	17,125,501	15,414,365	15,704,597	15,665,344	16,101,619

Budget Summary

Transport and Communication

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Non Operating Expenditure					
Aerodrome	342,535	225,768	233,209	241,047	249,226
Bridges	333,022	115,709	77,252	83,382	89,996
RMS - State Roads	503,750	292,950	311,998	332,048	345,520
Roads & Bridges - Regional	209,007	213,813	218,730	223,760	228,905
Roads - Local (Sealed, Unsealed & Urban)	5,661,701	1,280,872	1,287,056	1,332,104	1,378,727
Transport Ancillaries	0	0	0	0	0
Non Operating Expenditure	7,050,015	2,129,112	2,128,245	2,212,341	2,292,374
Capital Expenditure					
Aerodrome	357,000	0	0	0	0
Bridges	3,944,846	9,607,348	0	300,000	550,000
Footpaths & Cycleways	1,077,674	225,000	25,000	25,000	25,000
Roads & Bridges - Regional	2,795,360	17,130,000	26,250,000	6,270,000	1,415,000
Roads - Local (Sealed, Unsealed & Urban)	6,695,203	16,300,000	14,724,515	7,895,107	2,460,000
Transport Ancillaries	2,362,500	10,295,000	9,095,000	95,000	95,000
Capital Expenditure	17,232,583	53,557,348	50,094,515	14,585,107	4,545,000
Transport & Communication	5,887,015	5,934,757	5,829,240	6,909,828	7,849,417

Transport and Communication

Aerodrome

Directorate
Corporate Services

Services

- An airport where regular and statutory inspections are undertaken and identified issues addressed promptly to meet Civil Aviation Safety Authority (CASA) requirements.
- A well maintained airport, grounds and facilities.
- A facility to attract additional air industries to relocate to Scone Airport.

CSP Strategic Objectives

3.1
Broaden and promote the range of business and industry sectors.

3.2
Encourage retail and commercial business to increase local employment opportunities.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

5.1
Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Operate and maintain Airport in accordance with regulatory and safety requirements.	•	•	•
Manage Hunter Warbird Visitor Attraction business enterprise, including facilitating the growth of the airport business.	•	•	•
Continue to review airport business and operational plan in accordance with master plan	•	•	•

Transport and Communication

Aerodrome

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(158,055)	(157,450)	(163,748)	(170,298)	(176,258)
0135. Capital Grants Received	(300,000)	0	0	0	0
0149. Hunter Warbirds Aviation Centre	(456,700)	0	0	0	0
Operating Revenue	(914,755)	(157,450)	(163,748)	(170,298)	(176,258)
Non Operating Revenue					
0920. Depreciation	(166,198)	(30,207)	(30,207)	(30,207)	(30,207)
6128. F-19016.8523.6439 Airport, Scn	(580,000)	0	0	0	0
6162. F-19015.8511.6511 Airport	(57,000)	0	0	0	0
Non Operating Revenue	(803,198)	(30,207)	(30,207)	(30,207)	(30,207)
Operating Expenditure					
0301. Administration Costs	21,500	0	0	0	0
0354. Operational Costs	197,961	110,699	114,655	118,753	122,883
0415. Utilities	24,180	27,000	27,993	29,746	31,566
0610. Aerodrome Facility Maintenance	88,000	85,000	88,050	91,210	94,349
0638. Hunter Warbirds Aviation Centre	450,572	0	0	0	0
0680. Depreciation	166,198	30,894	30,894	30,894	30,894
0980. Administration Overheads	70,356	70,356	72,818	75,367	78,005
6903. Aerodrome Runway	26,183	23,497	21,167	18,573	15,775
6904. Aviation Centre & Infrastructure	62,162	0	0	0	0
6905. Aerodrome Redevelopment	118,185	112,590	107,479	102,235	96,854
Operating Expenditure	1,225,297	460,036	463,056	466,778	470,326
Non Operating Expenditure					
6903. Aerodrome Runway	27,667	30,353	32,683	35,277	38,075
6904. Aviation Centre & Infrastructure	125,048	0	0	0	0
6905. Aerodrome Redevelopment	189,820	195,415	200,526	205,770	211,151
Non Operating Expenditure	342,535	225,768	233,209	241,047	249,226
Capital Expenditure					
4738. Airport Development	342,000	0	0	0	0
5579. Airport Operation Manuals &	15,000	0	0	0	0
Capital Expenditure	357,000	0	0	0	0
Aerodrome	206,879	498,147	502,310	507,320	513,087

Transport and Communication

Bridges – Local

Directorate
Infrastructure Services

Services

- A well maintained Council bridge network.
- Preventative maintenance work with increased effectiveness

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

4.1
Upgrade and maintain the road network and bridges.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of inspection program for local bridges across the Shire consistent with maintenance program.	●	●	●
Local bridges maintenance program delivered across the Shire.	●	●	●
Facilitate delivery of funded capital works priorities for local bridges across the Shire.	●	●	●
Manage customer request process and response for local bridges.	●	●	●
Preplanning of Local Bridges capital works projects undertaken.	●	●	●

Transport and Communication

Bridges – Local

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(188,859)	0	0	(500,000)	(250,000)
0135. Capital Grants Received	(2,693,672)	(9,007,348)	0	0	0
Operating Revenue	(2,882,531)	(9,007,348)	0	(500,000)	(250,000)
Non Operating Revenue					
0920. Depreciation	(244,623)	(256,136)	(256,136)	(256,136)	(256,136)
6093. F-19016.8523.6447 Bridge Reserve	(1,067,865)	(600,000)	0	0	(200,000)
Non Operating Revenue	(1,312,488)	(856,136)	(256,136)	(256,136)	(456,136)
Operating Expenditure					
0301. Administration Costs	12,000	12,380	12,813	13,262	13,715
0387. LIRS 1 Bridge Loan	3,390	0	0	0	0
0389. Bridges Loan	61,285	55,538	50,030	43,900	37,286
0545. Bridge & Culvert Maintenance (Sealed)	280,000	285,000	296,025	307,479	318,108
0680. Depreciation	244,623	256,136	256,136	256,136	256,136
0980. Administration Overheads	267,197	267,197	276,549	286,228	296,246
0991. LIRS 2 Bridge Loan	6,501	531	0	0	0
Operating Expenditure	874,996	876,782	891,553	907,005	921,492
Non Operating Expenditure					
0387. LIRS 1 Bridge Loan	140,039	0	0	0	0
0389. Bridges Loan	65,997	71,744	77,252	83,382	89,996
0991. LIRS 2 Bridge Loan	126,986	43,965	0	0	0
7141. T-19016.8523.6447 Bridge Reserve	0	0	0	200,000	0
Non Operating Expenditure	333,022	115,709	77,252	283,382	89,996
Capital Expenditure					
3612. Cullingral Rd Culvert Replacement	38,480	0	0	0	0
4696. Barton St Causeway	0	0	0	300,000	250,000
4768. Camerons Bridge Rouchel	400,000	0	0	0	0
4871. Murulla Street Causeway Upgrade	50,000	1,100,000	0	0	0
4877. Stewarts Brook Causeways	0	0	0	0	100,000
4879. Warlands Bridge No1	627,299	0	0	0	0
4880. Warlands Bridge No2	275,046	455,839	0	0	0
4881. Warlands Bridge No3	71,273	451,374	0	0	0
4882. Warlands Bridge No4	11,896	460,223	0	0	0
4883. Warlands Bridge No5	12,272	502,927	0	0	0
4884. Scotts Creek Bridge No3	487,004	50,000	0	0	0
4885. Scotts Creek Bridge No2	695,310	418,798	0	0	0
4886. Blues Bridge	511,113	50,000	0	0	0
5166. Dartbrook Bridge	8,365	1,998,866	0	0	0
5234. Lapstone Gully Bridge 2km	1,902	1,075,797	0	0	0

Transport and Communication

Bridges – Local

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
5235. Lapstone Gully Bridge 2.9km	2,523	0	0	0	0
5236. Little St Bridge	634,879	0	0	0	0
5237. Bobialla Creek Bridge	53,511	1,263,766	0	0	0
5238. Ashford's Bridge	57,600	1,019,407	0	0	0
5239. Albano Bridge	6,373	760,351	0	0	0
5437. Concrete Causeway Upgrades	0	0	0	0	0
Capital Expenditure	3,944,846	9,607,348	0	300,000	550,000
Bridges	957,845	736,355	712,669	734,251	855,352

Transport and Communication

Footpaths and Cycleways

Directorate
Infrastructure Services

Services

- Ongoing assessment of cycleways and paved footpaths in accordance with Council's Inspection, Evaluation and Maintenance of footpaths / cycleways policy.
- Well maintained cycleways, paved and unpaved footpaths

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

4.1
Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of Inspection program for footpaths and cycleways across the Shire consistent with maintenance program.	•	•	•
Footpaths and cycleways maintenance program delivered across the Shire.	•	•	•
Facilitate delivery of funded capital works priorities for footpaths and cycleways across the Shire.	•	•	•
Manage customer request process and response for footpaths and cycleways.	•	•	•
Pre-planning of footpaths and cycleways capital works projects undertaken.	•	•	•

Transport and Communication

Footpaths and Cycleways

Budget Summary

Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
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Operating Revenue

0135. Capital Grants Received	(872,674)	0	0	0	0
0140. Contributions	(32,000)	(60,000)	0	0	0
Operating Revenue	(904,674)	(60,000)	0	0	0

Non Operating Revenue

0920. Depreciation	(27,944)	(27,873)	(27,873)	(27,873)	(27,873)
6060. F-19016.8523.6441 Footpaths, Mwa	(60,000)	0	0	0	0
6074. F-19015.8510.6305 s94A Contributions	(45,000)	0	0	0	0
Non Operating Revenue	(132,944)	(27,873)	(27,873)	(27,873)	(27,873)

Operating Expenditure

0560. Footpath/Cycleway Maintenance	72,500	72,500	75,113	77,820	80,477
0680. Depreciation	27,944	27,873	27,873	27,873	27,873
Operating Expenditure	100,444	100,373	102,986	105,693	108,350

Capital Expenditure

4080. Ftpth - Mwa Extension	932,674	0	0	0	0
4083. Ftpth - Graeme St, Abn	0	120,000	0	0	0
4327. Kerb Ramp Upgrade	20,000	25,000	25,000	25,000	25,000
4352. Scn - Moobi Rd Cycleway	30,000	0	0	0	0
4929. Ftpth - Bedford St (Hwy - Segenhoe)	0	80,000	0	0	0
5558. Ftpth - Waverley St (Short to Liverpool)	50,000	0	0	0	0
5576. Cassilis Ftpth - Decommission Fuel	45,000	0	0	0	0
Capital Expenditure	1,077,674	225,000	25,000	25,000	25,000

Footpaths & Cycleways	140,500	237,500	100,113	102,820	105,477
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Transport and Communication

RMS – State Roads

Directorate
Infrastructure Services

Services

- A workforce able to undertake maintenance and construction works on State Highway No.27 (Golden Highway).
- The ability to actively pursue work orders to improve the quality of the Golden Highway and maximise the safety of the road users.

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

4.1
Upgrade and maintain the road network and bridges.

5.11
To participate and encourage regional coordination and planning between Councils and other organisations.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Manage our contractor responsibilities to provide maintenance on the Golden Highway for RMS.	•	•	•
Manage our contractor responsibilities to provide Capital Work Program on the Golden Highway.	•	•	•

Transport and Communication

RMS – State Roads

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0110. User Fees & Charges	(4,050,000)	(2,525,000)	(2,626,000)	(2,731,040)	(2,826,626)
Operating Revenue	(4,050,000)	(2,525,000)	(2,626,000)	(2,731,040)	(2,826,626)
Operating Expenditure					
0502. General Contract Works RMS	452,700	560,000	579,750	600,204	620,548
0503. Individual Priced Work Orders	2,930,000	1,510,000	1,566,500	1,625,135	1,680,847
0980. Administration Overheads	140,550	140,550	145,469	150,561	155,830
4624. Emergency & Incident Response	23,000	21,500	22,283	23,094	23,881
Operating Expenditure	3,546,250	2,232,050	2,314,002	2,398,992	2,481,106
Non Operating Expenditure					
7003. T-19016.8523.6445 Special Projects	503,750	292,950	311,998	332,048	345,520
Non Operating Expenditure	503,750	292,950	311,998	332,048	345,520
RMS - State Roads	0	0	0	0	0

Transport and Communication

Roads and Bridges – Regional

Directorate
Infrastructure Services

Services

- Well maintained regional urban rural sealed and unsealed road networks.
- Increased effectiveness of preventative maintenance work as part of maintenance management works practices.
- A venue to continue to lobby for increased road funding.
- Construction and quality specifications for road construction.

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

4.1
Upgrade and maintain the road network and bridges.

5.11
To participate and encourage regional coordination and planning between Councils and other organisations.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of Inspection program for local roads across the Shire consistent with maintenance program.	●	●	●
Regional roads maintenance program delivered across the Shire.	●	●	●
Facilitate delivery of funded capital works priorities for regional roads across the Shire.	●	●	●
Manage customer request processes and response for regional roads.	●	●	●
Pre-planning for regional roads capital works projects undertaken.	●	●	●

Transport and Communication

Roads and Bridges – Regional

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(1,597,000)	(1,262,000)	(1,562,480)	(1,614,979)	(1,662,753)
0135. Capital Grants Received	(1,129,440)	(15,250,000)	(25,250,000)	(5,250,000)	(250,000)
Operating Revenue	(2,726,440)	(16,512,000)	(26,812,480)	(6,864,979)	(1,912,753)
Non Operating Revenue					
0920. Depreciation	(931,344)	(858,302)	(858,302)	(858,302)	(858,302)
6003. F-19016.8523.6445 Special Projects	(200,000)	(400,000)	(200,000)	(200,000)	(200,000)
6298. F-19015.8523.6604 MR358 Willow Tree	(100,000)	0	0	0	0
6300. F-19016.8523.6615 Reseal Program	(591,000)	(1,000,000)	0	0	0
Non Operating Revenue	(1,822,344)	(2,258,302)	(1,058,302)	(1,058,302)	(1,058,302)
Operating Expenditure					
0384. Road Infrastructure No.1	103,010	98,203	93,286	88,256	83,111
0545. Bridge & Culvert Maintenance (Sealed)	15,500	15,500	16,080	16,682	17,258
0579. Regional Rds Maintenance	465,000	478,800	495,507	512,802	530,098
0680. Depreciation	931,344	858,302	858,302	858,302	858,302
0980. Administration Overheads	448,047	448,047	463,729	479,959	496,758
0989. Efficiency Gains	(35,000)	0	0	0	0
Operating Expenditure	1,927,901	1,898,852	1,926,903	1,956,001	1,985,526
Non Operating Expenditure					
0384. Road Infrastructure No.1	209,007	213,813	218,730	223,760	228,905
Non Operating Expenditure	209,007	213,813	218,730	223,760	228,905
Capital Expenditure					
1285. Regional Rd Reseals	520,000	530,000	550,000	570,000	590,000
4913. MR105 Repair - 26km to Belltrees Hill	565,000	0	0	0	0
4914. MR62 Repair - Halls Crk to Murdering	400,000	500,000	500,000	500,000	500,000
4943. R2R Glenbawn & MR105 Intersection	331,000	0	0	0	0
4984. Regional Heavy Patching Program	150,000	1,000,000	150,000	150,000	200,000
4985. Regional Roads ARRB	75,000	0	0	0	75,000
5261. MR62 Sophia Crk Bridge to Cuan	308,500	0	0	0	0
5262. Culvert Subsidence Upgrade	131,000	100,000	50,000	50,000	50,000
5288. MR358 - Coulsons Creek Rd	100,000	15,000,000	25,000,000	5,000,000	0
5545. MR62 - Ridgelands St Intersection	71,620	0	0	0	0
5546. MR62 - Blaydon St Intersection Upgde	71,620	0	0	0	0
5547. MR62 - Tyrone Rd Upgrade	71,620	0	0	0	0
Capital Expenditure	2,795,360	17,130,000	26,250,000	6,270,000	1,415,000
Roads & Bridges - Regional	383,484	472,363	524,851	526,480	658,376

Transport and Communication

Roads – Local

Services

- Increase effectiveness of preventative maintenance work as part of maintenance management works practices.

Directorate
Infrastructure Services

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

4.1
Upgrade and maintain the road network and bridges.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Provision of Inspection program for local roads across the Shire consistent with maintenance program.	•	•	•
Local roads maintenance program delivered across the Shire.	•	•	•
Facilitate delivery of funded capital works priorities for local roads across the Shire.	•	•	•
Manage customer request processes and response for local roads.	•	•	•
Pre-planning for local roads capital works projects to be undertaken.	•	•	•
Develop and implement a Volunteer Program to assist with the maintenance of public amenities and facilities.	•	•	•

Transport and Communication

Roads – Local

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue					
0115. Grants	(3,123,448)	(2,547,553)	(3,724,611)	(3,569,160)	(2,910,829)
0130. Other Income	(3,500)	0	0	0	0
0135. Capital Grants Received	(4,393,393)	(8,874,999)	(10,858,838)	(4,752,341)	0
Operating Revenue	(7,520,341)	(11,422,552)	(14,583,449)	(8,321,501)	(2,910,829)
Non Operating Revenue					
0920. Depreciation	(3,888,827)	(3,956,685)	(3,956,685)	(3,956,685)	(3,956,685)
6003. F-19016.8523.6445 Special Projects	(2,000,000)	(2,000,000)	(2,000,000)	0	0
6050. F-19016.8517.6409 FAG	(1,690,553)	(2,379,911)	(1,237,553)	(1,287,056)	(1,332,104)
6129. F-19016.8523.6492 Roadworks	0	(1,800,000)	0	0	0
6130. Cont from Waste Management	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)
6175. Cont from Quarry Operations	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)
6254. Cont from Mdi Water	(175,000)	0	0	0	0
6300. F-19016.8523.6615 Reseal Program	(689,068)	0	0	0	0
6480. F-19015.8511.6492 Moonan Brook	(1,112,888)	(1,630,000)	0	0	0
6481. F-19015.8511.6664 Barrington Forest	(191,180)	0	0	0	0
6482. F-19015.8511.6665 Barrington Forest	(85,000)	0	0	0	0
Non Operating Revenue	(10,022,516)	(11,956,596)	(7,384,238)	(5,433,741)	(5,478,789)
Operating Expenditure					
0301. Administration Costs	217,000	223,325	231,382	239,731	248,068
0310. Staff Training	60,000	60,000	62,250	64,585	66,845
0388. LIRS 1 Urban Rds Loan	3,115	0	0	0	0
0540. Rural Rds (Sealed) Maintenance	1,100,000	1,105,000	1,143,325	1,182,997	1,222,359
0542. Rural Rds (Unsealed) Maintenance	2,437,500	2,492,375	2,480,473	2,165,697	2,350,696
0543. Urban Rds (Sealed) Maintenance	650,000	669,150	693,185	718,092	742,573
0544. Urban Rds (Unsealed) Maintenance	26,000	26,730	27,676	28,656	29,615
0680. Depreciation	3,888,827	3,956,685	3,956,685	3,956,685	3,956,685
0980. Administration Overheads	978,928	1,007,820	1,097,546	1,151,127	1,184,818
0989. Efficiency Gains	(220,000)	0	0	0	0
0993. LIRS 2 Rural Rds Loan	6,406	523	0	0	0
Operating Expenditure	9,147,776	9,541,608	9,692,522	9,507,569	9,801,660
Non Operating Expenditure					
0388. LIRS 1 Urban Rds Loan	128,751	0	0	0	0
0993. LIRS 2 Rural Rds Loan	125,121	43,319	0	0	0
7050. T-19016.8517.6409 FAG	1,068,224	1,237,553	1,287,056	1,332,104	1,378,727
7129. T-19016.8523.6492 Roadworks	3,519,171	0	0	0	0
7481. T-19015.8511.6664 Barrington Forest	790,434	0	0	0	0
7482. T-19015.8511.6665 Barrington Forest	30,000	0	0	0	0
Non Operating Expenditure	5,661,701	1,280,872	1,287,056	1,332,104	1,378,727

Transport and Communication

Roads – Local

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Capital Expenditure					
0834. Timor Rd, Mdi	0	0	0	500,000	0
1283. Urban Rd Reseals	400,000	420,000	460,000	470,000	480,000
1284. Rural Rd Reseals	740,000	770,000	810,000	820,000	830,000
4734. Muffet St Reconstruction	350,000	0	0	0	0
4861. Village Streets Initial Seal	0	50,000	0	100,000	0
4862. Village Streets Shoulder Initial Seal	0	50,000	50,000	50,000	50,000
4894. Comiala Road Rehabilitation	0	450,000	0	0	0
4986. Local Sealed Road Heavy Patching	150,000	1,800,000	150,000	150,000	150,000
4987. Local Unsealed Roads Resheet	1,100,000	1,150,000	1,050,000	400,000	450,000
4988. R2R Urban Streets K&G Renewals	200,000	0	0	0	0
4989. Local Roads & Streets ARRB	125,000	0	0	0	200,000
5247. Moonan Brook Rd MR105 Seal &	1,707,268	3,600,000	0	0	0
5250. Main St Scone	0	0	250,000	250,000	0
5259. Urban Streets K&G Renewal	0	100,000	200,000	200,000	200,000
5290. Mount St Mdi K&G	18,000	0	0	0	0
5392. Culvert Subsidence	0	100,000	100,000	100,000	100,000
5407. Hunter Rd - Naracoote to Glenmore Brg	50,000	5,400,000	0	0	0
5408. Hunter Rd - Shallow Crossing-Ellerston	0	0	0	4,170,000	0
5409. Barrington Forest Rd - Initial Seal Stg1	140,000	0	6,500,000	0	0
5410. Barrington Forest Rd - Initial Seal Stg2	70,000	0	3,100,000	0	0
5454. Gummun Lane Mwa	0	250,000	0	0	0
5536. Pages Creek & Sargeants Gap Rds	798,935	0	0	0	0
5539. RSP - Rouchel Rd - Install Guardrail	0	0	304,515	0	0
5540. RSP Glenbawn Rd - Shoulder Wide &	0	300,000	0	0	0
5541. RSP Timor Rd - Shoulder Wide & Gdrail	0	0	0	685,107	0
5548. Hacketts Rd Merriwa	145,000	0	0	0	0
5549. Bow St (fr Blaxland St to MacCartney	160,000	260,000	0	0	0
5550. Idaville Rd Rehabilitation	0	0	400,000	0	0
5551. Cullingral Rd Rehabilitation	0	0	350,000	0	0
5552. Solleys Lane (Bow St Intersection)	0	200,000	0	0	0
5553. Moobi Rd Rehabilitation	0	1,400,000	0	0	0
5555. Victoria St Mdi - Rehabilitation	175,000	0	0	0	0
5556. Yarrandi Rd - Initial Design/Studies	84,000	0	1,000,000	0	0
5557. Middlebrook Rd - Initial Design/Studies	42,000	0	0	0	0
5559. Muffett Street Overpass Investigations	0	0	0	0	0
5582. K & G Stanstead Close Scone	0	0	0	0	0
5584. Upgrade of 43 Causeways -Betterment	0	0	0	0	0
5585. Upgrade of 43 Drainage -Betterment	0	0	0	0	0
5816. R2R Aberdeen Public School Graeme	240,000	0	0	0	0
Capital Expenditure	6,695,203	16,300,000	14,724,515	7,895,107	2,460,000
Roads - Local (Sealed, Unsealed & Urban)	3,961,823	3,743,332	3,736,406	4,979,538	5,250,770

Transport and Communication

Transport Ancillaries

Directorate
Infrastructure Services

Services

- Management support to the Traffic Committee.
- Maintain Council carpark.
- Bus shelter maintenance
- Inspection and maintenance of traffic and street signs and pavement markings.
- Assessment of street trees and road side furniture in accordance with Council's Maintenance and Inspection Best Practice procedures.
- Town Revitalisation Plans implementation.
- Construction of new bus shelters.
- Installation of new street signs.

CSP Strategic Objectives

2.1
Advocate for, facilitate and support programs that protect and sustain our diverse environment for future generations.

4.1
Upgrade and maintain the road network and bridges.

5.11
To participate and encourage regional coordination and planning between Councils and other organisations.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Undertake maintenance on transport infrastructure, including line marking, signs, bus shelters, street signs and Council carparks.	•	•	•
Continued development of Revitalisation Programs across the Shire.	•	•	•
Facilitate delivery of funded capital works priorities for transport ancillaries across the Shire	•	•	•
Manage customer request process and response for transport ancillaries.	•	•	•
Pre-planning of transport ancillaries capital works projects undertaken.	•	•	•

Transport and Communication

Transport Ancillaries

Budget Summary

Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
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Operating Revenue

0115. Grants	(75,000)	(77,000)	(80,080)	(83,283)	(86,198)
0135. Capital Grants Received	(772,076)	(8,060,000)	(9,020,000)	(20,000)	(20,000)
Operating Revenue	(847,076)	(8,137,000)	(9,100,080)	(103,283)	(106,198)

Non Operating Revenue

0920. Depreciation	(53,852)	(55,604)	(55,604)	(55,604)	(55,604)
6003. F-19016.8523.6445 Special Projects	(546,489)	0	0	0	0
6124. F-19016.8523.6449 Mwa Town	0	(160,000)	0	0	0
6136. F-19016.8523.6455 Scn Town Revitalise	(681,435)	0	0	0	0
6617. F-19015.8511.6616 St Aubin St Town	0	(1,000,000)	0	0	0
6621. F-19015.8511.6455 Scone CBD	0	(1,000,000)	0	0	0
Non Operating Revenue	(1,281,776)	(2,215,604)	(55,604)	(55,604)	(55,604)

Operating Expenditure

0547. Road Furniture Maintenance	3,000	3,000	3,110	3,224	3,334
0548. Signs & Marking - Local roads	60,000	60,000	62,275	65,051	67,772
0549. Parking Area Maintenance	2,750	2,825	2,928	3,119	3,320
0559. Traffic Facilities (Block Grant) Exp	27,000	27,000	27,960	28,955	29,931
0562. Bus Shelter Maintenance	7,000	7,000	7,240	7,488	7,737
0680. Depreciation	53,852	55,604	55,604	55,604	55,604
0980. Administration Overheads	149,235	149,235	154,458	159,864	165,460
Operating Expenditure	302,837	304,664	313,575	323,305	333,158

Non Operating Expenditure

7276. T-19015.8510.6589 S94 Transport Inf	0	0	0	0	0
7617. T-19015.8511.6616 St Aubin St Town	(300,000)	0	0	0	0
Non Operating Expenditure	(300,000)	0	0	0	0

Capital Expenditure

0747. Bus Shelter Capital Works	0	20,000	20,000	20,000	20,000
0753. Town Revitalisation - Scone	1,300,000	9,000,000	9,000,000	0	0
0775. Regional Rd Guardrail Replacement	50,000	60,000	60,000	60,000	60,000
1192. Town Revitalisation - Merriwa	0	200,000	0	0	0
4079. Street Signs	12,500	15,000	15,000	15,000	15,000
5498. St Aubins St Town Square Green	1,000,000	1,000,000	0	0	0
5583. Niagara Cafe Mural Restoration	0	0	0	0	0
Capital Expenditure	2,362,500	10,295,000	9,095,000	95,000	95,000

Transport Ancillaries	236,485	247,060	252,891	259,418	266,356
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Budget Summary

Sewerage Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue	(3,778,738)	(3,905,500)	(3,953,015)	(4,147,274)	(4,601,153)
Non Operating Revenue	(1,519,138)	(1,669,179)	(1,083,239)	(1,083,239)	(1,333,239)
Operating Expenditure	3,374,924	3,325,173	3,406,319	3,490,417	3,574,135
Non Operating Expenditure	256,660	934,506	615,935	1,167,797	891,342
Capital Expenditure	1,666,292	1,315,000	1,014,000	572,299	1,468,915
Sewerage Services	0	0	0	0	0

Sewerage Services

Sewerage Services

Directorate
Infrastructure Services

Services

- Well maintained sewer network systems.
- Improved effluent quality for discharge and recycling.
- Elimination of discharge of fats and greases into the reticulation system.
- Measure and reduce infiltration and inflow into reticulation system.
- Sewerage schemes that meet licence requirements.
- Ongoing approval and inspection process for trade waste management across the shire.
- Provide education around management of foreign objects (e.g. fats, greases and wipes) in to the reticulation system

CSP Strategic Objectives

4.1

Provide safe and reliable water and sewerage services to meet the demands of current and future generations.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Manage customer request process and response for sewer services.	•	•	•
Inspect sewer infrastructure, based on inspection program.	•	•	•
Maintain sewer infrastructure program based on maintenance program.	•	•	•
Facilitate delivery of funded capital works priorities for sewer services across the Shire.	•	•	•
Pre-planning of sewer services capital works projects to be undertaken.	•	•	•
Manage process to ensure that Council meets sewer treatment targets across the Shire	•	•	•
Manage sewer treatment processes to ensure all EPA licence conditions are met.	•	•	•
Investigate options to maximise the use of recycled water across the Shire.	•	•	•

Sewerage Services

Sewerage Services

Budget Summary

Revised Budget 202223	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
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Sewerage Services

Operating Revenue

0100. Rates & Charges	(3,172,490)	(3,391,000)	(3,560,550)	(3,738,578)	(3,925,507)
0110. User Fees & Charges	(243,500)	(258,000)	(270,900)	(284,446)	(298,668)
0115. Grants	(152,248)	(76,000)	(40,425)	(42,447)	(44,568)
0120. Interest & Investment Income	(64,500)	(64,500)	(64,500)	(64,500)	(64,500)
0132. Private Works Revenue	(16,000)	(16,000)	(16,640)	(17,306)	(17,911)
0135. Capital Grants Received	0	(100,000)	0	0	(250,000)
0140. Contributions	(130,000)	0	0	0	0
Operating Revenue	(3,778,738)	(3,905,500)	(3,953,015)	(4,147,277)	(4,601,154)

Non Operating Revenue

0920. Depreciation	(890,406)	(1,083,239)	(1,083,239)	(1,083,239)	(1,083,239)
6044. F-39016.8525.6485 Bal Sewer Fund	(628,732)	(585,940)	0	0	0
6045. F-39016.8510.6323 s64 Scn Sewer	0	0	0	0	(250,000)
Non Operating Revenue	(1,519,138)	(1,669,179)	(1,083,239)	(1,083,239)	(1,333,239)

Operating Expenditure

0680. Depreciation	890,406	1,083,239	1,083,239	1,083,239	1,083,239
0980. Administration Overheads	698,794	698,794	723,252	748,566	774,765
3002. Engineering & Supervision	419,153	334,000	345,780	357,977	370,428
3004. Sewer Mains	196,280	223,740	231,885	240,328	248,596
3006. Pumping Stations	215,985	168,500	174,765	181,266	187,535
3007. Sewer Treatment	723,776	703,900	729,976	757,024	783,297
3008. Sewer Other	3,800	4,000	4,160	4,326	4,478
3009. Private Works	12,700	13,000	13,465	13,947	14,424
3011. Sewer - CCTV Works	208,500	90,500	94,078	97,796	101,214
5031. Trade Waste	5,530	5,500	5,720	5,949	6,156
Operating Expenditure	3,374,924	3,325,173	3,406,320	3,490,418	3,574,132

Non Operating Expenditure

7044. T-39016.8525.6485 Bal Scn/Abn Sewer	0	807,846	488,428	1,039,416	762,057
7045. T-39016.8510.6323 s64 Scn/Abn Sewer	130,000	0	0	0	0
7081. Cont to Loan Repayments	35,000	35,000	35,000	35,000	35,000
7230. Cont to Corporate Services	10,000	10,000	10,000	10,000	10,000
7259. Cont to Grant Officer	10,000	10,000	10,000	10,000	10,000
7281. Surplus Dividend to General Fund	15,000	15,000	15,000	15,000	15,000
7283. Cont to UH Sustainability	32,500	32,500	32,500	32,500	32,500
7571. Cont to Asset Management	24,160	24,160	25,006	25,881	26,787
Non Operating Expenditure	256,660	934,506	615,934	1,167,797	891,344

Sewerage Services

Sewerage Services

Budget Summary

	Revised Budget 202223	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Capital Expenditure					
1162. Mwa -Sewer Relining	199,609	0	115,000	0	120,000
4465. Mwa - Manhole replace/improvement	0	0	0	20,000	0
4466. Mwa - STP Renewals	8,197	20,000	20,000	25,000	25,000
4468. Mwa - Main Renewals/Replacements	10,000	25,000	26,250	27,563	28,941
4572. Cassilis Sewer Scheme	7,000	0	0	0	0
4856. Sewer Pump Station Renewals	4,000	0	0	0	0
5328. Mwa - Recycled Water Scheme	33,200	0	0	0	0
5379. Mwa - STP Cleaning Polishing Ponds	549,697	750,000	0	0	0
3017. Mdi - STP Renewals	0	20,000	21,000	22,050	23,153
4423. Mdi - Main Renewals/Replacement	0	25,000	26,250	27,563	28,941
4469. Mdi - Manhole Renewals &	0	0	10,000	0	0
4536. Mdi - Sewer Relining	100,000	0	100,000	0	105,000
5512. Mdi Sewer Main Extension	0	0	0	0	0
3016. Scn - STP Renewals	50,000	30,000	31,500	33,075	34,729
4400. Abn - STP Renewals	25,000	20,000	21,000	22,050	23,153
4473. Scn/Abn - Sewer Relining	253,589	0	230,000	0	240,000
4475. Scn - Manhole	125,000	0	28,000	0	30,000
4476. Scn/Abn - Mains	180,000	105,000	260,000	270,000	280,000
4480. Scn - Moobi Rd SPS Upgrade Pump	20,000	0	0	0	0
4489. Scn - New STP	0	200,000	100,000	100,000	500,000
4718. Scn - STP Leachate Testing	0	25,000	0	0	0
4794. IWCM	30,000	75,000	0	0	0
4858. Scn/Abn - SPS Renewals	65,000	0	25,000	25,000	30,000
5449. Scn/Abn SPS Telemetry Upgrades	6,000	20,000	0	0	0
Capital Expenditure	1,666,292	1,315,000	1,014,000	572,301	1,468,917
Sewerage Services	0	0	0	0	0

Budget Summary

Water Supplies

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Operating Revenue	(4,191,970)	(6,030,300)	(5,352,790)	(5,604,767)	(5,869,153)
Non Operating Revenue	(4,139,287)	(5,480,010)	(2,149,110)	(2,152,003)	(2,150,652)
Operating Expenditure	4,819,107	5,342,934	5,441,330	5,545,289	5,648,495
Non Operating Expenditure	832,434	606,876	1,339,005	1,479,810	1,562,572
Capital Expenditure	2,679,716	5,560,500	721,565	731,671	808,738
Water Supplies	0	0	0	0	0

Water Supplies

Water Services

Directorate
Infrastructure Services

Services

- Supply and maintenance of reticulated potable and rural water supplies.
- A water quality monitoring service to safeguard the public health as per NSW Health requirements.
- Asset replacement and renewal program and planning.
- Continued investigations into requirements to ensure that an adequate water supply can be maintained into the future.
- An Integrated Water Cycle Management strategy (IWCM).

CSP Strategic Objectives

4.1

Provide safe and reliable water and sewerage services to meet the demands of current and future generations.

Operational Plan Actions

	Yr 1 22/23	Yr 2 23/24	Yr 3 24/25
Manage customer request process and response for water services.	•	•	•
Inspect water infrastructure, based on inspection program.	•	•	•
Maintain water infrastructure program based on maintenance program.	•	•	•
Prioritise management and response to water quality enquiries.	•	•	•
Facilitate delivery of funded capital works priorities for water services across the Shire.	•	•	•
Pre-planning of water services capital works projects to be undertaken.	•	•	•

Water Supplies

Water Services

Budget Summary

Revised Budget 202223	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
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Water Supply
Operating Revenue

0100. Rates & Charges	(1,433,922)	(1,475,000)	(1,548,750)	(1,626,188)	(1,707,497)
0110. User Fees & Charges	(3,196,500)	(3,257,000)	(3,419,850)	(3,590,843)	(3,770,384)
0115. Grants	(160,548)	(41,800)	(43,891)	(46,085)	(48,389)
0120. Interest & Investment Income	(126,500)	(106,500)	(106,500)	(106,500)	(106,500)
0132. Private Works Revenue	(39,500)	(32,500)	(33,800)	(35,152)	(36,382)
0135. Capital Grants Received	(100,000)	(1,017,500)	0	0	0
0140. Contributions	(100,000)	(100,000)	(200,000)	(200,000)	(200,000)
Operating Revenue	(5,156,970)	(6,030,300)	(5,352,791)	(5,604,768)	(5,869,152)

Non Operating Revenue

0920. Depreciation	(1,264,551)	(1,888,069)	(1,888,069)	(1,888,069)	(1,888,069)
6055. F-29016.8524.6482 Bal Scn/Abn Water	(1,909,736)	(3,591,941)	(261,043)	(263,932)	(262,584)
6056. F-29016.8510.6320 s64 Scn Water	0	0	0	0	0
Non Operating Revenue	(3,174,287)	(5,480,010)	(2,149,112)	(2,152,001)	(2,150,653)

Operating Expenditure

0680. Depreciation	1,264,551	1,888,069	1,888,069	1,888,069	1,888,069
0960. Water Augmentation	171,578	159,526	143,510	128,323	112,491
0961. Scone to Murrurundi Pipeline	51,216	48,827	46,382	43,881	41,323
0980. Administration Overheads	1,101,362	1,101,362	1,139,910	1,179,807	1,221,100
2001. Administration	52,900	55,500	57,708	60,003	62,103
2002. Engineering & Supervision	469,400	432,900	448,168	463,976	480,119
2003. Dams & Weirs	48,600	31,600	32,754	33,950	35,123
2004. Mains	434,600	446,400	462,346	478,866	495,283
2005. Reservoirs	167,600	164,800	170,654	177,235	183,902
2006. Pumping Stations	524,800	528,450	548,346	569,036	588,795
2007. Water Treatment	367,500	349,500	362,513	376,012	389,069
2008. Water Other	119,900	111,400	115,536	119,827	123,984
2009. Private Works	31,100	22,600	23,436	24,303	25,134
2019. Rainwater Tank Rebates	2,000	2,000	2,000	2,000	2,000
2065. Water Awareness Campaign	12,000	0	0	0	0
Operating Expenditure	4,819,107	5,342,934	5,441,332	5,545,288	5,648,495

Non Operating Expenditure

0960. Water Augmentation	211,855	223,907	239,923	255,110	270,942
0961. Scone to Murrurundi Pipeline	103,918	106,308	108,753	111,253	113,812
7055. T-29016.8524.6482 Bal Scn/Abn Water	0	0	711,072	831,504	893,094
7056. T-29016.8510.6320 s64 Scn/Abn Water	100,000	100,000	100,000	100,000	100,000
7081. Cont to Loan Repayments	35,000	35,000	35,000	35,000	35,000
7134. Cont to Roadworks	240,000	0	0	0	0

Water Supplies

Water Services

Budget Summary

	Revised Budget 2022/23	2023/24 DPOP Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
7230. Cont to Corporate Services	60,000	60,000	61,750	63,561	65,436
7259. Cont to Grant Officer	10,000	10,000	10,000	10,000	10,000
7280. Surplus Dividend to General Fund	15,000	15,000	15,000	15,000	15,000
7283. Cont to UH Sustainability	32,500	32,500	32,500	32,500	32,500
7571. Cont to Asset Management	24,161	24,161	25,007	25,882	26,788
Non Operating Expenditure	832,434	606,876	1,339,005	1,479,810	1,562,572

Capital Expenditure

2014. Mwa - Main Renewals/Replacements	453,000	240,000	120,000	120,000	130,000
2025. Mwa - Meter Replacements	5,000	5,000	5,188	5,383	5,569
4677. Mwa - Treatment Plant Minor Renewals	10,000	0	15,000	15,000	17,500
4678. Mwa/Cass - Minor Reservoir Repairs	0	15,000	15,555	16,131	16,685
4688. Mwa - Treatment Plant SCADA	23,100	0	0	0	0
4689. Cass - Treatment Plant SCADA	0	0	0	0	0
5332. Mwa - Reservoir Cleaning & Inspections	0	0	10,000	0	0
5398. Mwa - New Mains/Main Extensions	370,866	30,000	30,000	32,000	32,000
2022. Scn/Mdi Pipeline	65,000	0	0	0	0
2026. Mdi - Meter Replacements	2,000	9,000	9,323	9,657	9,984
2071. Village Reticulation	200,000	500,000	0	0	0
4498. Reservoir repairs/replacement	0	0	8,000	0	9,000
5335. Mdi - Reservoir Cleaning & Inspections	0	0	0	15,000	0
5397. Mdi - Main Renewals/Replacements	173,000	424,000	80,000	80,000	90,000
5565. Mdi - Dam Pump	33,000	0	0	0	0
5811. Mdi - Dam Safety Inspection	15,000	0	0	0	0
1105. Scn/Abn - Minor Reservoir Repairs	0	8,500	8,500	8,500	9,500
2027. Scn/Abn - Meter Replacements	30,000	42,500	30,000	30,000	30,000
2028. UV & Fluoride Implementation	30,000	1,285,000	0	0	0
2030. Scone WTP	0	100,000	100,000	100,000	100,000
4181. Telemetry Upgrade	20,000	25,000	0	0	0
4219. Scn/Abn - Main Renewals/	545,000	2,050,000	200,000	210,000	220,000
4558. Scn - Glenbawn pipeline valve repl	0	200,000	0	0	0
4672. Abn - Replace High Tower Tank &	0	255,000	0	0	0
4687. Abn - Raw Water Pump Station Upgrade	637,250	0	0	0	0
4757. Scn Valve & Hydrant Replacement	6,500	10,500	15,000	15,000	16,000
4761. Scn/Abn Water Treatment Upgrades	0	0	0	0	0
4794. IWCM	35,000	75,000	0	0	0
4939. Scn/Abn - New Mains/Main Extensions	10,000	0	75,000	75,000	82,500
5330. Scn/Abn - Reservoir Cleaning & Inspect	0	36,000	0	0	40,000
5331. Scn/Abn - Drought Management Plan	10,000	0	0	0	0
5406. STM Rural Water Connections	6,000	0	0	0	0
5510. Scn- Moobi Rd Water Booster Pump	0	250,000	0	0	0
Capital Expenditure	2,679,716	5,560,500	721,566	731,671	808,738

Water Supplies	0	0	0	0	0
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**Income Statement Forecast
2023 - 2034**

	2024 Budget	Revised 2023 Budget
	\$'000	\$'000
Operating Revenues		
Income Statement DPOP 2024[83]	19,430	18,429
User Fees & Charges	11,995	13,006
Interest Received	482	389
Grants & Contributions - Operating	9,461	11,642
Grants & Contributions - Capital	44,977	13,336
Other Operating Revenues	2,600	2,716
Total Operating Revenues	88,945	59,518
Operating Expenses		
Employee Costs	18,116	18,205
Materials & Contracts	15,695	16,464
Depreciation & Amortisation	13,682	12,675
Interest Charges/Borrowing Costs	1,049	1,147
Other Operating Expenses	2,168	2,138
Total Operating Expenses	50,710	50,629
Operating Result Surplus/(Deficit)	38,235	8,889
Operating Result Before Capital Amounts Surplus/(Deficit)	(6,742)	(4,447)

Reconciliation To Budget Summary

Operating Result Surplus/(Deficit)	38,235	8,889
Add back expenses not involving flows of funds		
Depreciation	13,682	12,675
Subtotal	13,682	12,675
Add non-operating funds employed		
Carrying amount of assets sold	780	639
Carrying amount of real estate assets sold	-	416
Transfers from restricted assets	22,827	18,583
Loan Funds	0	0
Subtotal	23,607	19,638
Subtract funds deployed for non operating purposes		
Acquisition of Assets	66,039	24,395
Repayments of loans	2,038	2,392
Transfers to Restricted Assets	7,445	14,416
Subtotal	75,523	41,203
Estimated Budget Result Surplus/(Deficit)	1	(1)

Capital Works

Sub Account	23/24 DPOP Budget	24/25 Budget	25/26 Budget	26/27 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund										
Administration										
Depot Operations										
1200. Scn Depot Yard Upgrades	20,000	20,600	21,167	21,696	(20,000)	0	0	0	(20,000)	0
4206. Merriwa Depot Upgrade	15,000	15,450	15,875	16,272	(15,000)	0	0	0	(15,000)	0
Total	35,000	36,050	37,041	37,967	(35,000)	0	0	0	(35,000)	0
Financial Services										
0727. Admin Capital Works - Scn	10,000	10,000	10,000	10,000	(10,000)	0	0	0	(10,000)	0
Total	10,000	10,000	10,000	10,000	(10,000)	0	0	0	(10,000)	0
Fleet Management										
4133. 1.Plant Purchases Capital Expenditure	250,000	275,000	300,000	325,000	(250,000)	0	0	0	(250,000)	0
Total	250,000	275,000	300,000	325,000	(250,000)	0	0	0	(250,000)	0
Information Services										
2058. Network computer eqp upgrade	50,000	50,000	50,000	50,000	(50,000)	0	0	0	(50,000)	0
Total	50,000	50,000	50,000	50,000	(50,000)	0	0	0	(50,000)	0
Stores/Purchasing Services										
4013. Upgrade Storage Facilities	5,000	0	5,000	0	(5,000)	0	0	0	(5,000)	0
Total	5,000	0	5,000	0	(5,000)	0	0	0	(5,000)	0
Sustainability										
5276. LED Street Light Upgrade	0	0	0	0	0	0	0	0	0	0
5470. Energy Master Plan & Financial Strategy	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0
Total Administration	350,000	371,050	402,041	422,967	(350,000)	0	0	0	(350,000)	0
Community Services & Education										
Aged Care - Gummun Place Hostel										
1101. Hostel Air Conditioning Upgrade	0	0	0	10,000	0	0	0	0	0	0
4805. Hostel equipment upgrades	15,000	15,000	15,000	15,000	(15,000)	0	0	0	(15,000)	0
Total	15,000	15,000	15,000	25,000	(15,000)	0	0	0	(15,000)	0

Capital Works

Sub Account	23/24 DPOP Budget	24/25 Budget	25/26 Budget	26/27 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund										
Aged Care - Independent Living Units										
1027. Mdi ILU Replace Floor Coverings	0	3,000	0	3,000	0	0	0	0	0	0
1028. Mdi ILU Kitchen Upgrades	7,500	0	0	7,500	(7,500)	0	0	0	(7,500)	0
1029. Mwa ILU Replace Air Conditioner										
1034. Mdi ILU Painting	0	6,000	0	0	0	0	0	0	0	0
1035. Mwa ILU Painting	5,000	0	0	5,500	(5,000)	0	0	0	(5,000)	0
1037. Mdi ILU Replace Air Conditioner	5,000	0	0	5,500	(5,000)	0	0	0	(5,000)	0
1040. Mwa ILU Kitchen Upgrades	0	2,000	0	0	0	0	0	0	0	0
1042. Mwa ILUs Bathroom upgrades	0	0	7,500	0	0	0	0	0	0	0
4832. Mwa ILU Floor Coverings & Blinds	0	0	0	5,000	0	0	0	0	0	0
4833. Mdi ILU Bathroom Upgrades	5,000	0	0	0	(5,000)	0	0	0	(5,000)	0
Total	0	0	8,000	0	0	0	0	0	0	0
Total	22,500	11,000	15,500	26,500	(22,500)	0	0	0	(22,500)	0
Children's Services - Early Learning Centre										
1030. ELC Painting Works	10,000	0	0	7,500	(10,000)	0	0	0	0	(10,000)
1112. Playground development	20,000	0	0	20,000	(20,000)	0	0	0	0	(20,000)
1290. Additional furniture and equipment	10,000	2,500	7,500	2,500	(10,000)	0	0	0	0	(10,000)
4820. Air Conditioner Replacement	0	0	12,000	0	0	0	0	0	0	0
4821. Window Coverings and Blind	0	0	0	5,000	0	0	0	0	0	0
Total	40,000	2,500	19,500	35,000	(40,000)	0	0	0	0	(40,000)
Youth Services										
1031. Mdi Youth Centre Furn & Equip Upgrades	0	2,000	0	2,000	0	0	0	0	0	0
1032. Scn Youth Centre Furn & Equip Upgrades	0	2,000	0	2,000	0	0	0	0	0	0
1167. Yth Ctr - Painting	0	0	20,000	0	0	0	0	0	0	0
4654. Mwa - Yth Centre upgrade & painting	0	2,000	0	2,000	0	0	0	0	0	0
4656. Mdi - Youth Centre facilities Upgrade	400,000	483,400	0	0	(400,000)	0	0	(400,000)	0	0
Total	400,000	489,400	20,000	6,000	(400,000)	0	0	(400,000)	0	0
Total Community Services & Education	477,500	517,900	70,000	92,500	(477,500)	0	0	(400,000)	(37,500)	(40,000)
Economic Affairs										
Real Estate										
4908. Scone Medical Centre	0	0	10,000	0	0	0	0	0	0	0
4909. 7 Bottlebrush Place Scone	0	5,000	0	0	0	0	0	0	0	0
5515. Campbells Corner Development	0	681,845	0	0	0	0	0	0	0	0
Total	0	686,845	10,000	0	0	0	0	0	0	0

Capital Works

Sub Account	23/24 DPOP Budget	24/25 Budget	25/26 Budget	26/27 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund										
Saleyards										
4809. Saleyards Replacement Pumps & Equipt	15,000	45,000	45,000	45,000	(15,000)	0	0	0	(15,000)	0
Total	15,000	45,000	45,000	45,000	(15,000)	0	0	0	(15,000)	0
Tourism & Area Promotion										
0716. Horse Interpretive Centre	0	0	0	0	0	0	0	0	0	0
1262. Hunter Warbirds Restoration Hanger	700,000	786,037	0	0	(700,000)	0	0	0	0	0
4843. Town Christmas Lights	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0
Total Economic Affairs	715,000	1,517,882	55,000	45,000	(715,000)	0	0	0	(15,000)	0
Environment										
Stormwater Management										
4921. Liverpool St (Guernsey to Parsons Gully)	0	400,000	120,000	0	0	0	0	0	0	0
4970. Stormwater Replacement Program	200,000	0	180,000	300,000	(200,000)	0	0	0	(200,000)	0
Total	200,000	400,000	300,000	300,000	(200,000)	0	0	0	(200,000)	0
Waste Management										
1347. Aberdeen Waste Facility Expansion	0	100,000	100,000	500,000	0	0	0	0	0	0
4932. Mwa - Transfer Station	275,801	0	0	0	(275,801)	0	0	0	0	(275,801)
4933. Mdi - Transfer Station	270,861	0	0	0	(270,861)	0	0	0	0	(270,861)
4992. Scn - Moving Bay	0	150,000	0	0	0	0	0	0	0	0
Total	546,662	250,000	100,000	500,000	(546,662)	0	0	0	0	(546,662)
Total Environment	746,662	650,000	400,000	800,000	(746,662)	0	0	0	(200,000)	(546,662)
Governance										
Council Services										
0714. Asset Purchases	0	5,000	0	0	0	0	0	0	0	0
Total	0	5,000	0	0	0	0	0	0	0	0
Total Governance	0	5,000	0	0	0	0	0	0	0	0

Capital Works

Sub Account	23/24 DPOP Budget	24/25 Budget	25/26 Budget	26/27 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund										
Housing & Community Amenities										
Low Income Housing										
1036. Low income Housing Painting	0	4,000	0	0	0	0	0	0	0	0
1039. Low Income Replace Floor coverings	0	2,500	0	0	0	0	0	0	0	0
4842. Low Income Housing Air-Conditioner	0	0	2,500	0	0	0	0	0	0	0
Total	0	6,500	2,500	0	0	0	0	0	0	0
Public Cemeteries										
0702. Scone Lawn Cemetery Extension	0	0	0	25,000	0	0	0	0	0	0
1261. Tree Planting	5,000	5,183	5,372	5,554	(5,000)	0	0	0	(5,000)	0
1336. Mwa Lawn Cemetery Extension	0	25,000	0	0	0	0	0	0	0	0
1337. Mdi Lawn Cemetery Extension	20,000	0	0	0	(20,000)	0	0	0	(20,000)	0
1338. Abn Lawn Cemetery Extension	0	0	25,000	0	0	0	0	0	0	0
5806. Cemetery Furniture	7,500	7,783	8,076	8,353	(7,500)	0	0	0	(7,500)	0
Total	32,500	37,965	38,447	38,908	(32,500)	0	0	0	(32,500)	0
Public Conveniences										
5271. Future Public Conveniences Upgrade	0	0	0	0	0	0	0	0	0	0
5446. Abn New England Hwy Toilet Block	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0
Street Lighting										
0765. Street & Public Lighting Capital Works	0	0	0	0	0	0	0	0	0	0
1350. Vennacher St Mwa - Lighting Ped Cross	60,000	0	0	0	(60,000)	0	0	0	(20,000)	(40,000)
Total	60,000	0	0	0	(60,000)	0	0	0	(20,000)	(40,000)
Total Housing & Community Amenities	92,500	44,465	40,947	38,908	(92,500)	0	0	0	(52,500)	(40,000)
Mining, Manufacturing & Construction										
Quarry Operations										
0806. Gravel Exploration	60,000	0	0	0	(60,000)	0	0	0	0	(60,000)
Total	60,000	0	0	0	(60,000)	0	0	0	0	(60,000)
Total Mining, Manufacturing & Construction	60,000	0	0	0	(60,000)	0	0	0	0	(60,000)

Capital Works

Sub Account	23/24 DPOP Budget	24/25 Budget	25/26 Budget	26/27 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund										
Public Order & Safety										
Animal Control										
4059. Regulatory -Pounds Upgrade	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0
Total Public Order & Safety	0	0	0	0	0	0	0	0	0	0
Recreation & Culture										
Community Centres & Halls										
5365. Community Halls Revitalisation	30,000	30,000	35,000	40,000	(30,000)	0	0	0	(30,000)	0
Total	30,000	30,000	35,000	40,000	(30,000)	0	0	0	(30,000)	0
Museums										
1067. Scn Museum - Minor upgrade works	27,273	0	5,000	0	(27,273)	0	0	0	0	(27,273)
1172. Museum Disabled Access Improvement	0	3,500	0	3,500	0	0	0	0	0	0
5430. Mwa Bottle Museum - Painting External	0	0	4,000	0	0	0	0	0	0	0
Total	27,273	3,500	9,000	3,500	(27,273)	0	0	0	0	(27,273)
Parks & Gardens										
0709. Tree Planting Scn	5,000	5,165	5,327	5,476	(5,000)	0	0	0	(5,000)	0
0802. Tree Planting Abn	5,000	5,150	5,292	5,424	(5,000)	0	0	0	(5,000)	0
0803. Tree Planting Mwa	5,000	5,150	5,292	5,424	(5,000)	0	0	0	(5,000)	0
0804. Tree Planting Mdi	5,000	5,150	5,292	5,424	(5,000)	0	0	0	(5,000)	0
1254. Playground Shade & Equip Grant	0	25,000	0	27,500	0	0	0	0	0	0
4505. Playground Equipment upgrade	75,000	77,000	79,000	81,000	(75,000)	0	0	0	(75,000)	0
5273. Playground Fencing	12,500	12,500	13,000	13,000	(12,500)	0	0	0	(12,500)	0
Total	107,500	135,115	113,201	143,248	(107,500)	0	0	0	(107,500)	0
Public Libraries										
1227. Abn - Library Upgrade	0	2,500	0	0	0	0	0	0	0	0
1229. Additional Furniture	0	5,000	5,000	5,000	0	0	0	0	0	0
4824. Murrurundi Furnishings Upgrade	0	0	5,000	0	0	0	0	0	0	0
4825. Merriwa Furnishing Upgrade	0	5,000	0	0	0	0	0	0	0	0
4826. Scone Library Development	1,500,000	750,000	0	0	(1,500,000)	0	0	(770,000)	0	(730,000)
Total	1,500,000	762,500	10,000	5,000	(1,500,000)	0	0	(770,000)	0	(730,000)

Capital Works

Sub Account	23/24 DPOP Budget	24/25 Budget	25/26 Budget	26/27 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund										
Sporting Grounds & Venues										
4109. Mwa Showground Upgrade	150,000	0	0	0	(150,000)	0	0	(150,000)	0	0
4510. Future Capital Projects	0	200,000	220,000	240,000	0	0	0	0	0	0
5318. Bill Rose Lighting Upgrade	0	200,000	0	0	0	0	0	0	0	0
Total	150,000	400,000	220,000	240,000	(150,000)	0	0	(150,000)	0	0
Swimming Pools										
4094. Scn - Valve Replacement in Plantroom	0	30,000	0	40,000	0	0	0	0	0	0
4102. Swimming Pool Shade Sails	0	0	30,000	0	0	0	0	0	0	0
5267. Mwa - Plantroom	0	30,000	0	40,000	0	0	0	0	0	0
5268. Mdi - Plantroom	0	0	35,000	0	0	0	0	0	0	0
5522. Merriwa Olympic Pool Facilities	130,000	0	0	0	(130,000)	0	0	(130,000)	0	0
5523. Scone Memorial Pool Facilities	100,000	0	0	0	(100,000)	0	0	(100,000)	0	0
5814. Mdi - Replacement Chemical Storage	0	0	560,000	0	0	0	0	0	0	0
5818. Scone Pool Chlorine Dosing Plant	0	0	0	360,000	0	0	0	0	0	0
Total	230,000	60,000	625,000	440,000	(230,000)	0	0	(230,000)	0	0
White Park Complex										
0847. White Park Development	0	0	2,000,000	3,000,000	0	0	0	0	0	0
5473. White Park Electrical Supply Upgrade	670,000	0	0	0	(670,000)	0	0	(670,000)	0	0
5821. Roof for Cattle Yards	450,000	0	0	0	(450,000)	0	0	(450,000)	0	0
Total	1,120,000	0	2,000,000	3,000,000	(1,120,000)	0	0	(1,120,000)	0	0
Total Recreation & Culture	3,164,773	1,391,115	3,012,201	3,871,748	(3,164,773)	0	0	(2,270,000)	(137,500)	(757,273)
Transport & Communication										
Aerodrome										
0812. Airport Hangar Development	0	0	0	0	0	0	0	0	0	0
4738. Airport Development	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0
Bridges										
4696. Barton St Causeway	0	0	300,000	250,000	0	0	0	0	0	0
4870. Dry Creek Road Causeways	0	0	0	200,000	0	0	0	0	0	0
4871. Murulla Street Causeway Upgrade	1,100,000	0	0	0	(1,100,000)	0	0	(1,000,000)	0	(100,000)
4877. Stewarts Brook Causeways	0	0	0	100,000	0	0	0	0	0	0
4880. Warlands Bridge No2	455,839	0	0	0	(455,839)	0	0	(430,839)	0	(25,000)
4881. Warlands Bridge No3	451,374	0	0	0	(451,374)	0	0	(426,374)	0	(25,000)
4882. Warlands Bridge No4	460,223	0	0	0	(460,223)	0	0	(435,223)	0	(25,000)
4883. Warlands Bridge No5	502,927	0	0	0	(502,927)	0	0	(477,927)	0	(25,000)

Capital Works

Sub Account	23/24 DPOP Budget	24/25 Budget	25/26 Budget	26/27 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund										
4884. Scotts Creek Bridge No3	50,000	0	0	0	(50,000)	0	0	(25,000)	0	(25,000)
4885. Scotts Creek Bridge No2	418,798	0	0	0	(418,798)	0	0	(393,798)	0	(25,000)
4886. Blues Bridge	50,000	0	0	0	(50,000)	0	0	(25,000)	0	(25,000)
5166. Dartbrook Bridge	1,998,866	0	0	0	(1,998,866)	0	0	(1,933,866)	0	(65,000)
5234. Lapstone Gully Bridge 2km	1,075,797	0	0	0	(1,075,797)	0	0	(1,050,797)	0	(25,000)
5237. Bobialla Creek Bridge	1,263,766	0	0	0	(1,263,766)	0	0	(1,238,766)	0	(25,000)
5238. Ashford's Bridge	1,019,407	0	0	0	(1,019,407)	0	0	(994,407)	0	(25,000)
5239. Albano Bridge	760,351	0	0	0	(760,351)	0	0	(565,351)	0	(195,000)
Total	9,607,348	0	300,000	550,000	(9,607,348)	0	0	(8,997,348)	0	(610,000)
Footpaths & Cycleways										
4327. Kerb Ramp Upgrade	25,000	25,000	25,000	25,000	(25,000)	0	0	0	(25,000)	0
4929. Ftpth - Bedford St (Hwy - Segenhoe)	80,000	0	0	0	(80,000)	(24,000)	0	0	(56,000)	0
4083. Ftpth - Graeme St Abn	120,000	0	0	0	(120,000)	(36,000)	0	0	(84,000)	0
Total	225,000	25,000	25,000	25,000	(225,000)	(60,000)	0	0	(165,000)	0
Roads & Bridges - Regional										
1285. Regional Rd Reseals	530,000	550,000	570,000	590,000	(530,000)	0	0	0	(530,000)	0
4914. MR62 Repair - Halls Crk to Murdering Hut	500,000	500,000	500,000	500,000	(500,000)	0	0	(250,000)	0	(250,000)
4984. Regional Heavy Patching Program	1,000,000	150,000	150,000	200,000	(1,000,000)	0	0	0	0	(1,000,000)
4985. Regional Roads ARRB	0	0	0	75,000	0	0	0	0	0	0
5262. Culvert Subsidence Upgrade	100,000	50,000	50,000	50,000	(100,000)	0	0	0	(100,000)	0
5288. MR358 - Coulsons Creek Rd Rehabilitation	15,000,000	25,000,000	5,000,000	0	(15,000,000)	0	0	(15,000,000)	0	0
Total	17,130,000	26,250,000	6,270,000	1,415,000	(17,130,000)	0	0	(15,250,000)	(630,000)	(1,250,000)
Roads - Local (Sealed, Unsealed & Urban)										
0834. Timor Rd, Mdi	0	0	500,000	0	0	0	0	0	0	0
1283. Urban Rd Reseals	420,000	460,000	470,000	480,000	(420,000)	0	0	0	(420,000)	0
1284. Rural Rd Reseals	770,000	810,000	820,000	830,000	(770,000)	0	0	0	(770,000)	0
4861. Village Streets Initial Seal	50,000	0	100,000	0	(50,000)	0	0	0	(50,000)	0
4862. Village Streets Shoulder Initial Seal	50,000	50,000	50,000	50,000	(50,000)	0	0	0	(50,000)	0
4894. Comiala Road Rehabilitation	450,000	0	0	0	(450,000)	0	0	(450,000)	0	0
4986. Local Sealed Road Heavy Patching	1,800,000	150,000	150,000	150,000	(1,800,000)	0	0	0	0	(1,800,000)
4987. Local Unsealed Roads Resheet	1,150,000	1,050,000	400,000	450,000	(1,150,000)	0	0	0	(1,150,000)	0
4989. Local Roads & Streets ARRB	0	0	0	200,000	0	0	0	0	0	0
5247. Moonan Brook Rd MR105 Seal & Upgrade	3,600,000	0	0	0	(3,600,000)	0	0	(1,970,000)	0	(1,630,000)
5250. Main St Scone	0	250,000	250,000	0	0	0	0	0	0	0
5259. Urban Streets K&G Renewal	100,000	200,000	200,000	200,000	(100,000)	0	0	0	(100,000)	0
5392. Culvert Subsidence	100,000	100,000	100,000	100,000	(100,000)	0	0	0	(100,000)	0
5407. Hunter Rd - Naracoote to Glenmore Brg	5,400,000	0	0	0	(5,400,000)	0	0	(5,400,000)	0	0
5408. Hunter Rd - Shallow Crossing-Ellerston	0	0	4,170,000	0	0	0	0	0	0	0
5409. Barrington Forest Rd - Initial Seal Stg1	0	6,500,000	0	0	0	0	0	0	0	0
5410. Barrington Forest Rd - Initial Seal Stg2	0	3,100,000	0	0	0	0	0	0	0	0
5454. Gummun Lane Mwa	250,000	0	0	0	(250,000)	0	0	(250,000)	0	0
5539. RSP - Rouchel Rd - Install Guardrail	0	304,515	0	0	0	0	0	0	0	0
5540. RSP Glenbawn Rd - Shoulder Wide &	300,000	0	0	0	(300,000)	0	0	(255,000)	(45,000)	0

Capital Works

Sub Account	23/24 DPOP Budget	24/25 Budget	25/26 Budget	26/27 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
General Fund										
5541. RSP Timor Rd - Shoulder Wide & Gd rail	0	0	685,107	0	0	0	0	0	0	0
5549. Bow St (fr Blaxland St to MacCartney St)	260,000	0	0	0	(260,000)	0	0	(260,000)	0	0
5550. Idaville Rd Rehabilitation	0	400,000	0	0	0	0	0	0	0	0
5551. Cullingral Rd Rehabilitation	0	350,000	0	0	0	0	0	0	0	0
5552. Solleys Lane (Bow St Intersection) Upgde	200,000	0	0	0	(200,000)	0	0	(200,000)	0	0
5553. Moobi Rd Rehabilitation	1,400,000	0	0	0	(1,400,000)	0	0	(1,400,000)	0	0
5556. Yarrandi Rd - Initial Design/Studies	0	1,000,000	0	0	0	0	0	0	0	0
Total	16,300,000	14,474,515	7,645,107	2,460,000	(16,300,000)	0	0	(10,185,000)	(2,685,000)	(3,430,000)
Transport Ancillaries										
0747. Bus Shelter Capital Works	20,000	20,000	20,000	20,000	(20,000)	0	0	(20,000)	0	0
0753. Town Revitalisation - Scone	9,000,000	9,000,000	0	0	(9,000,000)	0	0	(8,000,000)	0	(1,000,000)
0775. Regional Rd Guardrail Replacement	60,000	60,000	60,000	60,000	(60,000)	0	0	0	0	(60,000)
1192. Town Revitalisation - Merriwa	200,000	0	0	0	(200,000)	0	0	(200,000)	0	0
4079. Street Signs	15,000	15,000	15,000	15,000	(15,000)	0	0	0	0	(15,000)
5498. St Aubins St Town Square Green	1,000,000	0	0	0	(1,000,000)	0	0	0	0	(1,000,000)
5583. Niagara Cafe Mural Restoration	0	0	0	0	0	0	0	0	0	0
Total	10,295,000	9,095,000	95,000	95,000	(10,295,000)	0	0	(8,220,000)	0	(2,075,000)
Total Transport & Communication	53,557,348	50,094,515	14,585,107	4,545,000	(53,557,348)	(60,000)	0	(42,652,345)	(3,480,000)	(7,365,000)
Total General Fund	59,163,783	54,591,927	18,565,296	9,816,123	(59,163,783)	(60,000)	0	(46,022,348)	(4,272,500)	(8,808,935)
Water Fund										
Water Supplies										
Merriwa/Cassilis Water										
2014. Mwa - Main Renewals/Replacements	240,000	120,000	120,000	130,000	(240,000)	0	0	0	(240,000)	0
2025. Mwa - Meter Replacements	5,000	5,188	5,383	5,569	(5,000)	0	0	0	(5,000)	0
4677. Mwa - Treatment Plant Minor Renewals	0	15,000	15,000	17,500	0	0	0	0	0	0
4678. Mwa/Cass - Minor Reservoir Repairs	15,000	15,555	16,131	16,685	(15,000)	0	0	0	(15,000)	0
5332. Mwa - Reservoir Cleaning & Inspections	0	10,000	0	0	0	0	0	0	0	0
5398. Mwa - New Mains/Main Extensions	30,000	30,000	32,000	32,000	(30,000)	0	0	0	(30,000)	0
Murrurundi Water										
2026. Mdi - Meter Replacements	9,000	9,323	9,657	9,984	(9,000)	0	0	0	(9,000)	0
2071. Village Reticulation	500,000	0	0	0	(500,000)	0	0	(250,000)	(250,000)	0
4498. Reservoir repairs/replacement	0	8,000	0	9,000	0	0	0	0	0	0
5335. Mdi - Reservoir Cleaning & Inspections	0	0	15,000	0	0	0	0	0	0	0
5397. Mdi - Main Renewals/Replacements	424,000	80,000	80,000	90,000	(424,000)	0	0	0	(424,000)	0
Scone/Aberdeen Water										
1105. Scn/Abn - Minor Reservoir Repairs	8,500	8,500	8,500	9,500	(8,500)	0	0	0	(8,500)	0
2027. Scn/Abn - Meter Replacements	42,500	30,000	30,000	30,000	(42,500)	0	0	0	(42,500)	0
2028. UV & Fluoride Implementation	1,285,000	0	0	0	(1,285,000)	0	0	(642,500)	(642,500)	0
2030. Scone WTP	100,000	100,000	100,000	100,000	(100,000)	0	0	(50,000)	(50,000)	0
4181. Telemetry Upgrade	25,000	0	0	0	(25,000)	0	0	0	(25,000)	0
4219. Scn/Abn - Main Renewals/ Replacements	2,050,000	200,000	210,000	220,000	(2,050,000)	0	0	0	(2,050,000)	0
4558. Scn - Glenbawn pipeline valve repl	200,000	0	0	0	(200,000)	0	0	0	(200,000)	0
4672. Abn - Replace High Tower Tank & Platform	255,000	0	0	0	(255,000)	0	0	0	(255,000)	0

Capital Works

Sub Account	23/24 DPOP Budget	24/25 Budget	25/26 Budget	26/27 Budget	Source of Funds Total	Contributions & Donations	Loan Funding	Grant Funding	Operating Revenue	Tfr from RA
4757. Scn Valve & Hydrant Replacement	10,500	15,000	15,000	16,000	(10,500)	0	0	0	(10,500)	0
4794. IWCM	75,000	0	0	0	(75,000)	0	0	(37,500)	(37,500)	0
4939. Scn/Abn - New Mains/Main Extensions	0	75,000	75,000	82,500	0	0	0	0	0	0
5330. Scn/Abn - Reservoir Cleaning & Inspect	36,000	0	0	40,000	(36,000)	0	0	0	(36,000)	0
5510. Scn- Moobi Rd Water Booster Pump	250,000	0	0	0	(250,000)	0	0	0	(250,000)	0
Total Water Supplies	5,560,500	721,565	731,671	808,738	(5,560,500)	0	0	(980,000)	(4,580,500)	(2,441,778)
Total Water Fund	5,560,500	721,565	731,671	808,738	(5,560,500)	0	0	(980,000)	(4,580,500)	(2,441,778)
Sewer Fund										
Sewerage Services										
Merriwa Sewerage										
1162. Mwa -Sewer Relining	0	115,000	0	120,000	0	0	0	0	0	0
4465. Mwa - Manhole replace/improvement	0	0	20,000	0	0	0	0	0	0	0
4466. Mwa - STP Renewals	20,000	20,000	25,000	25,000	(20,000)	0	0	0	(20,000)	0
4468. Mwa - Main Renewals/Replacements	25,000	26,250	27,563	28,941	(25,000)	0	0	0	(25,000)	0
5379. Mwa - STP Cleaning Polishing Ponds	750,000	0	0	0	(750,000)	0	0	0	0	(750,000)
Murrurundi Sewerage										
3017. Mdi - STP Renewals	20,000	21,000	22,050	23,153	(20,000)	0	0	0	(20,000)	0
4423. Mdi - Main Renewals/Replacement	25,000	26,250	27,563	28,941	(25,000)	0	0	0	(25,000)	0
4469. Mdi - Manhole Renewals & Replacements	0	10,000	0	0	0	0	0	0	0	0
4536. Mdi - Sewer Relining	0	100,000	0	105,000	0	0	0	0	0	0
Scone/Aberdeen Sewerage										
3016. Scn - STP Renewals	30,000	31,500	33,075	34,729	(30,000)	0	0	0	(30,000)	0
4400. Abn - STP Renewals	20,000	21,000	22,050	23,153	(20,000)	0	0	0	(20,000)	0
4473. Scn/Abn - Sewer Relining	0	230,000	0	240,000	0	0	0	0	0	0
4475. Scn - Manhole	0	28,000	0	30,000	0	0	0	0	0	0
4476. Scn/Abn - Mains Renewals/Replacements	105,000	260,000	270,000	280,000	(105,000)	0	0	0	(105,000)	0
4489. Scn - New STP	200,000	100,000	100,000	500,000	(200,000)	0	0	(100,000)	(100,000)	0
4718. Scn - STP Leachate Testing	25,000	0	0	0	(25,000)	0	0	0	(25,000)	0
4794. IWCM	75,000	0	0	0	(75,000)	0	0	(37,500)	(37,500)	0
4858. Scn/Abn - SPS Renewals	0	25,000	25,000	30,000	0	0	0	0	0	0
5449. Scn/Abn SPS Telemetry Upgrades	20,000	0	0	0	(20,000)	0	0	0	(20,000)	0
Total Sewerage Services	1,315,000	1,014,000	572,299	1,468,915	(1,315,000)	0	0	(137,500)	(427,500)	(750,000)
Total Sewer Fund	1,315,000	1,014,000	572,299	1,468,915	(1,315,000)	0	0	(137,500)	(427,500)	(750,000)
Total Overall Capital Works Program	66,039,283	56,327,492	19,869,267	12,093,776	(66,039,283)	(60,000)	0	(47,139,848)	(9,280,500)	(12,000,713)

Restricted Assets Report Forecast 2024

	2022 Revised Budget as at 31/3/24	Dpop Tfrs To	Dpop Tfrs From	Projected Balance 30/6/24
External Restrictions				
Developer Contributions				
Recreation And Culture				
19015.8510.6304 Open Space (Mdi)	1,965	0	0	1,965
19015.8510.6305 S94a Contributions	414,877	180,000	(157,500)	437,377
19015.8510.6306 Rec & Community Facilities (Mwa)	1,294	0	0	1,294
19015.8510.6307 Open Space (Mwa)	6,219	0	0	6,219
19015.8510.6308 Rec & Community Facilities (Scn)	12,850	1,000	0	13,850
19015.8510.6585 S94 Rec & Open Space Facilities	17,308	5,000	0	22,308
19015.8510.6586 S94 Community & Cultural Facilities	7,119	1,000	0	8,119
19015.8510.6587 S94 Plan & Management	100	100	0	200
Transport And Communication				
19015.8510.6311 Carparking, Scn	5,054	0	0	5,054
19015.8510.6313 Cycleways, Scn	47,576	0	0	47,576
19015.8510.6315 Paradise Lane, Mdi	6,025	0	0	6,025
19015.8510.6316 Cressfield Rd Construction	1,808	0	0	1,808
19015.8510.6317 Rossgole Rd Constructions	3,956	0	0	3,956
19015.8510.6318 Yarrandi Rd Construction	4,687	0	0	4,687
19015.8510.6454 Mr62 Bunnan Road - Renewal	234,297	0	0	234,297
19015.8510.6468 Banool Rd Construction	4,901	0	0	4,901
19015.8510.6481 Moobi Road Construction	1,706	0	0	1,706
19015.8510.6589 S94 Transport Infrastructure	11,583	0	0	11,583
Water Fund				
29016.8510.6320 S64 - Abn/Scn Water	1,329,686	100,000	0	1,429,686
29016.8510.6321 S64 - Mwa Water	93,564	0	0	93,564
29016.8510.6322 S64 - Mdi Water	148,105	0	0	148,105
Sewer Fund				
39016.8510.6323 S64 - Abn/Scn Sewer	2,381,816	0	0	2,381,816
39016.8510.6324 S64 - Mdi Sewer	41,025	0	0	41,025
39016.8510.6325 S64 - Mwa Sewer	73,563	0	0	73,563
Total Developer Contributions	4,851,084	287,100	(157,500)	4,980,684

Unexpended Grants				
Community Services and Education				
19015.8511.6470 Mental Health	4,500	0	(4,500)	0
19015.8511.6535 Local Domestic Violence	4,000	0	(4,000)	0
19015.8511.6564 Crime Prevention	10,000	0	(10,000)	0
19015.8511.6623 Social Protection	1,600	0	(1,600)	0
19015.8511.6637 Regional Youth Participation	1,100	0	0	1,100
Waste Management				
19015.8511.6571 Better Waste and Recycling	24,743	0	0	24,743
19015.8511.6336 Waste Facility Upgrades	150,000	0	0	150,000
19015.8511.6542 Weighbridges	880	0	0	880
Emergency Services				
19015.8511.6493 Emergency Services	300,000	0	(300,000)	0
Recreation and Culture				
19015.8511.6341 Merriwa Showground Upgrade	68,482	0	(68,482)	0
19015.8511.6505 Library Local Priorities	28,404	0	0	28,404
19015.8511.6528 Cycling Events	40,000	0	(40,000)	0
19015.8511.6550 Library Revitalisation	500,000	0	(250,000)	250,000
19015.8511.6641 Casp - Cassillian Player Workshop	1,500	0	0	1,500

Restricted Assets Report Forecast 2024

	2022 Revised Budget as at 31/3/24	Dpop Tfrs To	Dpop Tfrs From	Projected Balance 30/6/24
External Restrictions				
19015.8511.6642 Casp - Ukele Intro & Master Class	1,500	0	0	1,500
19015.8511.6663 Resources For Regions	403,783	0	0	403,783
Transport And Communication				
19015.8511.6455 Scone Cbd Revitalisation	1,462,072	0	(1,462,072)	0
19015.8511.6492 Moonan Brook Road	3,237,268	0	(3,237,268)	0
19015.8511.6616 St Aubins St Town Square	1,300,000	0	(100,000)	1,200,000
19015.8511.6653 Civil Aviation Safety Authority	4,545	0	0	4,545
19015.8511.6660 Fixing Country Bridges	300,083	0	(300,083)	0
19016.8523.6525 Barrington Forest Road Stage 1	3,141,000	0	(2,389,678)	751,322
19016.8523.6540 Barrington Forest Road Stage 2	1,855,964	0	(1,275,000)	580,964
Total Unexpended Grants	12,861,424	0	(9,162,600)	3,698,824
Other External Restrictions				
19015.8512.6348 Woolworths Blisters - Kelly St, Scn	6,261	0	0	6,261
19015.8512.6349 Domestic Waste Management	146,049	0	(85,045)	61,004
19015.8512.6350 Bonds & Deposits	16,993	0	0	16,993
49016.8512.6351 Residents Bonds, Gummun Place Hostel	818,225	0	0	818,225
Total Other External Restrictions	987,528	0	(85,045)	902,483
Other Contributions				
19015.8513.6352 Boomerang Youth Group, Scn	1,981	0	0	1,981
19015.8513.6357 Scone Garden Ramble Gardeners	4,664	0	0	4,664
Community Services And Education				
19015.8513.6537 Fdc Fundraising	1,800	0	0	1,800
19015.8513.6560 Kia Ora Music Camp	61,353	0	(2,990)	58,363
Economic Affairs				
19015.8513.6360 Upper Hunter Valley Museum Of Rural Life Committee	126	0	0	126
19015.8513.6469 Merriwa Business Signage	431	0	0	431
Total Contributions	70,355	0	(2,990)	67,365
Balance Of Water & Sewer Funds				
Water Fund				
29016.8524.6482 Balance Water Fund	8,304,239	0	(3,258,045)	5,046,194
Total Water Fund	8,304,239	0	(3,258,045)	5,046,194
Sewer Fund				
39016.8525.6485 Balance Sewer Fund	8,573,428	0	(2,499,228)	6,074,200
Total Sewer Fund	8,573,428	0	(2,499,228)	6,074,200

Restricted Assets Report Forecast 2024

	2022 Revised Budget as at 31/3/24	Dpop Tfrs To	Dpop Tfrs From	Projected Balance 30/6/24
Total External Restrictions	35,648,058	287,100	(15,165,408)	20,769,750
Internal Restrictions				
Administration				
General				
19016.8514.6372 Office Equipment	9,441	0	0	9,441
19016.8514.6373 Council Admin Buildings	220,413	0	(10,000)	210,413
19016.8514.6376 Community Watch	401	0	0	401
19016.8514.6377 Prov For Employee Leave Entitlements	2,020,000	50,000	0	2,070,000
19016.8514.6378 Information Systems	60,685	0	(57,000)	3,685
19016.8514.6627 Renewable Projects	131,116	40,435	0	171,551
Fleet And Depot Management				
19016.8514.6383 Fleet Replacement	1,603,090	0	(131,592)	1,471,498
Technical Support Services				
19016.8514.6547 Key Audit	594	0	0	594
Total Administration	4,055,740	90,435	(198,592)	3,947,583
Community Services & Education				
Aged Care				
19016.8515.6391 Ilus Liverpool Lodge, Mdi	157,606	5,484	0	153,090
19016.8515.6392 Ilus Merriwa	74,052	5,484	0	79,536
49016.8515.6393 Working Funds, Gummun Place, Mwa	(613,422)	0	(52,473)	(665,895)
49016.8515.6358 Hostel Auxilliary Funds	26,627	0	0	26,627
Child Care				
19016.8515.6394 Family Day Care	68,003	0	(14,631)	53,372
19016.8515.6395 Uh Early Learning Centre (Elc)	216,852	0	(124,882)	91,270
19016.8515.6489 Out Of School Hours	156,843	0	0	156,843
Community Services				
19016.8515.6628 International Women' S Day	3,091	0	0	3,091
19016.8515.6630 Disability Action Plan	10,000	0	(10,000)	0
19016.8515.6665 Social Housing Study	7,500	0	(7,500)	0
Total Community Services & Education	106,452	10,968	(219,486)	(102,066)
Economic Affairs				
Economic Promotion				
19016.8516.6519 Mdi Frontier Festival	4,304	0	0	4,304
Real Estate Development				
19016.8516.6400 Medical Centre, Mwa	(47,292)	0	0	(47,292)
19016.8516.6401 Medical Centre, Scn	8,928	0	0	8,928
19016.8516.6644 Campbells Corner Loan	186,433	0	0	186,433
19016.8516.6651 Merriwa Shops	4,055	0	0	4,055
19016.8516.6467 Property Disposal	38,990	0	0	38,990
19016.8516.6521 Land Developments	(257,322)	569,000	0	311,678
Residential Properties				
19016.8516.6402 Bottlebrush Place Units	79,693	0	0	79,693

Restricted Assets Report Forecast 2024

	2022 Revised Budget as at 31/3/24	Dpop Tfrs To	Dpop Tfrs From	Projected Balance 30/6/24
Internal Restrictions				
19016.8516.6403 Other Council Residences	17,887	0	0	17,887
19016.8516.6404 Former Yha Building, Segenhoe	32,597	0	0	32,597
Tourism & Area Promotion				
19016.8516.6406 Festival Of The Fleeces	25,968	0	0	25,968
Other				
19016.8516.6408 Saleyards	(2,485,974)	0	(461,620)	(2,947,594)
19016.8516.6557 Former Mwa Assets	278,920	0	0	278,920
Total Economic Affairs	(2,060,521)	569,000	(461,620)	(1,953,141)
Environment				
Environment				
19016.8519.6412 Other Waste	134,814	0	(78,502)	56,312
Stormwater Management				
19016.8519.6475 Stormwater C/O Project	160,000	0	(150,000)	10,000
Total Environment	294,814	0	(228,502)	66,312
General Purpose Revenue				
Rates, Grants & Interest				
19016.8517.6409 Financial Assistance Grants Prepaid	4,383,077	2,793,846	(4,383,077)	2,793,846
19016.8517.6657 Special Proj Cost Save	494,184	0	(205,112)	289,072
Total General Purpose Revenues	4,877,261	2,793,846	(4,588,189)	3,082,918
Governance				
Council Services				
19016.8518.6410 Council Elections	0	40,000	0	40,000
Total Governance	0	40,000	0	40,000
Housing & Community Amenities				
Town Planning				
19016.8519.6416 Floodplain Mgt	834	0	0	834
19016.8519.6491 Town Planning	3,258	0	0	3,258
Cemetery				
19016.8519.6420 Cemetery Works	22,645	0	0	22,645
Total Housing & Community Amenities	26,737	0	0	26,737
Mining, Manufacturing & Construction				
Quarries				
19016.8520.6422 Gravel Pit Rehabilitation	(60,782)	0	(52,689)	(113,471)
Total Mining, Manufacturing & Construction	(60,782)	0	(52,689)	(113,471)

Restricted Assets Report Forecast 2024

	2022 Revised Budget as at 31/3/24	Dpop Tfrs To	Dpop Tfrs From	Projected Balance 30/6/24
Internal Restrictions				
Recreation & Culture				
Parks & Gardens				
19016.8522.6476 Parks & Gardens	83,000	0	(51,500)	21,500
Sporting Grounds				
19016.8522.6429 Bill Rose Sports Complex Amenities	16,706	0	0	16,706
19016.8522.6463 Indoor Sports Centre Feasibility	10,000	0	0	10,000
19016.8522.6510 White Park Development	28,145	0	(28,145)	0
Swimming Pools				
19016.8522.6464 Pools C/O Works	12,137	0	0	12,137
Other Sports And Rec				
19016.8522.6431 Children's Sports Promotions	11,661	69,520	(69,520)	11,661
Cultural Activities				
19016.8522.6432 Uhsc Public Arts Projects	22,000	0	0	22,000
19016.8522.6548 Museum Works	11,103	0	0	11,103
Public Halls & Community Buildings				
19016.8522.6434 Public Halls	17,768	0	0	17,768
19016.8522.6438 Pre School, Scn	7,000	0	0	7,000
19016.8522.6467 Property Disposal	660,000	0	(250,000)	410,000
Total Recreation And Culture	879,520	69,520	(409,165)	539,875
Transport & Communication				
Aerodromes				
19016.8523.6439 Airport, Scn	(372,883)	0	(580,000)	(952,883)
Footpaths & Cycleways				
19016.8523.6514 Footpaths, Scn	12,500	0	0	12,500
19016.8523.6566 Pages River Walk	10,000	0	0	10,000
Transport Ancillaries				
19016.8523.6444 Street Lighting	40,000	0	(40,000)	0
19016.8523.6449 Mwa Town Revitalisation	101,746	0	0	101,746
19016.8523.6455 Scn Town Revitalisation	507,576	0	(465,852)	41,724
19016.8523.6541 Abn Town Revitalisation	19,302	0	0	19,302
19016.8523.6584 Mdi Town Revitalisation	69,649	0	0	69,649
Roads & Bridges				
19016.8523.6445 Special Projects	31,047	2,303,750	(2,250,000)	84,797
19015.8511.6604 Mr358 Willow Tree Rd	1,847,675	0	(900,000)	947,675
19016.8523.6447 Bridge Reserve	1,069,048	0	(862,693)	206,355
19016.8523.6492 Roadworks Not Completed	460,000	0	(57,000)	460,000
19016.8523.6615 Reseal Program	1,334,122	0	(1,220,068)	114,054
Total Transport & Communication	5,129,782	2,303,750	(6,318,613)	1,114,919
Total Internal Restrictions	13,304,952	5,877,519	(12,536,856)	6,645,616
Total Restrictions	48,953,010	6,164,619	(27,702,264)	27,415,366

Upper Hunter Shire Council

02 6540 1100

council@upperhunter.nsw.gov.au

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